METROPOLIS

PROGRESS REPORT

April – June

2020

metropolis • world association of the major metropolises
Note from the Secretary General

Activities
Action Line 1
Action Line 2
Action Line 3

Progress
Activated members
Membership payment status
Main results
Execution of the Action Plan

Who we are
Africa
Asia-Pacific
Europe
Latin America and the Caribbean
North America
Secretariat General
The outbreak of COVID-19 is one of the biggest challenges we have ever had to face. The crisis does, however, give us the opportunity to connect diverse urban realities and rethink the way our society is. We have all had to pivot our lives to a new virtual reality. During these months, we have been working remotely and have slowly started to return to the office since June.

In April, we celebrated our 35th anniversary in a context we never expected. However, our anniversary is not about remembering the past, but celebrating all the milestones that have made Metropolis what it is today.

In this second quarter, new local and regional governments have placed their trust in us and shared their experiences on the “Cities for Global Health” platform, while other new partners have joined us. Also, within the use platform, a COVID-19 Service Point has been created to showcase initiatives spearheaded by partner organisations. As the global, urban, and metropolitan community we are, we have adapted and launched different virtual events, such as the Live Learning Experiences, in partnership with UCLG. We have also engaged in events organized by our members and stakeholders.

Due to the context we are living in, we launched the Emergency Governance Initiative for Cities and Regions in June to analyze the impact of the pandemic. This health crisis has proved that we need to upgrade our governance structures to respond to global emergencies. The Governance initiative aims to help draft regional responses to emergencies.

I would like to thank all our members. It has not been an easy quarter, but this new reality has made us rethink our metropolitan spaces and, by quickly adapting to virtual work, we all feel closer than ever.

Octavi de la Varga
Metropolis Secretary General
ACTIVITIES

**Action Line 1 (L1)**
Conducting urban diplomacy and advocacy on metropolitan issues

**Action Line 2 (L2)**
Strengthening capacities for metropolitan governance

**Action Line 3 (L3)**
Developing a strong, consultative and sustainable internal governance culture
UCLG General Secretaries Meeting
7 April

As the Metropolitan section of UCLG, Metropolis Secretary General participated in the meeting of General Secretaries of the Sections of UCLG. The meeting was strongly marked by the crisis of COVID-19 and how it has affected UCLG sections and the network. Similarly, the calendar was discussed according to the current situation and projects that were already underway were re-evaluated.

Related outcomes
L1M1D3

Activated members
Kazan

Metropolitan Governance: answers and challenges in face of COVID-19
27 April

The Cities Alliance invited Metropolis to join the latest edition of “Metropolitan Talks”, a cycle of activities of the Mexican National Metropolitan Network (Renamet) to discuss the contributions of metropolitan governance mechanisms in the implementation of the Sustainable Development Goal 11, “make cities and human settlements inclusive, safe, resilient and sustainable”. Amid the pandemic, the last webinar had the theme “Metropolitan Governance: answers and challenges in face of COVID-19”. Seeking to advance towards collective metropolitan responses with major incidence and impact in pandemic times, participants of this Metropolitan Talk were driven by questions such as: which forms of coordination are emerging from the COVID-19 crisis? How can they be reinforced and/or scaled up? Metropolis Observatory Officer participated as one of the webinar’s speakers, presenting some metropolitan indicators and the platform Cities for Global Health.

Related outcomes
L1M1D3

Global Taskforce Meeting: sharing the network’s response
24 April

During this session different networks from all around the world shared all the initiatives and programs they are developing to give an appropriate response to their membership. Metropolis shared how “Cities for Global Health” platform has evolved.

Related outcomes
L1M7D1
L1M7D2
Debates on the COVID-19 and the decentralized cooperation: 2nd seminar

12 May

Proyecto AL-LAs and the Barcelona Provincial Council organized the second seminar of the series “debated on the COVID-19 and the decentralized cooperation”. Metropolis Secretary General was invited to take part in a round table on “The role of international local government action and decentralized cooperation in the face of the crisis triggered by the COVID-19” together with Mrs. Eleonora Betancur, Executive Director of ACI Medellín, Mr. Rodrigo Perpetuo, Executive Secretary of ICLEI South America; and Felipe Llamas, funding member of PHARE Territorios Globales. It was also an opportunity to present the on-line platform “Cities for Global Health” led by Metropolis with the support of AL-LAs and UCLG.

Urban-rural linkages in the time of COVID-19: Metropolitan Perspectives

14 May

The webinar organized by the Legislation, and Governance Section of UN-Habitat took place online, and aimed to learn about the role of metropolitan authorities and the measures they adopted to address the impacts of COVID-19 as well as discuss the effect of these measures in their territories on urban-rural flows of people, goods, services, resources and capital. Metropolis took part of the discussion providing hints of integrated territorial approaches. Our Project Officer for the Metropolis Observatory, presented the "Cities for Global Health" and highlighted that this platform has been the response of our members given the outbreak of the COVID-19. The "Cities for Global Health" has shown how the willingness to share among our membership indicated a form of cooperation and complementarity between networks of subnational authorities never seen before. Furthermore, in metropolitan spaces, the collaboration of central cities and peripheries can make a difference to ensure that the quality of life is not further threatened.
Webinar on UN75 celebrations: 
The place of Metropolitan Spaces within the Future of Multilateralism

25 May

To commemorate the 75th Anniversary of the UN, the Secretary General has organized a worldwide conversation about global cooperation to create a better future. This event allowed the citizens and stakeholders to think about the future of multilateralism and its role in managing global trends. With support from Barcelona City Council, we organized an online debate named “The place of metropolitan spaces within the future of multilateralism”. Multilateral institutions can play a central role in facilitating the dialogue between local and central governments. Over 100 people attended this discussion, including representatives from 20 of Metropolis members and 9 partner organizations. During the session, Metropolis Secretary General affirmed that the goal of the debate was “to share views on global agendas, which are the main issues of multilateralism, and how to tackle them”.

Related outcomes
L1M1D3
L1M2D1

Activated members
Barcelona (city), Barcelona (metropolitan area), Brussels, Durban, Gauteng, Guadalajara, Guangzhou, Johannesburg, Karaj, La Paz, Madrid, Mashhad, Medellín, Montevideo, Montréal, Ramallah, San Salvador, Seoul, Tunis, Valle de Aburra
UCLG Executive Bureau
28-29 May

Metropolis, as the Metropolitan section of UCLG, supported and participated actively at the series of the online events that UCLG conducted with great success under the auspices of Rome City Council. The Institutional Commissions, the Financial Management Committee and the Statutory Affairs Committee met on 27 May. A Ministerial Dialogue with Local and Regional Governments was organized on 28 May in the framework of the UCLG Executive Bureau, which aims to assess how to integrate climate action into the response and recovery measures of the COVID-19 and to prepare the way for COP26 for local and regional governments. The formal session of the Executive Board was held on 29 May. Members discussed the UCLG consultation on the UN75 process as well as UCLG’s strategy in the post-COVID era.

Launch: Call to rethink our metropolitan spaces
29 May

We are living in an emergency situation that caused a health, social, and economic crisis. Given this situation, the Metropolis Presidency and Co-Presidencies launched a call to metropolitan spaces to rethink their urban identity. We have taken this opportunity to provide solutions that will transform our cities and metropolitan areas, such as redesigning the public space, develop climate-friendly mobility patterns, reduce our carbon footprint, and enhance healthcare services, among others.

Related outcomes L1M2D1

Activated members
Barcelona (metropolitan area), Berlin, Bogota, Gauteng, Guangzhou, Montevideo, Montréal

Related outcomes L1M1D3

Activated members
Barcelona (city), Barcelona (metropolitan area), Dakar, Gauteng, Guangzhou, Istanbul, Mashhad, Montevideo, Montréal
# Metropolis in the media

## APRIL
- **Perspectiva Sur**
  - Issue Paper 09
- **esmartcity.es**
  - Cities for Global Health
- **United Nations Brasil**
  - Cities for Global Health
- **Ucci**
  - Cities for Global Health
- **El suburbano digital**
  - Cities for Global Health
- **ONU Habitat**
  - Cities for Global Health
- **Use**
  - Cities for Global Health
- **Hora Cero**
  - Cities for Global Health
- **LA Network**
  - Cities for Global Health
- **Cities Today**
  - Cities for Global Health
- **Noticiero CBN**
  - Cities for Global Health
- **Guangzhou Award**
  - Cities for Global Health
- **Diario Concepción**
  - Cities for Global Health
- **Gobierno de México**
  - Metropolitan Conversations

## MAY
- **World Economic Forum (WEF)**
  - Cities for Global Health
- **Ciudad Sostenible**
  - Cities for Global Health
- **HuffPost**
  - Cities for Global Health
- **Planeta Futuro El País**
  - Cities for Global Health
- **Andalucía Solidaria**
  - Live Learning Sessions
- **Agencia EFE**
  - Interview
- **El Diario**
  - Interview
- **Diario Libre**
  - Interview
- **La Vanguardia**
  - Interview
- **Diputación de Barcelona**
  - Dossier #1 COVID-19
  - Cities for Global Health

## JUNE
- **Deutsche Welle**
  - Mobility campaign + Issue Paper 10
- **Sustainable Mobility for All (SuM4All)**
- **Montreal Gazette**
  - World Environment Day
- **PennIUR**
  - Cities for Global Health
- **Manusa intelligence access**
  - Cities for Global Health
- **Noticies R7**
  - Cities for Global Health
- **El Nacional.cat**
- **USE**
  - Issue Paper 10
Webinar: Internationalization and Metropolitan Spaces

4 April

Local governments joined the webinar “Internationalization and Metropolitan Spaces” organized by Metropolis in collaboration with the Euro-Latin-American Alliance of Cooperation among Cities (AL-LAs). The one-and-a-half-hour session, held in Spanish, opened a discussion among representatives from the International Affairs Offices of Bogota City Hall, Barcelona Metropolitan Area, and Mexico City Government. The webinar brought together public officers, practitioners, and researchers from 16 urban spaces within Metropolis membership.

Use platform: COVID-19 Service Point

4 May

The COVID-19 Service Point, created within the use platform, complements the “Cities for Global Health” platform. It is a one-stop-shop for initiatives led by partner organizations that offer learning and knowledge exchange opportunities against the pandemic. Moreover, a video has been made to raise awareness about the virus among children. It is available in English, French, Spanish, and German.
City Managers Days 2019: Final Report

27 May

The final report of the last meeting of the City Managers Community was distributed to participants and published on the Metropolis website, where it is now available for free consultation and download. With the title “Debate on the Digitalization Process of Metropolitan Spaces”, the report brings the conclusions of the last edition of the “City Managers Days”, which promoted exchanges between the chief information officers and peers from 13 local governments, who met in November 2019 in Barcelona.

Related outcomes
L2M4D3

Activated members
Barcelona (city), Barcelona (metropolitan area), Brussels, La Paz, Lisbon, Montevideo, Montréal, Quito, Ramallah, São Paulo

GOLD V: Metropolitan chapter

27 May

Under the name of "GOLD V Thematic Report on Metropolitan Areas", the metropolitan chapter of the fifth report of the Global Observatory on Local Democracy and Decentralization (GOLD) has been launched as a stand-alone publication. Crossing the inputs from different regions, the publication reflects the collaboration between all the sections of UCLG and is the result of the strengthened joint work of the teams of the UCLG World Secretariat and of the Metropolis Secretariat General. It highlights the involvement of local and regional governments operating in major cities and metropolitan areas in mechanisms of coordination, monitoring, and reporting to create a sense of collective responsibility for the achievement of more equitable, fair and sustainable societies. Providing an up-to-date global mapping of the processes of localization of the global agendas, it indicates how decentralization and multilevel governance, especially in metropolitan areas, can contribute to these processes.

Related outcomes
L1M7D1
L2M3D1
L2M6D1
"Rights and claims for metropolitan mobility", authored by Floridea Di Ciommo, an economist and urban analyst with expertise in equity and transport, inclusive technology and sustainable logistics, encourages the world’s major metropolises to work together and to roll out solutions posited on metropolitan-scale diagnoses that leave no-one behind. The publication was launched online and promoted via social media during the first weeks of June.

On the occasion of World Bicycle Day and keeping in mind a gender perspective and climate action, we organized a webinar called “Commuting across metropolises” in which experts and participants supported a more sustainable, affordable, and inclusive metropolitan mobility. The event gathered more than 65 participants and 17 of them were representatives of our membership.

Related outcomes
L2M3D1, L2M3D3, L2M3D1, L2M5D1, L2M6D1, L3M4D2

Activated members
- Barcelona (city), Barcelona (metropolitan area), Bogota, Brussels, Buenos Aires, Busan, Dakar, Douala, Johannesburg, Karaj, La Paz, Madrid, Mashhad, Moscow, San Salvador, Seoul, Shiraz, Tehran, Valle de Aburra, Victoria

Related outcomes
L2M3D1, L2M3D3, L2M6D1, L2M5D1, L2M6D1, L3M4D2

Activated members
- Barcelona (metropolitan area), Cairo, Gauteng, Hanoi, Johannesburg, Montréal, New Delhi - NIUA, New Taipei, Nouakchott, Santiago de Chile, Seoul, Valle de Aburra
Launch of the “Emergency Governance Initiative for Cities and Regions”

5 June

Metropolis, UCLG, and the London School of Economics Cities launch the Emergency Governance Initiative for Cities and Regions to analyze the impact of the COVID-19 outbreak. This initiative builds on the knowledge and practices that are collected and shared by the Cities for Global Health and the #BeyondTheOutbreak initiatives. The aim of this initiative is to contribute on how to build capacities to elaborate regional responses to emergencies. Starting in May, the Emergency Transitions Monitor will collect and analyze data on how cities respond to emergencies and a final report will be published in 2021, summarizing the most relevant insights, knowledge, and evidence on emergency governance.

Professional service contract for the City Managers Community

18 June

Metropolis signed a professional service contract with Mr Alexander Heichlinger, Senior Expert and Consultant in city management, to lead the organization of all the activities of the “City Managers Days 2020”, which are scheduled to take place in Barcelona within the next edition of the Smart City Expo World Congress and will be dedicated to the theme of metropolitan green infrastructures. His roles include the elaboration, conduct, and processing of a survey on the selected topic, the preparation and dynamization of a webinar, the elaboration of a background paper, and of the plan of the session in Barcelona, as well as the moderation and dynamization of the event.
Metropolis webinar: Intersectional responses for the LGBTI+ community facing COVID-19

30 June

Metropolis offered a webinar to provide guidelines to local governments on how to incorporate the intersectional perspective as a useful tool in response to the social crisis generated by the COVID-19. This webinar was the occasion to bring together most of the members participating in the pilot project "Intersectionality in metropolitan LGTBI policies" that was developed between 2017 and 2019. The conference highlighted specific initiatives approached from an intersectional point of view to face the social crisis caused by the pandemic. The webinar, held in Spanish, brought together more than 50 people, including representatives from 13 of our members.

Activated members
Barcelona (city), Barcelona (metropolitan area), Bogota, Buenos Aires, Córdoba, Guadalajara, Madrid, Medellín, Mexico City, Montevideo, Quito, Rosario, Valle de Aburra

Related outcomes
L2M5D2
L2M7D2

Cities for Global Health: updates

30 June

Since the launch of Cities for Global Health in early March, more than 604 examples of crisis management initiatives from 34 countries and 97 local and regional governments, 39 of these are members of Metropolis, have been showcased. This initiative goes hand-in-hand with the “Live Learning Experience: Beyond the immediate response to the outbreak”, developed by UCLG and supported by the United Nations Human Settlements Programme (UN-Habitat) and Metropolis.

Activated members

Related outcomes
L2M2D3
L2M2D4
L2M2D5
Live Learning Experience

30 June

The outbreak of COVID-19 brought local and regional governments to the forefront of the emergency. For this reason, UCLG, Metropolis, and UN-Habitat co-organized the "Live Learning Experience", an online initiative to foster local politicians and technicians' discussion, gaining insights into governance tools to manage the crisis. Launched on March 25th, it has already addressed 9 key issues that urban conglomerations are facing in this period. The Live Learning Experience has so far featured the voices of 18 members of Metropolis from different geographical areas.

Related outcomes
L1M1D3
L1M7D2
L2M7D1

Activated members
Barcelona (city), Bogota, Buenos Aires, Durban, Gauteng, Gaziantep, Guangzhou, Johannesburg, Lisbon, Madrid, Mexico City, Montevideo, Montréal, Quito, Rabat, Shenzhen, Tunis, Xi’an

01 April:
First Thematic Session
Housing

08 April:
Second Thematic Session
Mobility

09 April:
Third Thematic Session
Local and Regional Government Associations

15 April:
Fourth Thematic Session
Digital Technologies

16 April:
Fifth Thematic Session
Migration

22 April:
Sixth Thematic Session
Culture

23 April:
Seventh Thematic Session
Local Finance

29 April:
Eighth Thematic Session
Addressing COVID-19 in Informalities Contexts

30 April:
Ninth Thematic Session
LED

06 May:
Tenth Thematic Session
Women’s Leadership

13 May:
Eleventh Thematic Session
Public Workers

20 May:
Thematic Session
Accessibility

11 June:
Thematic Session
Accessibility

18 June:
Thematic Session
Local Democracy

25 June:
Thematic Session
Secure Cities
35th anniversary of Metropolis

19 April

In April 1985, Metropolis was established in Montréal by 14 major cities. Nowadays, we gather around 140 members. The present and future realities have a strong metropolitan character. Therefore, our main goal is to address the big challenges of metropolization by joining efforts with our members, partners, and collaborators. Our anniversary is not about remembering the past but about celebrating all of the milestones that defined the organization as it is today.

Bilateral meetings between the Executive Committee members, the Regional Vice-Presidencies and the Regional Secretaries

April – June

In the framework of the lockdown due to the pandemic of the COVID-19, Secretary General started a series of bilateral meetings online with the Executive Committee members, the Regional Vice-presidents, and the Regional Secretaries. The aim of these meetings was to discuss on how Metropolis could evolve to help on the situation of health emergency that our members were facing in their administrations and communities. Moreover, the outcomes of these meetings served as guidelines for the preparation of the 3rd Metropolis Policy Debate and they would also feed the Action Plan 2021-2023.

Activated members
Abidjan, Barcelona (city), Barcelona (metropolitan area), Brussels, Gauteng, Guangzhou, Mashhad, Mexico City, Montevideo, Montréal, Seoul
MEMBERSHIP ACTIVATION

Bilateral meetings

**APRIL**

**online**

Members: Barcelona (city), Barcelona (metropolitan area), Mexico City, Montevideo

**MAY**

**online**

Members: Abidjan, Brussels, Gauteng, Guangzhou, Mashhad, Montréal, Seoul

**JUNE**

**online**

Members: Barcelona (city)
### Activated members

Abidjan  
Barcelona (city)  
Barcelona (metropolitan area)  
Belo Horizonte  
Berlin  
Bogota  
Brasilia  
Brussels  
Buenos Aires  
Busan  
Cairo  
Córdoba  
Dakar  
Douala  
Durban  
Fuzhou  
Gauteng  
Kazan  
La Paz  
Lisbon  
Madrid  
Masshad  
Medellín  
Mexico City  
Montevideo  
Montréal  
Moscow  
New Delhi - NIUA  
New Taipei  
Novakchott  
Porto Alegre  
Puebla  
Quito  
Rabat  
Ramallah  
Rio de Janeiro  
Rosario  
San Salvador  
Santiago de Chile  
São Paulo  
Seoul  
Shenzhen  
Shiraz  
Sofia  
Taipei  
Tehran  
Tunis  
Valle de Aburra  
Victoria  
Xi’an

### Membership payment status

Until 30 June, Metropolis cashed in the following fees. This data concerns the banking movements within the above-mentioned period, and not the accounting incomes. The accounting income data is made explicit in the annual accounts, according to accrual criteria:

<table>
<thead>
<tr>
<th>Total amount cashed in</th>
<th>199,683,53 €</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cashed in for 2019 fees</td>
<td>6,365,50 €</td>
</tr>
<tr>
<td>2019 fees</td>
<td>3</td>
</tr>
<tr>
<td>Cashed in for 2020 fees</td>
<td>193,318,03 €</td>
</tr>
<tr>
<td>2020 fees</td>
<td>29</td>
</tr>
<tr>
<td>Members who have paid</td>
<td>30</td>
</tr>
<tr>
<td>Member has paid 2 fees</td>
<td>2</td>
</tr>
</tbody>
</table>

### Main results

From 1 April to 30 June:

- **850+** people engaged in Metropolis events
- **270+** experts with whom we have collaborated
Execution of the Action Plan

**L1 Measures**

**L1M1**
That global political events, themes, and issues have been closely followed, and responses have been assessed and prioritized for taking up through focused urban diplomacy.

**L1M2**
That a common political discourse on key metropolitan topics and a common set of principles have been regularly debated, agreed upon, and communicated widely.

**L1M3**
That Metropolis both influences the global agenda championing metropolitan governance with a gender perspective and incorporates the main ideas of the gender global agenda in its political agenda.

**L1M6**
That a global partnership strategy vis-à-vis other networks and actors is established that lays down the broad lines of work.

**L1M7**
That Metropolis contributes actively to UCLG and the Global Taskforce, whilst being treated as key partners.

**Outcomes and deliverables**

**L1M1D1**
Calendar of international events

**L1M1D2**
Publications “Voice of the Mayors” as samples of the legacy from the mayors of the major metropolises

**L1M1D3**
Political or technical presence at relevant international events

**L1M2D1**
Metropolis position papers on key issues related to metropolitan governance

**L1M3D1**
All Metropolis position papers and outcomes on key issues related to metropolitan governance include a gender approach.

**L1M6D1**
Annual strategic partnership plans (2018-2019-2020)

**L1M7D1**
Contributions to the Global Taskforce: events, papers, etc.

**L1M7D2**
Political / Technical presence at UCLG and GTF events

To check the complete Metropolis Action Plan for the 2018-2020 period, with all measures, outcomes and deliverables, please visit our [website](#).
## Execution of the Action Plan

### L2 Measures

| L2M2 | That the outcomes of all Metropolis projects and initiatives are actively considered as a whole through a process choreographed by the Metropolis Secretariat General to ensure the transferability and dissemination of those outcomes. |
| L2M3 | That the Metropolis Observatory and the Policy Transfer Platform are placed at the center of the association as key means to learn and share models and specific experiences, as well as tools about engaged metropolitan governance. |
| L2M4 | That the City Managers Community is developed as an interactive platform that encourages debate and allows practitioners to easily connect with each other. |
| L2M5 | That a full gender-sensitive and effective plan on learning and capacity building (including Metropolis International Training Institute) is created, framed by the Metropolis vision and using Metropolis tools. |
| L2M6 | That an agreed set of metropolitan governance tools are made available to city members, and support is actively given for their use in monitoring and assessing quality of life in those cities. |

### Outcomes and deliverables

| L2M2D3 | Policy Transfer Platform |
| L2M2D4 | Metropolis website |
| L2M2D5 | Establishment of reference frameworks which are helpful for members in governing and managing metropolises |
| L2M3D1 | At least one issue paper on key themes related to metropolitan and/or urban governance |
| L2M3D2 | Progress updates of the Policy Transfer Platform in terms of: number of case studies from members as well as number of new experts and interactions among them |
| L2M3D3 | One annual event of the Metropolis Observatory managing metropolises |
| L2M4D1 | Annual events of city managers in collaboration with key partners |
| L2M4D3 | Dissemination of the recommendations and outcomes |
| L2M5D1 | Annual gender-sensitive and effective plan on learning and capacity building |
| L2M5D2 | Calendar of events and training program |
| L2M6D1 | Metropolis Observatory and Policy Transfer Platform as a metropolitan governance toolkit |
## Execution of the Action Plan

<table>
<thead>
<tr>
<th>Measures</th>
<th>Outcomes and deliverables</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>L2M7</strong></td>
<td><strong>L2M7D1</strong> Annual strategic partnership plans (2018-2019-2020)</td>
</tr>
<tr>
<td>That partnerships are set up with thematic networks, key research centres and academics, and that these relationships are active and engaged, contributing to systematizing existing Metropolis knowledge, and creating new knowledge.</td>
<td><strong>L2M7D2</strong> Calendar of events and training program</td>
</tr>
</tbody>
</table>
| **L3** | |}

### Measures

<table>
<thead>
<tr>
<th>Measures</th>
<th>Outcomes and deliverables</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>L3M1</strong></td>
<td><strong>L3M1D1</strong> Document of Regional Secretaries and Co-presidencies roles</td>
</tr>
<tr>
<td>That the responsibilities of each statutory body of the Association are defined, particularly the role of Regional Secretaries.</td>
<td></td>
</tr>
<tr>
<td><strong>L3M4</strong></td>
<td><strong>L3M4D2</strong> Annual communication plan including actions and a calendar</td>
</tr>
<tr>
<td>That an internal and external communication plans, sensitive to gender relations, are designed and implemented.</td>
<td></td>
</tr>
</tbody>
</table>
WHO WE ARE
AFRICA

Focal Points

REGIONAL SECRETARIAT
Rahmatouca Sow Dieye, Dakar

SECRETARIAT GENERAL
Hélène Jourdan

Members of the Board of Directors

CO-PRESIDENCIES
David Makhura, Premier of Gauteng Province

REGIONAL VICE-PRESIDENCIES
Robert Beugre Mambe, Governor of Abidjan

MEMBERS
Mostafa Madbouly, Representative of the Ministry of Housing of Egypt (Cairo)
Abdelaziz El Omari, Mayor of Casablanca
El Wardini Soham, Mayor of Dakar
Fatimetou Abdel Malick, President of Nouakchott Region
Mohamed Sadiki, Mayor of Rabat
EUROPE

ATHENS
BARCELONA (CITY)
BARCELONA (METROPOLITAN AREA)
BERLIN
BRUSSELS

BUCHAREST
GRAND LYON
GREATER PARIS
GREATER MANCHESTER
KAZAN
LISBON

MADRID
MOSCOW
SARAJEVO
SOFIA
TURIN
ZAGREB

---

**Focal Points**

**REGIONAL SECRETARIAT**
Barbara Berninger
Berlin

**SECRETARIAT GENERAL**
Silvia Llorente

---

**Members of the Board of Directors**

**PRESIDENCY**
Michael Müller, Mayor of Berlin

**CO-PRESIDENCIES**
Ada Colau, Mayor of Barcelona & President of the Metropolitan Area of Barcelona

**TREASURY**
Jean-Luc Vanraes, Vice-president of the Steering Committee of the Brussels Regional Investment Society

**MEMBERS**
Laura Pérez Castaño, City councilor responsible for Feminisms and LGTBI of Barcelona/ President of Metropolis Women
José Luis Martínez-Almeida, Mayor of Madrid
LATIN AMERICA AND THE CARIBBEAN

Ciudades que participan

BELO HORIZONTE
BOGOTA
BRASILIA
BUENOS AIRES
CÓRDOBA
GUARULHOS
GUAYAQUIL
LA HABANA
LA PAZ
MEDELLÍN
MINAS GERAIS
MONTEVIDEO
PORTO ALEGRE
QUITO
RIO DE JANEIRO
ROSARIO
SAN SALVADOR
SANTIAGO DE CHILE
SÃO PAULO
VALLE DE ABURRA

Focal Points

REGIONAL SECRETARY
Nelson Fernández
Montevideo

SECRETARIAT GENERAL
Oscar Chamat

Members of the Board of Directors

CO-PRESIDENCIES
Christian Di Candia, Mayor of Montevideo

REGIONAL VICE-PRESIDENCY
Miguel Ángel Garrido Agüero, Regional Councillor of Santiago de Chile Metropolitan Region

MEMBERS
Horacio Rodríguez Larreta, Head of the Government of the Autonomous City of Buenos Aires
Nelson Marchezan, Mayor of Porto Alegre
NORTH AMERICA

Focal Points

REGIONAL SECRETARY
Mariana Flores
Mexico City

SECRETARIAT GENERAL
Teresa Oliver

Members of the Board of Directors

CO-PRESIDENCIES
Valérie Plante, Mayor of Montréal

MEMBERS
Claudia Sheinbaum, Head of Government of Mexico City
Arturo González Cruz, Municipal President of Tijuana

Ciudades que participan
ATLANTA
GUADALAJARA
MEXICO CITY
MONTERREY
MONTRÉAL
PUEBLA
TORONTO
TIJUANA
Octavi de la Varga
Secretary General

Luca Arbau
Project Officer for Communication

Xavier Bermejo
Project Officer for Communication & Compliance

Guillaume Berret
Project Officer for Pilot Projects & International Calls for Projects

Agnès Bickart
Senior Manager for Institutional relations & Asia portfolio

Federica Biondi
Head of Administration and Finance

Xavier Borrell
Administration Officer

Marta Briones
Project Officer for Communication

Lia Brum
Metropolis Observatory Officer

Oscar Chamat
Research and Policy Officer & Focal Point for Latin America and the Caribbean

Mara Fernández
Administration Assistant

Hélène Jourdan
Project Officer for Learning, Strategic Partnerships & Focal Point for Africa

Silvia Llorente
Project Officer for Metropolis Women and Focal Point for Europe

Teresa Oliver
Project Officer for Statutory Affairs & Focal Point for North America

Mireia Zapata
Administration Assistant to the Secretary General & Support to Action Plan Implementation

Èlèn Gomà
Project Officer for Local-Regional Cooperation

Àngel Castelló
Intern – Universitat Pompeu Fabra

Ricardo García
Intern – Universitat Internacional de Catalunya

Paula Henao
Intern – IBEI Institut Barcelona Estudis Internacionals