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NOTE FROM THE SECRETARY GENERAL

The middle months of 2022 have brought the long-awaited opportunity for some Metropolis members to reconnect in person, after a long period of virtual work. This reflects a broader reality where many cities are moving on from the COVID-19 pandemic, only to face a new set of challenges and complex crises. The meeting of the Board of Directors of Bogotá took good note of the difficulties faced by cities and issued the ‘Bogotá Call for Action’, which sounds a global alarm on the interrelated crises that hit large metropolises around the World, and also states the commitment of Metropolis’ members to care for the planet, for caregivers and care workers, for good metropolitan governance, and for global Peace.

The possibility to move across international borders for many cities was the context in which we have seen Metropolis pilot projects and other collaborative projects finally take off after months and years of pandemic-related delays.

This report shows the acceleration of activities, events and collaboration inside our network. The city of Guangzhou passed the Presidency baton after a fruitful 18 months, and the Presidency of Claudia López, Mayor of Bogotá, brought new energy to our network and a renewed focus on care, sustainability, mobility and gender equality, the highlights of the Statutory Meetings of July in Bogotá.

That new energy, combined with the dozens of activities of the network, and the very active participation at the World Urban Forum in Katowice, Poland, are the reasons I call these four months, my first ones in the job, a success.

JORDI VAQUER
Metropolis Secretary General
ACTIVITIES

**ACTION LINE 1**
L1 Metropolitan diplomacy and advocacy

**ACTION LINE 2**
L2 Capacities for metropolitan governance

**ACTION LINE 3**
L3 Internal governance culture

**METROPOLIS IN THE MEDIA**
The current COVID-19 epidemic has become the strongest indication that governance capacities at various levels of government fall short of delivering adequate responses to Complex, Global Emergencies (CGE). This session brings together actionable information, suitable frameworks, and principles to navigate the new demands for local governments leading responses to CGE. These results come from the Emergency Governance Initiative EGI — an initiative by LSE Cities, UCLG and Metropolis — that aims to build institutional capacities for more effective territorial responses to CGE.

For this online event Metropolis jointly with UCLG and LSE produced the one video that summarised the main outputs of this project.

**Outcomes**

L1A1D1, L2A1D1

**Alliances**

UCLG, London School of Economics

On 8 and 9 June, 45 practitioners from local governments and their associations traveled to Sint-Niklaas, Belgium, for the first in-person CIB annual meeting since September 2019, hosted by the Association of Flemish Cities and Municipalities (VVSG) and the municipality of Sint-Niklaas.

Júlia Palmarola, Administrative Officer for Learning and Shared Services from Metropolis, represented the association in this event. This was an opportunity to catch up with each other, and to give updates about ongoing programmes and donor developments. During the meeting former CIB chair Peter Knip handed over to Dr. Neila Akrimi, senior manager at VNG International and director of CIILG-VNG International as new chair of the CIB working group. Pascal Lavoie, director International and Governance and Social Inclusion Programs at FCM, was installed as co-chair.

**Outcomes**

L1A2D4

**Alliances**

CIB
9 June

**METROPOLIS PARTNERED WITH GENEVA CITIES HUB IN THE ORGANISATION OF A HUMANITARIAN BRIEFING ON UKRAINE FOR CITIES**

Metropolis and Geneva Cities Hub organised a Humanitarian Briefing on Ukraine for Cities with the objective to help any city, local or regional government interested to provide humanitarian assistance to do so in the most effective manner and with the most relevant humanitarian stakeholders. During the conference, valuable information was provided by ONGs and other actors on the ground on current needs and how best to send aid.

**Metropolitan challenges**

1.1 Combating inequalities and segregation

1.4 Basic infrastructure and services

2.1 Social resilience

2.2 Economic resilience

3.3 Engaged citizenship

---

15 June

**METROPOLIS PARTICIPATED AT THE UCLG EXECUTIVE BUREAU IN SEVILLE**

Metropolis, as the metropolitan section of UCLG participated in the meeting of the Executive Bureau which took place on 15 June in Seville, Spain. The meeting was the occasion to prepare the upcoming World Congress and the elections for the next mandate among several other internal matters.

**Outcomes**

L1A2D3, L1A3D1

**Alliances**

UCLG, UCLG Africa, UCLG ASPAC, UCLG CCRE / CEMR, UCLG Community of Practice on Transparency and Open Government, UCLG Eurasia, UCLG Mewa, UCLG’s Capacity and Institutional Building Working Group (CIB)
To conclude the project ESPON METRO - The role and future perspectives of Cohesion Policy in the planning of Metropolitan Areas and Cities (www.espon.eu/metro), a final policy-oriented conference was organized to present the outcomes of the project and the pan-European reflections on the role of metropolitan cities in the Cohesion Policy 2021-27.

This session presented reflections on the role that metropolitan cities can play within the new cohesion policy from a European perspective, also in relation to the resources made available by the Next-Generation Europe programme.

Convened by UN-Habitat and co-organised with the Polish Ministry of Development Funds and Regional Policy and the Katowice City Office, the Eleventh Session of the World Urban Forum (WUF11) took place for the first time in Eastern Europe under the theme Transforming our Cities for a Better Urban Future.

Agnès Bickart, Senior manager for institutional relations, and Jordi Vaquer, Secretary General of Metropolis participated in behalf of the association.
On 14 July Metropolis held its Board of Directors meeting. During the meeting, the handover of the presidency from the Mayor of Guangzhou City, Guo Yonghang, to the Mayor of Bogota, Claudia Lopez, took place. The meeting was also the occasion to prepare the organisation’s upcoming activities and events in implementation of the Action Plan and in view of the multiple challenges that cities face nowadays.

The meeting also saw the adoption of the “Bogota Call to Action”, a declaration that aims to guide the cities of the network and the whole world towards sustainable development that takes into account the care of the planet, people, governance and peace.

THE METROPOLIS BOARD OF DIRECTORS MET IN BOGOTA

Members
Abidjan, Barcelona (metropolitan area), Barcelona (city), Berlin, Bogotá, Bruxelles, Buenos Aires, Chengdu, Ciudad de México, Fuzhou, Gauteng, Grand Paris, Guangzhou, Hangzhou, Harbin, Istanbul, Johannesburg, Madrid, Medellín, Montevideo, Montréal, Rabat, Rosario, San Salvador, São Paulo, Seoul, Shiraz, Tehran, Wuhan, Dakar, Mashhad

Outcomes
L1A2D3
A debate session was organised in Bogotá, in the framework of the Metropolis Board of Directors meeting, to launch Metropolis’ newest publication, the Pan-American Metropolitan Report, which analyses 38 metropolitan indicators in 23 metropolitan spaces in South America, Central America, the Caribbean, and North America.

The session promoted an open debate on the state of metropolitan spaces in the Americas, seeking to inspire decision-makers in the region to explore innovative, sustainable and inclusive solutions to their metropolisation phenomena. Moderated by Lia Brum, Metropolis Research & Policy Officer, the debate consisted of rounds of questions and answers between representatives from Bogotá, the Guadalajara Metropolitan Area, Quito, and São Paulo, who discussed both the complexity of urban realities that go beyond jurisdictional boundaries, as well as the possibilities of measuring the fulfilment of sustainable development goals and targets with feasible indicators.

**LAUNCH OF AVANTIA**

AVANTIA, a Metropolis led project was launched on 14 July in Bogotá. This project aims at a more sustainable and connected Bogotá with greater gender equality and is built on three pillars: developing a more sustainable mobility system, improving air quality and making advances in gender equality.

This project arises out of a cooperation between Bogotá, Madrid, Metropolis (World Association of the Major Metropolises) and IS Global (Barcelona Institute for Global Health) and receive financial backing from the European Union.

**Outcomes**

L1A1D1, L2A1D1

**Metropolitan challenges**

1.3 Advancing mobility

**Members**

Bogotá, Madrid

**Outcomes**

L1A1D2, L1A2D4

**Members**

Bogotá, Guadalajara, Quito, São Paulo
15 July

LAUNCHING VOLUNTARY GENDER REVIEW

To advance the rights of women and girls living in urban spaces, on 15th July Metropolis and the City Hub and Network for Gender Equity CHANGE, launched the first-ever Voluntary Gender Review (VGR) with representatives from Montevideo, Buenos Aires and Mexico City.

The VGR 2022 is an initiative following the Voluntary Local Reviews (VLRs) framework for the implementation of the SDGs. VGR 2022 outlines the actions that local governments are taking to accelerate and monitor progress towards Sustainable Development Goal 5 (SDG5): Achieve gender equality and empower all women and girls.

This first-ever VGR collects information provided by eight global cities: Barcelona, Bogotá, Buenos Aires, Mexico City, London, Tokyo, Freetown and Los Angeles. It also shares how each city is striving to achieve gender equality and working together to create new methods and milestones to get there within this generation.

The report also provides gender data indicators within four broad categories: physical autonomy, economic opportunity, local governance and the built environment. It describes the process and justification for choosing the gender data indicators and the ranking of the eight case-study cities in the four categories.

Members
Buenos Aires, Ciudad de México, Montevideo

Outcomes
L1A1D3

Metropolitan challenges
1.1 Combating inequalities and segregation
3.1 Gender mainstreaming

Alliances
Change City Hub and Network for Gender Equity
Metropolis has launched the call for proposals for the Knowledge Exchange Mechanism on urban forests as nature-based solutions (UF-NBS). This action was part of the activities planned in 2022 for the Clearing House project in which Metropolis participates.

The 1st call for the project’s knowledge exchange mechanism had the objective to promote capacity development and exchange of knowledge and practices on urban forests as nature-based solutions (UF-NBS), based on peer-to-peer exchanges and scientific support regarding UF-NBS challenges.

**Members**
- Belo Horizonte, Bogotá, Ciudad de México, Córdoba, Montevideo, São Paulo

**Outcomes**
- L2A2D3

**Metropolitan challenges**
- 2.3 Climate resilience

On the occasion of the celebration of the World Telecommunication and Information Society Day on 17 May, we organised a webinar on the challenges and opportunities of digitalisation in metropolitan spaces. This event gathered city officers from **Brussels**, **Grand Paris**, **Barcelona (metropolitan area)**, **Córdoba**, **Toronto**, **Harare**, **Nouakchott** and **Belo Horizonte**, who shared their experiences on how their administration is adapting to this new digital reality. During this session, it was also launched the video: **How can digitalisation bridge barriers?**

**Members**
- Barcelona (metropolitan area), Belo Horizonte, Bruxelles-Capital Region, Córdoba, Grand Paris, Harare, Nouakchott, Rosario, Toronto

**Metropolitan challenges**
- 4.1 Promoting digital rights
- 4.2 Closing the gender digital gap
- 4.3 Adapting to the shared economy

**Outcomes**
- L2A2D2, L2A2D3

**Alliances**
- Cities Coalition for Digital Rights (CC4DR)
17 May

METROPOLIS LEARNING FORUM ON DIGITALISATION

On the occasion of the celebration of the World Telecommunication and Information Society Day on 17 May, we launched live the Metropolis learning forum on digitalisation. The Learning Forum is a space for peer-to-peer knowledge sharing focused on the active listening to the diverse realities of major cities and metropolitan spaces around the world, only available for metropolis members, alliances, and special guests.

This space provides a community of city officers and international organisations with a common interest: the opportunity to interact and share information with each other about local experiences and initiatives, news, events, pictures, videos, and papers/documents regarding digitalisation of metropolitan spaces in three different discussions.

Members
Addis Ababa, Bangkok, Barcelona (city), Belo Horizonte, Bogotá, Bruxelles, Buenos Aires, Córdoba, Grand Paris, Harare, Mashhad, Montréal, Moscow, New Delhi, Nouakchott, Quito, Seoul, Sofia, Taipei, Tehran, Toronto

Outcomes
L2A2D2, L2A2D4

Metropolitan challenges
4.1 Promoting digital rights
4.2 Closing the gender digital gap
4.3 Adapting to the shared economy

Alliances
Cities Alliance, CIDOB, Cities Coalition for Digital Rights, Eurocities, European Comission, UN-Habitat, UCLG Learning, VNG International

23 May

PUBLIC SPACE STRATEGIES FOR A SUSTAINABLE METROPOLITAN FUTURE: A COLLECTION OF BEST PRACTICES

This publication aimed to present best practices on public space to inspire cities and metropolitan governments in the process of creating better public spaces for all.

To highlight the importance of an action-oriented approach, real-life projects, programmes and policies from Metropolis members demonstrate how metropolitan spaces can benefit from public space under four core principles: sustainability, inclusion, resilience and quality.

Members
Bruxelles

Outcomes
A1D2, L2A1D3

Metropolitan challenges
1.1 Combating inequalities and segregation
1.4 Basic infrastructure and services
2.1 Social resilience
2.3 Climate resilience
Metropolis supported the organisation of this hybrid congress, convened by the Metropolitan Area of San Salvador (COAMSS/OPAMSS) and the Metropolitan Area of Barcelona (AMB), with the financial support of the European Union, and featuring the participation of other five Metropolis members in Latin America and the Caribbean. The event identified experiences, from San Salvador and abroad, on the role and actions promoted by metropolises to strengthen metropolitan management, sustainability, and financing mechanisms.

On 14 June, Lia Brum, Metropolis Research & Policy Officer, joined the online session “Metropolitan indicators: reflexive analysis and construction of public policy”, along with representatives from COAMSS/OPAMSS, the Barcelona Institute of Regional and Metropolitan Studies, and UN-Habitat.

This publication is the result of a 3-year cooperation between São Paulo, Montevideo and Montréal within the framework of the pilot project “Public Innovation Labs”. Metropolitan areas are complex, dense and densely populated urban agglomerations. On the one hand, they represent a source of opportunities and exchanges, but they also reveal social fractures and discrimination. This reality requires the development of innovative public policies to meet the needs of the majority of the population.

To innovate is to research, be inspired and adapt new ways of thinking and doing while re-examining approaches. It requires a process of reflection, development and experimentation.
From July 18th to 21st, the first technical visit of the pilot project “metropolitan green infrastructures” was organized in the Metropolitan Area of the Aburrá Valley. During those 3 days, representatives of metropolitan areas of Barcelona, Aburrá Valley and of Mexico city exchanged experiences on how to strengthen technical capacities around the effective implementation of green infrastructures, with field visits in Nutibara Hill, el Volador hill, the largest natural park located within the metropolitan area of Medellín, Colombia.

**Members**
Barcelona (metropolitan area), Ciudad de Mexico, Valle de Aburrá

**Outcomes**
L2A2D3

**Metropolitan challenges**
2.3 Climate Resilience

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**1 August**

**VIDEO ON INTERNATIONALISATION**

With the view of creating a collection of timeless videos that offer a first approach to relevant issues and challenges that local and regional governments must manage from a metropolitan vision, Metropolis Learning launched the video on internationalisation.

This video is part of a cycle on internationalisation, which first included a series of webinars and then an interview with Paola Arjona from AL-las.

[HERE](#) you can find all the information about the webinars as well as the video.
### DIGITALISATION IN METROPOLITAN SPACES

On the occasion of World Telecommunication and Information Society Day (17th May), we launched a promotional campaign raising awareness about how digital disruption brings unprecedented possibilities for metropolitan spaces to access, share, and use data and information. The campaign also focused on how digital disruption is creating, at the same time, a widening “digital gap” among citizens while their digital rights need to be ensured.

The culminating element of the campaign was the Metropolis webinar “Challenges and opportunities of digitalisation in metropolitan spaces”.

#### Metropolis members
- Barcelona (metropolitan area), Belo Horizonte, Bruxelles, Córdoba, Grand Paris, Harare, Nouakchott, Toronto

#### Outcomes
- L3A1D4

#### Metropolitan challenges:
- 4.1 Promoting digital rights

### NON-SEXIST LANGUAGE MANUAL. A TOOL FOR INCLUSIVE LANGUAGE

Following the Beijing Declaration and Platform for Action, to incorporate and make visible the different realities of women and men, Metropolis launched, “The Manual on Gender-Sensitive Language”. The document in its English version, responds to Metropolis’ commitment to metropolitan governance with gender justice.

The Manual on Gender-Sensitive Language is the association’s instrument to avoid the androcentric use of language, as well as to raise awareness of the need to incorporate a more diverse and inclusive perspective in the representation of the different urban realities.

In this sense, the language manual is organised in three sections: the first section recommends resources for a non-sexist use of language; the second section mentions those uses to be avoided; and the third and last section, which takes a more intersectional view, analyses other inequalities based on gender identity and/or orientation, religion, class, ethnicity or physical or intellectual disability.

#### Outcomes
- L3A1D3, L2A2D7

#### Metropolitan challenges:
- 3.1 Gender mainstreaming
<table>
<thead>
<tr>
<th>Month</th>
<th>Activity</th>
<th>Details</th>
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<tbody>
<tr>
<td>May</td>
<td>Guangzhou Foreign Affairs</td>
<td>Guangzhou, World Metropolis Association to further cooperation</td>
</tr>
<tr>
<td></td>
<td>Universitat d’Andorra</td>
<td>Jornades Internacionals de Salut Planetària</td>
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<td></td>
<td>Institut Paris Region</td>
<td>WUF11: Transforming Our Cities for a Better Urban Future</td>
</tr>
<tr>
<td>June</td>
<td>World Urban Forum</td>
<td>Governing Complex Emergencies: The urban and regional response to COVID-19, the climate emergency and social justice crisis</td>
</tr>
<tr>
<td></td>
<td>Revista Foreign Affairs</td>
<td>Latinoamérica La ciudad en el estudio del entorno internacional</td>
</tr>
<tr>
<td></td>
<td>Quito Informa</td>
<td>Quito presentará en Bogotá el avance de cumplimiento de los objetivos de desarrollo sostenible</td>
</tr>
<tr>
<td>June</td>
<td>The Dialogue</td>
<td>Member in the News: Claudia López</td>
</tr>
<tr>
<td>June</td>
<td>Q’hubo Bogotá</td>
<td>Nombran a Claudia López como presidenta de importante organización mundial</td>
</tr>
<tr>
<td>June</td>
<td>Infobae</td>
<td>Claudia López designada presidenta de una red de ciudades capitales con más de 140 miembros en todo el mundo</td>
</tr>
<tr>
<td>June</td>
<td>The Dialogue</td>
<td>Member in the News: Claudia López</td>
</tr>
<tr>
<td>June</td>
<td>Barrios y Vecinos</td>
<td>Alcaldesa Claudia López fue designada presidenta de la red de ciudades Metrópolis</td>
</tr>
<tr>
<td>June</td>
<td>El Tiempo</td>
<td>Bogotá, primera ciudad latinoamericana en la presidencia de red Metrópolis</td>
</tr>
<tr>
<td>June</td>
<td>Semana</td>
<td>Claudia López asumió la Presidencia de Metrópolis, red global que agrupa ciudades del mundo</td>
</tr>
<tr>
<td>June</td>
<td>Radio Panamericana de Colombia</td>
<td>Alcaldesa, Claudia López, designada presidenta de la red de ciudades Metrópolis</td>
</tr>
<tr>
<td>June</td>
<td>Noticias Caracol</td>
<td>Designan a Claudia López como presidenta de Metrópolis: “Es una oportunidad histórica”</td>
</tr>
<tr>
<td>August</td>
<td>Urban Policy Platform</td>
<td>World Metropolitan Day - Crossing Boundaries</td>
</tr>
<tr>
<td>August</td>
<td>HSM Noticias</td>
<td>Orgullo bogotano: Claudia López es la primera vicepresidenta mujer de la red Metrópolis</td>
</tr>
</tbody>
</table>
**METROPOLIS IN THE MEDIA**

**Followers on social media**

- **Twitter**: 25.4K
- **Facebook**: 7.3K
- **LinkedIn**: 6.4K
- **YouTube**: 498

**Some of the most notable mentions of Metropolis are:**

- **Municipio de Quito**
  - @municipioquito / 7/1
  - Conoce a Emily, la quichua ganadora del Concurso Internacional “Metropolis, vista con los ojos de la infancia”. Ella participó con un dibujo en el que muestra como imagina la ciudad de Quito en el futuro.
  - ¡Feliz DíaDelNiño!
  - @metropolis_org
  - pic.twitter.com/8TH7NovQlw

- **Claudia López Hernández**
  - @ClaudiaLopez / 2/19
  - Culminamos el trabajo con @CIDEU y @metropolis_org compartiendo con el Presidente electo @petroquico.
  - En Colombia y el mundo hace gran ilusión que por primera vez coincidirán en la ciudad y el país gobiernos pregresásticos. El cambio que viene también será metropolitano y global.
  - pic.twitter.com/TFX8EtU3KQ

- **FLACMA**
  - @FLACMA / Aug 2
  - #FLACMA presenta el Informe Metropolitano Panamericano elaborado por @metropolis_org que nos ofrece un panorama de los desafíos de las zonas metropolitanas en América Latina y el Caribe.
  - Se destaca una síntesis del estudio en 20 puntos
  - Texto completo: bit.ly/3tyYu4E
  - pic.twitter.com/p9Xn66h6LJ
ACTIVE LISTENING

MEMBERSHIP ENGAGEMENT

COLLABORATION WITH ALLIANCES

BILATERAL MEETINGS
COLLABORATION WITH ALLIANCES

UCLG
United Cities and Local Governments

UCLG AFRICA
Union des villes et des communautés de l'Afrique

UCLG ASPAC

CCRE CEMR

UCLG
Community of Practice
Transparency & Open Government

UCLG EURASIA

UCLG MEWA

UCLG CIB
Working Group
Capacity and Institution Building

CHANGE
Cities Coalition for Digital Rights

Cities Alliance
Cities Without Slums

CIDOB

EUROCITIES

European Commission

UN-HABITAT
For a Better Urban Future

Learning UCLG

LSE
The London School of Economics and Political Science

VNG International

WORLD URBAN FORUM
Eleventh Session
KATOWICE, POLAND 12-14 JUNE 2022
## BILATERAL MEETINGS

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<th>On-site/Online</th>
<th>Members</th>
<th>Alliances</th>
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<tbody>
<tr>
<td>May</td>
<td>On-site</td>
<td>Barcelona (City), Barcelona (Metropolitan Area)</td>
<td>CIDEU, UCLG</td>
</tr>
<tr>
<td>Online</td>
<td></td>
<td>Belo Horizonte, Berlin, Bogotá, Brussels Capital Region, Ciudad de México, Guangzhou, Madrid, Mashhad, Montevideo, Montreal, Rosario, Seoul, Tehran</td>
<td>CEMR, Geneva Cities Hub</td>
</tr>
<tr>
<td>June</td>
<td>On-site</td>
<td>Bogota, Rio de Janeiro</td>
<td>London School of Economics</td>
</tr>
<tr>
<td>July</td>
<td>On-site</td>
<td>Brussels Capital Region, Guadalajara (Metropolitan Area), Sao Paulo</td>
<td>UCLG</td>
</tr>
<tr>
<td>August</td>
<td>On-site/Online</td>
<td>Istambul</td>
<td>UCLG</td>
</tr>
</tbody>
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PROGRESS

MAIN RESULTS

METROPOLITAN CHALLENGES

IMPLEMENTATION OF THE STRATEGIC ACTION PLAN
MAIN RESULTS

From 1^{st} May to 30^{th} August:

- **+181** people engaged in events led or co-led by Metropolis
  - Women: 47%
  - Men: 53%

- **+42** experts with whom we have collaborated
  - Women: 48%
  - Men: 52%

METROPOLITAN CHALLENGES

From 1^{st} May to 30^{th} August:

1.1 Combating inequalities and segregation
1.3 Advancing mobility
1.4 Basic infrastructure and services
2.1 Social resilience
2.2 Economic resilience
2.3 Climate resilience
3.1 Gender mainstreaming
3.2 Transparency and accountability
3.3 Engaged citizenship
4.1 Promoting digital rights
4.2 Closing the gender digital gap
4.3 Adapting to the shared economy
IMPLEMENTATION OF THE STRATEGIC ACTION PLAN

To check the Metropolis Strategic Action Plan 2021-2023, please visit our website

**L1** Strengthen global leadership on metropolitan diplomacy and advocacy

- **L1A1** Common political metropolitan narrative
- **L1A1D1** Policy recommendations on issues critical to the metropolitan future
- **L1A1D2** Policy debates to inform and define positions on current and emerging topics
- **L1A1D3** Incorporating gender equality in every dimension of metropolitan issues

- **L1A2** Metropolitan perspective in global agendas
  - **L1A2D1** Champion Metropolis position at international arena and forums
  - **L1A2D2** Bring the metropolitan governance perspective to debates around global and regional agendas
  - **L1A2D4** Support metropolitan leaders in making their voices heard at the international level

- **L1A3** Global alliances strategy vis-à-vis other networks and actors
  - **L1A3D1** Contribute to UCLG activities and debates as the metropolitan section
  - **L1A3D2** Active participation in the Global Taskforce of Local and Regional Governments
  - **L1A3D3** Collaboration with multilateral actors, local government networks, think tanks, international agencies, and other stakeholders

**L2** Build adaptive capacities for metropolitan governance

- **L2A1** Shared vision of the metropolises of the future
  - **L2A1D1** Prospective analysis on how to build the metropolises of the future
  - **L2A1D2** Strategies, guidelines, and methodological frameworks
  - **L2A1D3** Research on metropolitan and urban topics, including gender issues

- **L2A2** Support for the development and implementation of metropolitan governance structures, policies, services, and planning
  - **L2A2D1** Online platforms for knowledge exchange
  - **L2A2D3** Learning and capacity-building activities for senior managers and practitioners
  - **L2A2D4** Innovative projects and working groups on specific metropolitan issues
  - **L2A2D5** Reference frameworks for urban planning in metropolitan areas
  - **L2A2D6** Systematizing and capitalizing on existing expertise and knowledge within the association
  - **L2A2D7** Tools to mainstream gender in metropolitan policies

- **L2A3** Localising global agendas at the metropolitan scale, in particular the 2030 Agenda and its Sustainable Development Goals
  - **L2A3D1** Guidelines to help members to achieve the Sustainable Development Goals and other global and regional agendas
  - **L2A3D2** Capacity building so that public servants can implement policies and actions to achieve the global agendas
IMPLEMENTATION OF THE STRATEGIC ACTION PLAN

To check the Metropolis Strategic Action Plan 2021-2023, please visit our website

Foster within Metropolis an accountable and sustainable internal governance culture

L3

L3A1  Caring organization

L3A1D2  Close relationships with our members (considering regional specificities)

L3A1D3  Gender-sensitive association

L3A1D4  Clear and empathetic communication with members and other stakeholders
WHO WE ARE

AFRICA

ASIA-PACIFIC

EUROPE

NORTH AMERICA

LATIN AMERICA AND THE CARIBBEAN

SECRETARIAT GENERAL
WHO WE ARE

Focal Points

REGIONAL SECRETARY
Decun Zhan
Guangzhou

SECRETARIAT GENERAL
Teresa Oliver
Regional Officer

Members of the Board of Directors

PRESIDENCY
Guo Yonghang
Mayor of Guangzhou

CO-PRESIDENCY
Alireza Zakani
Mayor of Tehran

REGIONAL VICE-PRESIDENCIES
Arjaei Seyed Abduolah
Mayor of Mashhad

REGIONAL VICE-PRESIDENCIES
Oh Se-Hoon
Mayor of Seoul

MEMBER
Wang Fengchao
Mayor of Chengdu

MEMBER
Wu Xiande
Mayor of Fuzhou

MEMBER
Liu Xin
Mayor of Hangzhou

MEMBER
Sun Zhe
Mayor of Harbin

MEMBER
Ekrem Imamoglu
Mayor of Istanbul

MEMBER
Mohammadali Razi
Mayor of Shiraz

MEMBER
Cheng Yongwen
Mayor of Wuhan

Ahvaz
Amman
Baghdad
Bandar
Beijing
Beirut
Bhopal
Bogor
Busan
Changchun
Changsha
Chengdu
Chongqing
Colombo
Daegu
Daejeon
Dalian
Diyarbakir
East Kalimantan
Faisalabad
Fuzhou
Gaziantep
Goyang
Guangzhou
Guiyang

Gujranwala
Gwangju
Gyeonggi
Haikou
Hangzhou
Hanoi
Harbin
Hyderabad
Incheon
Isfahan
Istanbul
Jakarta
Jember
Jilin
Jinan
Koohsiung
Karaj
Kathmandu
Kuala Lumpur
Kunming
Lahore
Makassar
Male`
Mashhad
Nanjing
Nanning

New Delhi-NIUA
New Taipei
Palembang
Ramallah
Semarang
Seoul
Shanghai
Shenzhen
Shiraz
Siping
South Tangerang
Surabaya
Tabriz
Taichung
Taipei
Tehran
Tianjin
Ulsan
Wuhan
Wuxi
Xi’an
Xiamen
Yiwu
Zhengzhou

ASIA-PACIFIC
LATIN AMERICA AND THE CARIBBEAN

Belo Horizonte
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Brasilia
Buenos Aires
Córdoba
Guarulhos
Guayaquil
La Habana
La Paz
Medellín
Minas Gerais
Montevideo
Porto Alegre
Quito
Rio de Janeiro
Rosario
San Salvador
Santiago de Chile
São Paulo
Valle de Aburrá

Focal Points

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Bernardo Silva
Belo Horizonte

SECRETARIAT GENERAL
Teresa Oliver
Regional Officer

Members of the Board of Directors

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Mayor of Bogotá

CO-PRESIDENCY
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Mayor of Montevideo and President of Metropolis Women

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Mayor of Rosario

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Horacio Rodríguez Larreta
Head of the Government of the Autonomous City of Buenos Aires

MEMBER
Daniel Quintero Calle
Mayor of Medellín

MEMBER
Mario Durán
Mayor of San Salvador

MEMBER
Ricardo Nunes
Mayor of São Paulo
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Secretary General

Israel Barroso  
Administrative Officer

Xavier Bermejo  
Communications Manager

Guillaume Berret  
Research & Policy and Pilot Projects Officer

Agnès Bickart  
Senior Manager for Institutional Relations

Federica Biondi  
Director of Shared Services

Xavier Borrell  
Shared Services Officer

Lia Brum  
Research & Policy Officer

Oscar Chamat  
Research & Policy Officer

Gretty Chirinos  
Communications Officer

Mara Fernández  
Shared Services Assistant

Hélène Jourdan  
Learning Officer

Silvia Llorente  
Research & Policy Officer

Bianca Mozer  
Statutory Officer

Teresa Oliver  
Regional Officer

Júlia Palmarola  
Administrative Officer for Learning and Shared Services

Laura Valdés  
Research & Policy and Communications Officer

Interns

Eleonora Fiori  
Università degli Studi di Torino

Gerard González  
Blanquerna (URL)

Helena Rami  
Pompeu Fabra University (UPF)