

# **METROPOLIS** **PROGRESS REPORT**

April – June

**2019**

# INDEX

---

page 3

## **Note from the Secretary General**

---

page 4

## **Activities**

Action Line 1

Action Line 2

Action Line 3

---

page 19

## **Progress**

Activated members

Membership payment status

Execution of the Action Plan

---

page 26

## **Who we are**

Africa

Asia-Pacific

Europe

Latin America and the Caribbean

North America

Secretariat General

# NOTE FROM THE SECRETARY GENERAL

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It's been a year since we started using the hashtag #MetroGovernance to position our association as the key focal point for metropolitan governance among the ecosystem of local government networks. This coincides with the closure of the first edition of the pilot projects –launched in Montréal two years ago–, which provided us with a first-hand, practical understanding of the policies implemented at an urban and metropolitan level.

The annual meeting of our Board of Directors took place in April and, as a result, three new metropolises from Europe and Asia joined our association, which now gathers 138 members. We can also congratulate ourselves for signing an historic agreement with the city of Guangzhou, which will host the 13th World Congress in 2020, titled: "Metropolises and Cities in Transformation. Leaving no one behind".

Over the previous few months we took the first steps towards gender equality, and during this quarter we have continued to move further along this path.

Although there is still a lot of work to be done to make the world a better place, I would like to invite you to read this report and take a look at all the progress achieved by our association over the past three months. None of this would have been possible without the constant dedication of our members; and as we always say: "Metropolis does not exist without its members". I hope this report manages to demonstrate the determination, care and time we all invest in our work.



**Octavi de la Varga**  
Metropolis Secretary General

# ACTIVITIES

## **Action Line 1** (L1)

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Conducting urban diplomacy and advocacy on metropolitan issues

## **Action Line 2** (L2)

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Strengthening capacities for metropolitan governance

## **Action Line 3** (L3)

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Developing a strong, consultative and sustainable internal governance culture

## Policy Debate on civil engagement

Montevideo, 6 April

One of the inaugural sessions of the day of statutory meetings of Metropolis and fellow local government networks, this debate brought together eleven political representatives of our Board of Directors in a table of open discussions regarding how metropolises can best develop and implement intersectional initiatives that foster inclusion and empower citizens to act in the places where they live, as well as invoke a sense of shared

responsibility with local governments. The debate was co-organized by the Secretariat General, the Governing Mayor of Berlin in his role of President of Metropolis, and the Intendencia of Montevideo as the host of the 2019 Metropolis statutory meetings. Technical inputs from Metropolis' members were provided by the preliminary outcomes of the Metropolis pilot project "Sustainable Cities Collaboratory".

Related outcomes  
[L1M2D2](#)

Activated members

[Abidjan](#), [Barcelona \(metropolitan area\)](#), [Berlin](#), [Dakar](#), [Guangzhou](#), [Mashhad](#), [Montevideo](#), [Montréal](#), [Porto Alegre](#), [Santiago de Chile](#)

## Meeting of the Board of Directors

Montevideo, 6 April



The Board of Directors met in the framework of UCLG Executive Bureau, the 3rd UCLG Culture Summit, and the general meeting of the Union of Latin American Capital Cities (UCCI) in Montevideo.

During the Board meeting, three new members were admitted from Asia and Europe (Goyang, Greater Paris and Kazan), the new text for the association's statutes was approved, and the dates for Metropolis World Congress were confirmed: 27-30 October 2020. It was also decided that the previous list of Metropolis' representatives at the UCLG governing bodies will be submitted again in Durban next November, where UCLG will convene its World Congress and the renewing of its governing bodies.

Related outcomes  
[L1M1D3](#)  
[L1M3D2](#)  
[L1M7D2](#)

Activated members

[Abidjan](#), [Barcelona \(city\)](#), [Barcelona \(metropolitan area\)](#), [Berlin](#), [Buenos Aires](#), [Dakar](#), [Gauteng Province](#), [Guangzhou](#), [Madrid](#), [Mashhad](#), [Mexico city](#), [Montréal](#), [Montevideo](#), [Porto Alegre](#), [Santiago de Chile](#), [Tehran](#)

## Delegation from Turkey visits the Secretariat General

Barcelona, 7 May

Related outcomes  
[L1M6D2](#)

Ten participants coming from Turkey's Ministry of Foreign Affairs, the Directorate for EU Affairs, the Union of Municipalities of Turkey, the Union of Provinces, and the Ministry of Environment and Urbanization visited the Secretariat General as part of an internship programme of Town Twinning between Turkey and EU carried

out by EIPA (European Institute of Public Administration). The delegation was received by Lia Brum, Content Curator & Focal Point for Latin America and Europe, and discussed, among other topics, the possibilities of further activation of our Turkish members and of expansion of our membership in the country.

## Visit to Iranian metropolises

Shiraz, Mashhad and Tehran, 1-10 May

Related outcomes  
[L1M1D1](#)  
[L1M2D1](#)  
[L2M5D1](#)  
[L2M5D2](#)

The Secretary General and the Senior Manager for Institutional Relations and Asia Portfolio visited Shiraz, Mashhad, and Tehran. They met with all local mayors and decision-makers as well as with partner associations. They gained renewed commitments from members to stay active in the association and got an insight as to their progress and challenges.



Activated members [Mashhad, Shiraz, Tehran](#)

## Safety and public space: Mapping metropolitan gender policies

17 May

Related outcomes  
[L1M2D1](#)  
[L1M3D1](#)

Launch in Spanish of the publication "Safety and public space: Mapping metropolitan gender policies". The aim of the document's publication in Spanish is to promote the project's dissemination and reach a bigger number of members,

mainly those belonging to Latin America and the Caribbean. Therefore, we will provide continuity and deepen into the analysis of metropolitan policies to address sexual violence against women and girls in public space.

## Urban 20 Mayors Summit (U20)

Tokyo, 20-22 May

Related outcomes

**L1M1D3,**  
**L1M7D2**

The second edition of the Urban 20 Summit brought together 20 participating cities (11 of them being members of Metropolis) and 8 observer cities and allowed representatives to approve a communiqué on the most pressing challenges. The 6 thematic sessions were climate action, circular economy, social inclusion and integration, sustainable

economic growth, gender equality, and the Sustainable Development Goals. Metropolis was mainly represented by Mr. Michael Müller, President of the association, and our Secretary General. Our President reminded of the need to focus on active citizenship, to involve citizens in decision making and to support their active engagement.

Activated members

**Berlin, Brussels, Buenos Aires, Durban, Jakarta, Johannesburg, Kazan, Madrid, Mexico City, Montréal, Rio de Janeiro, São Paulo, Seoul**



## UN-Habitat Assembly

Nairobi, 27-31 May

Related outcomes

**L1M1D1**  
**L1M7D1**

Metropolis Secretariat General contributed to the "Statement of the organized constituency of local and regional governments" promoted by UCLG & the

Global Taskforce and released at the occasion of the 1st UN-Habitat Assembly in Nairobi, Kenya.

## V European Metropolitan Authorities (EMA)

Grand Lyon, 4-5 June



Source: AMB

On its fifth edition, the EMA yearly conference has taken a step further in the discussions about the roles

and responsibilities of metropolitan governments, which go beyond the implementation of hard policies and infrastructures. With the theme “European inclusive metropolitan areas facing together social challenges”, the V EMA brought together different models of metropolitan governance for and by citizens. EMA’s 6th edition will take place in October 2020 and will be hosted by the metropolitan area of Oporto.

Related outcomes

[L1M1D3](#)

[L1M2D2](#)

[L3M2D1](#)

Activated members

[Barcelona \(metropolitan area\)](#), [Berlin](#), [Brussels](#), [Grand Lyon](#), [Greater Manchester](#), [Madrid](#), [Torino](#)

## Subnational finance (WOFI)

Paris, 17 June

The OECD headquarters in Paris were the scene of the analysis and presentation of the WOFI report during an international conference. More than 150 participants from 35 countries attended, including Metropolis, which was represented by Mr. Ahmed Bouazzi (Tunis), Mr. Vincent N’cho (Abidjan), and our Secretary General. This report is a step forward compared to the one presented in 2016, as the sample of countries expands to 122 and grows especially among the least developed countries. The report identifies a strong increase in metropolitan governance structures.



Activated members

[Abidjan](#), [Tunis](#)

Related outcomes

[L1M7D2](#)

[L2M6D1](#)

# L1 urban diplomacy and metropolitan advocacy

## Metropolis in the media

### APRIL

-  **El país - Seres Urbanos**  
Cities in movement
-  **Urban Gateway**  
Issue Paper 7
-  **Urban Gateway**  
MetroAirports
-  **AMB Abroad**  
MetroAirports
-  **UCLG**  
use – urban sustainability exchange
-  **PEMB**  
Issue Paper 7
-  **use**  
Issue papers

### MAY

-  **EIPA**  
City Managers Days 2019
-  **Diario El Universal**  
Governance and metropolization
-  **PlanningTank**  
MetroAirports
-  **UrduPoint**  
Shiraz meeting
-  **UCLG CIB Working Group**  
MetroAirports

-  Newsletter
-  Web

-  **IAU-IdF**  
MetroAirports
-  **Ciudad Sostenible Magazine**  
Sustainable Cities Colaboratory (SCC)
-  **AMB Abroad**  
Board of Directors
-  **UCLG**  
MetroAirports
-  **use**  
Interview to the President of Metropolis
-  **e-mujeres.net**  
Mapping metropolitan gender policies

### JUNE

-  **CIDOB**  
Metropolitan indicators
-  **AMB Abroad**  
link to Metropolis website
-  **AMB Abroad**  
Metropolitan Indicators
-  **UCLG**  
Intersectionality LGBTI
-  **EIPA**  
mention to Metropolis
-  **Paisaje Transversal**  
Mapping metropolitan gender policies

EL PAÍS

URBAN GATEWAY  
For The Resilient Urban Development Community

UCLG  
United Cities  
and Local Governments

AMB  
Àrea Metropolitana  
de Barcelona

Pla Estratègic  
Metropolità  
de Barcelona

EIPA

use  
urban  
sustainability  
exchange

IAU  
INSTITUTE  
FOR ENVIRONMENT  
AND HUMANISM

CIUDAD

EL UNIVERSAL  
Seres Urbanos

CIDOB  
BARCELONA  
CENTRE FOR  
INTERNATIONAL  
AFFAIRS

UCLG CIB  
Working Group  
Capacity and Institution  
Building

اردو پوائنٹ

-mujeres.net  
CENTRO DE ESTUDIOS

paisaje transversal  
apaisando el paisaje a sostenibilidad urbana  
Planning Tank  
Plans. Reality's facilitation through collaboration

### Pilot projects: Final workshop of “Revitalization strategies through urban projects”

Île-de-France, 1-3 April

The final workshop of the pilot project, “Revitalization strategies through urban projects”, was the occasion to discuss and work on the next milestones towards the finalization of the project. Between 2017 and 2019, the “Revitalization strategies through urban projects” pilot project gave the opportunity to urban officers from our members to work on urban revitalization strategies by collectively producing an analysis on the forms and processes for the city's transformation. They did this by looking at concrete examples of major urban projects through the analysis of 5 themes: the urban form, the urban design

as a continuous process of thoughts and shaping of programs, and the urban spaces, the participation processes, the financing and regulation of the project, the governance and its influence on decision-making, the formalization, and the ownership.

Related outcomes  
**L2M1D2**

Activated members  
**Brussels, Grand Lyon, Montréal**

### 3rd UCLG Culture Summit

Buenos Aires, 3-5 April

Hosted on this third edition by the Government of the City of Buenos Aires, the UCLG Culture Summit is the main meeting point at the global level of cities, local governments and other stakeholders that are committed to the effective implementation of policies and programs

on culture and sustainability. Metropolis members were widely represented in the program of the event, which also served as an opportunity for our Secretary General to hold several bilateral meetings.

Related outcomes  
**L1M1D3**  
**L2M8D1**

Activated members  
**Buenos Aires, Fuzhou, Gauteng, Guangzhou, Libreville, Lisbon, Madrid, Mashhad, Mexico City, Montevideo, Montréal, Rabat, São Paulo**

### New agreement with UCLG ASPAC

Montevideo, 6 April

Related outcomes

L1M1D1  
L2M7D1  
L2M7D2

The Secretaries General of Metropolis and United Cities and Local Governments Asia-Pacific (UCLG ASPAC) signed a new collaboration agreement to support both parties to fulfil their roles as sections of UCLG, and therefore contribute to the World Organisation’s mission, to be the united voice and world advocate of democratic local self-government.

Metropolis and UCLG ASPAC had been partners since 2007, when a system of joint membership was inaugurated. Among other aspects, the new agreement clarifies the areas of collaboration that may directly benefit our joint members from the region and sets that each party shall nominate a focal point from its staff to observe its accomplishment.

### Pilot projects: Final workshop of “Sustainable Cities Collaboratory”

Córdoba, 8-11 April

Related outcomes

L2M1D2

The final workshop of the pilot project “Sustainable Cities Collaboratory” (SCC) was the occasion to discuss and work on the next milestones towards the finalization of the project. Between 2017 and 2019, the SCC pilot project gave the opportunity to urban officers from Metropolis members to work on sustainability in theory and practice, by collectively producing a series of working papers on the following topics: Circular Economy, Civic Engagement, Local Place

Making, Partnerships, Resilience, Quality of Life, Local Place Making, and Formal/ Informal practices. All the working papers will be structured around concrete case studies from the different metropolises participating in this project.

Activated members

Berlin, Brussels, Córdoba, Guangzhou, Johannesburg, Montréal, Quito



### Pilot projects: Final workshop of “Intersectionality in metropolitan LGBTI policies”

Berlin, 8-10 May

The final workshop of the pilot project, "Intersectionality in metropolitan LGBTI policies", was the occasion to coordinate the launch of the "Guide to incorporate intersectionality in sexual and gender diversity policies", one of the results of the project. This pilot project aimed to produce common knowledge for the incorporation of the intersectional perspective in public

policies for LGBTI persons, that is, lesbians, gays, bisexuals, trans, and intersex. Basically, it is the recognition that people are impacted by multiple inequalities. And through this understanding, a new type of discrimination is generated, different from the mere sum of those inequalities.

Related outcomes  
[L2M1D2](#)

Activated members  
[Barcelona, Berlin, Buenos Aires, Medellín, Mexico City, Montevideo](#)

### Metropolis and C40, together for climate action

Tokyo, 21 May

Through the signature of a partnership agreement, Metropolis and C40 have agreed to cooperate in areas such as the maximization of joint members, the collaboration on governance issues, particularly on metropolitan governance, work with non-joint members on climate change, and Metropolis participation in C40 events.

C40 and Metropolis currently have about 40 members in common, some of them having expressed the wish to maximize network membership and create synergies to avoid duplication of engagement.

The partnership agreement was signed last 21 May in Tokyo by our Secretary General, and David Miller, C40's director for North America, seizing the occasion of the second Urban 20 Summit (U20).

Related outcomes  
[L2M7D1](#)

### Urban Innovation publication - Solutions for and by cities

Nairobi, 29 May

The publication was announced by Mr. Liu Baochun, Mr. Nicholas You and Ms. Emilia Saiz at the session “Peer-reviewed Case of Urban Innovation” during the UN-Habitat Assembly. It features the chronicles of the initiatives that led 15 local and regional governments to be shortlisted for the last edition of the Guangzhou Award.

Each case is linked to specific SDGs. In order to enhance the learning processes from these experiences, Metropolis will develop online training modules.

Related outcomes

L1M2D1  
L2M2D5  
L2M11D1  
L2M11D2

Activated members

Durban, Guadalajara, Guangzhou, Surabaya, Wuhan

### Pritzker Forum on Global Cities 2019

Chicago, 5-7 June

The forum brought together a variety of actors from cities in Europe and the Americas with the many stakeholders interested in cities. Topics of discussion included increased communication between different city networks, crime, migration, and the environment. Our Secretary General was invited to make a

key note speech during a workshop on the use of data and digitalization in cities.

Related outcomes

L2M7D2

Activated members

Athens, Brussels, Lisbon, Medellin, Montréal, Quito, Santiago de Chile

### Training: Seoul Smart City

Seoul, 9-16 June

The week of training was organized for Seoul officials to showcase smart city projects implemented in the metropolitan space to their peers from Mashhad. The latter delegation went

home having learnt a lot, and concluded that the training will definitely have an impact on local citizens’ quality of life, in particular by increasing government transparency and citizen participation.

Related outcomes

L2M5D2  
L2M7D2

Activated members

Mashhad, Seoul



### Forum on Global City Research

Guangzhou, 20-21 June

Related outcomes  
[L2M2D5](#) [L2M7D1](#)  
[L2M8D1](#) [L3M2D1](#)  
[L3M3D2](#)

The forum was co-organized by the Guangzhou Academy of Social Science and Metropolis, and provided a platform for researchers and institutions to present their most recent findings. As well as focusing on city rankings and the challenges facing metropolises, it also

provided Guangzhou with the opportunity to present its vision for the future.

Activated members  
[Guangzhou, Jinan, Nanjing](#)

### Training: Sustainable Water Management

Seoul, 23-30 June

Related outcomes  
[L2M5D2](#)  
[L2M7D2](#)

The aim of this training course was twofold. Firstly, to allow the 12 participants to learn the policies that Seoul implemented in the field of water management. Secondly, to provide them a space to share their city policies and exchange their concerns in this field. They had the opportunity to

visit the Seoul Waterworks Bureau, the Seonam Sewage Treatment Plant, and the Seoul Water Institute.

Activated members  
[Bangkok, Jakarta, Seoul, Shanghai](#)

### Online training: Global solutions to local inequalities

Barcelona, 26 June

Related outcomes  
[L2M5D2](#)  
[L2M7D2](#)

Metropolis Secretary General and a representative of Fundació Catalunya Europa (FCE) spoke as part of the webinar on solutions to tackle inequalities. Around 25 people participated. The representative of FCE suggested the importance of trust in democratic institutions, of integrated multilevel governance, as well as many more technical proposals as ways to solve the ever-increasing issue of inequality.

Activated members  
[Barcelona \(city\), La Paz, Mashhad, Medellín, Torino](#)

## L2 capacities for metropolitan governance

### Metropolis members come together with academic experts for the official unveiling of the Metropolitan Indicators

Barcelona, 27 June

The presentation was part of the programme of the international seminar “Metropolitan policies and indicators of social cohesion”, which also featured panel discussions on metropolitan governance, and was hosted by CIDOB. It led to the

conclusion that availability of data is an important tool for successful and sustainable public policy, but government actors need to understand its context in order to effectively put it to use in ever-changing metropolitan spaces.



Related outcomes

L1M3D1,  
L2M2D2,  
L2M2D4,  
L2M3D3,  
L2M6D1

Activated members

Barcelona (city), Barcelona (metropolitan area), Brussels, Gauteng, Montréal

## L3 internal governance culture

### Three new metropolises from Europe and Asia join our association

Montevideo, 5 April

Our Board of Directors, gathered during the last annual meeting in Montevideo, ratified the three new members of the association: Kazan, Goyang and Greater

Paris. With these new members, Metropolis now brings together 138 governments of major cities and metropolitan areas worldwide.

Related outcomes

L2M2D5  
L3M3D1

Activated members Goyang, Greater Paris, Kazan

## Towards our 13th World Congress 2020: Signing of an historic agreement with the city of Guangzhou

Montevideo, 6 April

Metropolis and the City of Guangzhou set a new framework of collaboration towards the organisation and hosting of our 13th World Congress 2020 to be held in Guangzhou together with the Global Mayors Forum, the Guangzhou International Award for Urban Innovation and the UCLG World Council.

Metropolis and the city of Guangzhou signed this paramount collaboration agreement to support both parties to fulfil their roles as organizers of the 13th Metropolis World Congress.



Related outcomes

L1M1D1  
L2M8D1  
L2M11D1  
L3M3D1  
L3M5D1  
L3M5D3

Seizing the occasion of the day of statutory meetings of Metropolis and fellow local government networks held in Montevideo last 6 April, the Secretary General of

Activated members [Guangzhou](#)

## Gender Impact Assessment

19 May

Elaboration and launch of the publication "Gender Impact Assessment", which evaluates the level of implementation of the gender strategy within the association, in relation to the lines and results of Metropolis Action Plan. Therefore, by means of a series of quantitative and qualitative indicators, the achievement of each of the initiatives developed by the association's projects is analyzed.

objective of making members aware of gender inequalities and promoting the incorporation of measures to fight the identified inequalities in the political agenda of our members. In this way, the new year's main actions will be oriented towards:

1. Promotion of gender partnerships;
2. Mainstream gender perspective in Metropolis's projects;
3. Increase the number of internal governance documents including the gender perspective

Related outcomes

L3M8D1

As a first result, we can say that there is a firm commitment from the association towards the gender strategy and its double

# MEMBERSHIP ACTIVATION

## Bilateral meetings

APRIL



### Buenos Aires & Montevideo

**Members:**

Barcelona (metropolitan area), Buenos Aires, Fuzhou, Guangzhou, Montevideo, Montréal

**Potential members:**

Lima

MAY



### Mashhad

**Members:**

Mashhad



### Shiraz

**Members:**

Shiraz



### Tehran

**Members:**

Tehran



### Barcelona

**Members:**

Barcelona (metropolitan area)



### Barcelona

**Members:**

Barcelona (city)



### Barcelona

**Members:**

São Paulo



### Tokyo

**Members:**

Berlin, Buenos Aires, Montevideo, Montréal

JUNE



### Chicago

**Members:**

Athens



### Grand Lyon

**Members:**

Barcelona (metropolitan area), Brussels, Grand Lyon, Greater Manchester, Madrid, Torino

**Potential members:**

Helsinki, Oporto, Torino, Vienna



### Barcelona

**Members:**

Brussels



### Barcelona

**Members:**

Gauteng

# PROGRESS

## Activated members

Abidjan	Greater Manchester	Montréal
Athens	Greater Paris	Nanjing
Bangkok	Guadalajara	Porto Alegre
Barcelona (city)	Guangzhou	Quito
Barcelona (metropolitan area)	Jakarta	Rabat
Berlin	Jinan	Rio de Janeiro
Brussels	Johannesburg	Santiago de Chile
Buenos Aires	Kazan	São Paulo
Córdoba	La Paz	Seoul
Dakar	Libreville	Shanghai
Durban	Lisbon	Shiraz
Fuzhou	Madrid	Surabaya
Gauteng	Mashhad	Tehran
Goyang	Medellin	Torino
Grand Lyon	Mexico City	Tunis
	Montevideo	Wuhan

## Membership payment status

Until 30 June 2019

**318,455 €**  
collected in membership fees

paid by  
**51**  
out of our 138 members

## Main results

Until 30 June 2019

**860+**  
people engaged in Metropolis events

**104**  
experts with whom we have collaborated

# Execution of the Action Plan

## L1

### Measures

#### L1M1

That global political events, themes, and issues have been closely followed, and responses have been assessed and prioritized for taking up through focused urban diplomacy.

#### L1M2

That a common political discourse on key metropolitan topics and a common set of principles have been regularly debated, agreed upon, and communicated widely.

#### L1M3

That Metropolis both influences the global agenda championing metropolitan governance with a gender perspective and incorporates the main ideas of the gender global agenda in its political agenda.

#### L1M6

That a global partnership strategy vis-à-vis other networks and actors is established that lays down the broad lines of work.

#### L1M7

That Metropolis contributes actively to UCLG and the Global Taskforce, whilst being treated as key partners.

### Outcomes and deliverables

#### L1M1D1

Calendar of international events

#### L1M1D3

Political or technical presence at relevant international events

#### L1M2D1

Metropolis position papers on key issues related to metropolitan governance

#### L1M2D2

Political debates within Metropolis annual events regarding major themes

#### L1M3D1

All Metropolis position papers and outcomes on key issues related to metropolitan governance include a gender approach.

#### L1M3D2

Gender parity at Metropolis events and debates, especially in terms of speakers

#### L1M6D2

Annual strategic partnership reports (2018-2019-2020)

#### L1M7D1

Contributions to the Global Taskforce: events, papers, etc.

#### L1M7D2

Political / Technical presence at UCLG and GTF events

To check the complete Metropolis Action Plan for the 2018-2020 period, with all measures, outcomes and deliverables, please visit our [website](#)

# Execution of the Action Plan

## L2

### Measures

#### L2M1

That an agreed number of pilot projects are collaboratively implemented by member cities, in accordance with Metropolis vision.

#### L2M2

That the outcomes of all Metropolis projects and initiatives are actively considered as a whole through a process choreographed by the Metropolis Secretariat General to ensure the transferability and dissemination of those outcomes.

#### L2M3

That the Metropolis Observatory and the Policy Transfer Platform are placed at the centre of the association as key means to learn and share models and specific experiences, as well as tools about engaged metropolitan governance.

#### L2M5

That a full gender-sensitive and effective plan on learning and capacity building (including Metropolis International Training Institute) is created, framed by the Metropolis vision and using Metropolis tools.

#### L2M6

That an agreed set of metropolitan governance tools are made available to city members, and support is actively given for their use in monitoring and assessing quality of life in those cities.

#### L2M7

That partnerships are set up with thematic networks, key research centres and academics, and that these relationships are active and engaged, contributing to systematizing existing Metropolis knowledge, and creating new knowledge.

### Outcomes and deliverables

#### L2M1D2

Execution of 6 pilot projects, one per main strategic theme, led by a member and transferred to other metropolises

#### L2M2D2

Metropolis Observatory

#### L2M2D4

Metropolis website

#### L2M2D5

Establishment of reference frameworks which are helpful for members in governing and managing metropolises

#### L2M3D3

One annual event of the Metropolis Observatory

#### L2M5D1

Annual gender-sensitive and effective plan on learning and capacity building

#### L2M5D2

Calendar of events and training program

#### L2M6D1

Metropolis Observatory and Policy Transfer Platform as a metropolitan governance toolkit

#### L2M7D1

Annual strategic partnership plans (2018-2019-2020)

#### L2M7D2

Calendar of events and training program (2018-2019-2020)

# Execution of the Action Plan

## Measures

## Outcomes and deliverables

### L2M8

That collaborative forums are developed and supported as the way of bringing together mayors, urban practitioners, research centres and academics.

### L2M8D1

Political and technical gatherings addressing key issues for our members, particularly annual meetings and triennial congresses

### L2M11

That an engagement with the Metropolis Urban Innovation Community, building on the Guangzhou Urban Innovation Award and Institute initiatives, is maintained.

### L2M11D1

Strategic plan between Guangzhou and the SG relations regarding the Urban Innovation Community project

### L2M11D2

Annual financial contribution from Guangzhou to the Secretariat General in the framework of Metropolis Urban Innovation Community agreement

## L3

### L3M2

That five regional agendas are agreed in line with the global strategy of Metropolis.

### L3M2D1

5 regional agendas on an annual basis designed and implemented by the Regional Secretaries and the Secretariat General

### L3M3

That a strategy is developed to improve relationships among Metropolis key actors.

### L3M3D1

Mapping of members according to their involvement, fee payment, etc.

### L3M3D2

Mapping of partners and potential partners

### L3M5

That a fundraising strategy is laid out and effectively implemented.

### L3M5D1

Fundraising strategy

### L3M5D3

Annual fundraising plans

### L3M8

That gender-mainstreaming approach is applied across the organization, including in the planning and execution of strategies and activities of the Association, and in the use of gender-inclusive language in official documents and communications.

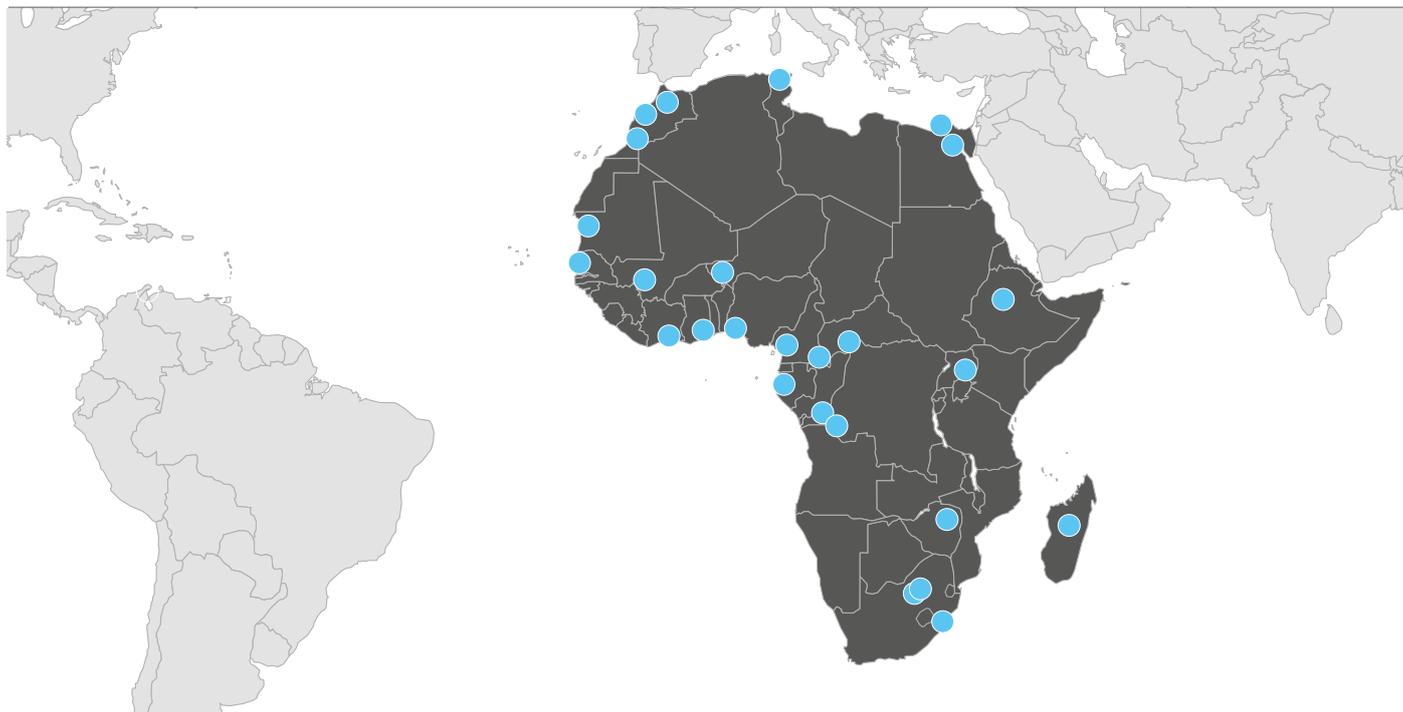
### L3M8D1

Annual reports highlighting main achievements on the inclusion of gender-mainstreaming in Metropolis

# WHO WE ARE



# AFRICA



ABIDJAN	BRAZZAVILLE	GAUTENG	RABAT
ACCRA	CAIRO	HARARE	TUNIS
ADDIS ABABA	CASABLANCA	JOHANNESBURG	VICTORIA
ALEXANDRIA	COTONOU	LIBREVILLE	YAOUNDÉ
ANTANANARIVO	DAKAR	MARRAKESH	
BAMAKO	DOUALA	NIAMEY	
BANGUI	DURBAN	NOUAKCHOTT	

## Focal Points



**REGIONAL SECRETARIAT**  
Rahmatouca Sow  
Dieye, Dakar



**SECRETARIAT GENERAL**  
H el ene Jourdan

## Members of the Board of Directors

### CO-PRESIDENCIES

David Makhura, Premier of Gauteng Province

### REGIONAL VICE-PRESIDENCIES

Robert Beugre Mambe, Governor of Abidjan

### MEMBERS

Mostafa Madbouly, Minister of Housing of Egypt (Cairo)

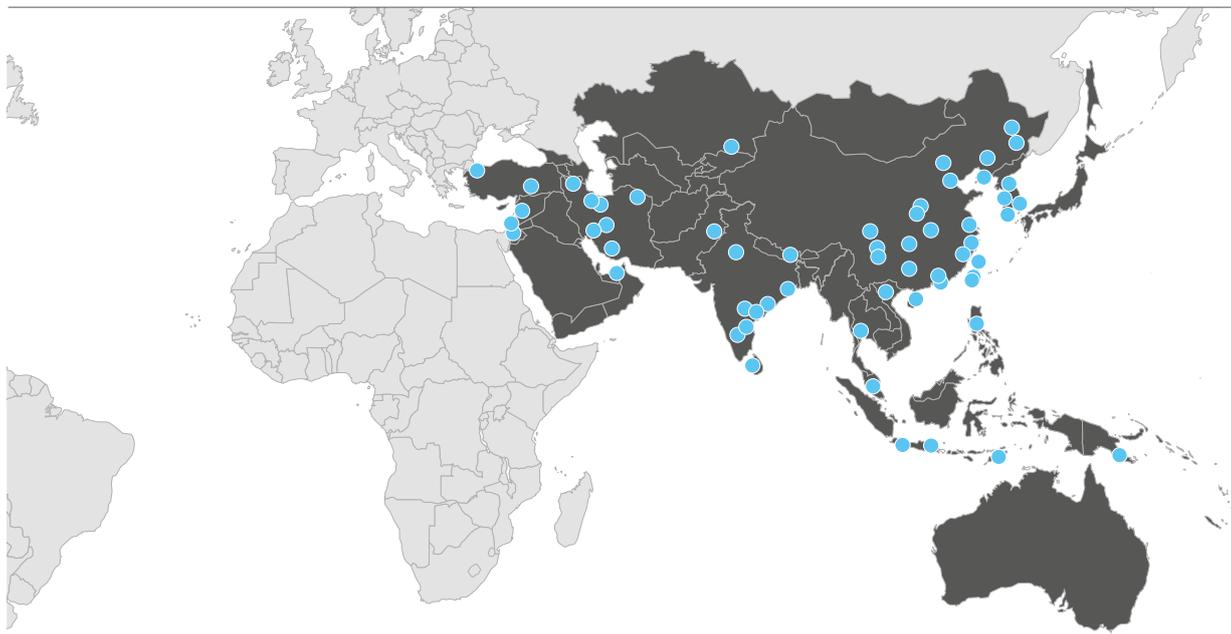
Abdelaziz El Omari, Mayor of Casablanca

El Wardini Soham, Mayor of Dakar

Fatimetou Abdel Malick, President of Nouakchott Region

Mohamed Sadiki, Mayor of Rabat

# ASIA-PACIFIC



AHVAZ	CHONGQING	GUANGZHOU	JAKARTA	NANJING	TABRIZ
AMMAN	COLOMBO	GUJRANWALA	JILIN	NEW DELHI	TAICHUNG
BAGHDAD	DAEGU	GWANGJU	JINAN	NEW TAIPEI CITY	TAIPEI
BANGKOK	DAEJEON	GYEONGGI	KAOHSIUNG	RAMALLAH	TEHRAN
BEIJING	DALIAN	HAIKOU	KARAJ	SEOUL	TIANJIN
BEIRUT	DIYARBAKIR	HANGZHOU	KATHMANDU	SHANGHAI	ULSAN
BHOPAL	EAST	HANOI	KUALA LUMPUR	SHENZHEN	WUHAN
BOGOR	KALIMANTAN	HARBIN	KUNMING	SHIRAZ	XI'AN
BUSAN	FAISALABAD	HYDERABAD	LAHORE	SOUTH TANGERANG	XIAMEN
CHANGCHUN	FUZHOU	INCHEON	MALE CITY	SURABAYA	YIWU
CHANGSHA	GAZIANTEP	ISFAHAN	MASHHAD		ZHENGZHOU
CHENGDU	GOYANG	ISTANBUL			

HONORARY MEMBER: CPAFFC

## Focal Points



**REGIONAL SECRETARY**  
Liu Baochun  
Guangzhou



**SECRETARIAT GENERAL**  
Agnès Bickart

## Members of the Board of Directors

### CO-PRESIDENCIES

Wen Guohui, Mayor of Guangzhou

### REGIONAL VICE-PRESIDENCIES

Mohammad Reza Kalaei, Mayor of Mashhad

Park Won-soon, Mayor of Seoul

### MEMBERS

Luo Qiang, Mayor of Chengdu

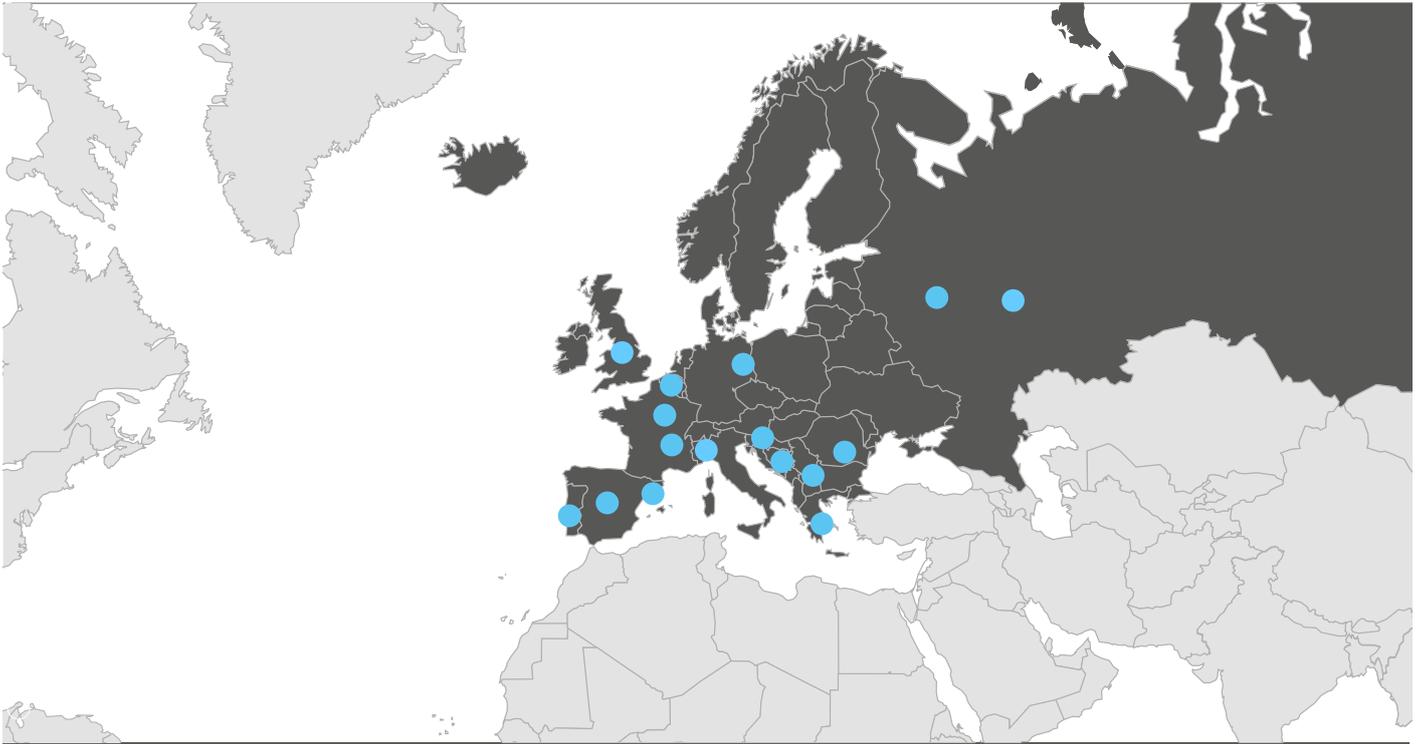
Xu Liyi, Mayor of Hangzhou

Dr Bonthu Rammohan, Mayor of Greater Hyderabad

Pirouz Hanachi, Mayor of Tehran

Xianwang Zhou, Mayor of Wuhan

# EUROPE



ATHENS  
BARCELONA (CITY)  
BARCELONA  
(METROPOLITAN AREA)  
BERLIN  
BRUSSELS

BUCHAREST  
GRAND LYON  
GRAND PARIS  
GREATER MANCHESTER  
KAZAN  
LISBON

MADRID  
MOSCOW  
SARAJEVO  
SOFIA  
TURIN  
ZAGREB

## Focal Points



**REGIONAL  
SECRETARIAT**  
Barbara Berninger  
Berlin



**SECRETARIAT  
GENERAL**  
Lia Brum

## Members of the Board of Directors

### PRESIDENCY

Michael Müller, Mayor of Berlin

### CO-PRESIDENCIES

Ada Colau, Mayor of Barcelona & President of the Metropolitan Area of Barcelona

### TREASURY

Jean-Luc Vanraes, Vice-president of the Steering Committee of the Brussels Regional Investment Society

### MEMBERS

Laura Pérez Castaño, City councilor responsible for Feminisms and LGBTBI of Barcelona/ President of Metropolis Women

José Luis Martínez-Almeida, Mayor of Madrid

# LATIN AMERICA AND THE CARIBBEAN



BELO HORIZONTE  
BOGOTÁ  
BRASILIA  
BUENOS AIRES  
CÓRDOBA  
GUARULHOS

GUAYAQUIL  
LA HABANA  
LA PAZ  
MEDELLÍN  
MINAS GERAIS  
MONTEVIDEO

PORTO ALEGRE  
QUITO  
RIO DE JANEIRO  
ROSARIO  
SAN SALVADOR  
SANTIAGO DE CHILE

SAO PAULO  
VALLE DE ABURRÁ

## Focal Points



**REGIONAL SECRETARY**  
Nelson Fernández  
Montevideo



**SECRETARIAT GENERAL**  
Lia Brum

## Members of the Board of Directors

### CO-PRESIDENCIES

Christian Di Candia, Mayor of Montevideo

### REGIONAL VICE-PRESIDENCY

Miguel Ángel Garrido Agüero, President of the Regional Metropolitan Council of Santiago de Chile

### MEMBERS

Horacio Rodríguez Larreta, Head of the Government of the Autonomous City of Buenos Aires

Gustavo Paim, Vice Mayor of Porto Alegre

# NORTH AMERICA



ATLANTA  
GUADALAJARA  
MEXICO CITY  
MONTERREY

MONTRÉAL  
PUEBLA  
TORONTO  
TIJUANA

## Focal Points



**REGIONAL  
SECRETARY**  
Mariana Flores  
Mexico City



**SECRETARIAT  
GENERAL**  
Teresa Oliver

## Members of the Board of Directors

### CO-PRESIDENCIES

Valérie Plante, Mayor of Montréal

### MEMBERS

Claudia Sheinbaum, Head of Government of Mexico City

Juan Manuel Gastelum Buenrostro, Mayor of Tijuana

# Secretariat General



**Xavier Bermejo**  
Project Officer for  
Communication &  
Compliance



**Guillaume Berret**  
Project Officer for Pilot  
Projects & International  
Calls for Projects



**Agnès Bickart**  
Senior Manager for  
Institutional relations  
& Asia portfolio



**Federica Biondi**  
Head of Administration  
and Finance



**Xavier Borrell**  
Administration  
Officer



**Lia Brum**  
Content Curator & Focal  
Point for Latin America  
and Europe



**Mara Fernández**  
Administration  
Assistant



**Hélène Jourdan**  
Project Officer for  
Learning, Strategic  
Partnerships & Focal  
Point for Africa



**Silvia Llorente**  
Project Officer for  
Metropolis Women



**Teresa Oliver**  
Project Officer for  
Statutory Affairs & Focal  
Point for North America



**Eugeni Villalbí**  
Project Officer for  
Metropolis Observatory



**Mireia Zapata**  
Administration Assistant  
to the Secretary General  
& Support to Action Plan  
Implementation



**Nerea Costa**  
intern  
(until mid-June)



**Miguel García**  
intern  
(until end May)



**Jesslin Mendoza  
González**  
intern  
(since mid-June)



**Elena Reiriz**  
intern  
(until end June)

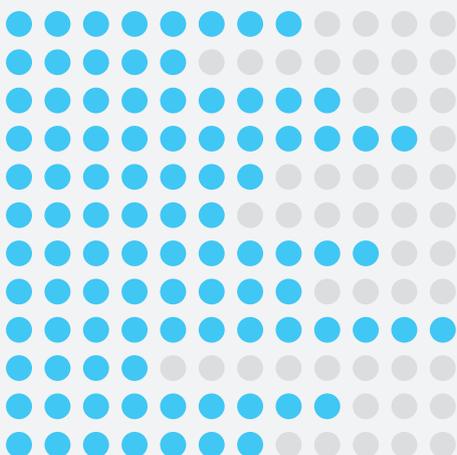


**Claire Triquet**  
intern  
(since early June)



**Octavi de la Varga**  
Secretary General

This report has been edited  
with the financial support of:



**Secretariat General**

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**#MetroGovernance**