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Our Strategic Action Plan was approved and released in late 2020. It is the roadmap for the next three years to deliver on our goal of helping our 141 members not only respond nimbly to emerging challenges but also find opportunities to build more equitable, resilient, and prosperous societies. Active listening is critical to all of this.

Following on, and in response to member requests, the first meeting of our Executive Committee and two thematic webinars co-led by members took place in the first four months of 2021.

This period also served to tap new formats and platforms to raise and spread our voice to reach new audiences and step up clarity in messaging. Establishing and strengthening alliances with a number of international players also allowed us to explore new approaches to metropolitan challenges.

I know we still have a long way to go to deliver on the challenges we have set ourselves for this three-year period, but I am confident we are on the right track. From the Secretariat General we will strive every day to achieve the outcomes our members have agreed upon.

OCTAVI DE LA VARGA
Metropolis Secretary General
ACTIVITIES

ACTION LINE 1
L1 Metropolitan diplomacy and advocacy

ACTION LINE 2
L2 Capacities for metropolitan governance

ACTION LINE 3
L3 Internal governance culture

METROPOLIS IN THE MEDIA
This online event served to release the 15 shortlisted cities, selected by the Technical Committee of the 5th edition of the Guangzhou International Award for Urban Innovation, comprised of 11 international experts. The online event gathered representatives from the Chinese People’s Association for Friendship with Foreign Countries (CPAFFC), Guangzhou Municipality, the Technical Committee for the Award and the event co-organizers, Metropolis and UCLG.

A total of 273 initiatives from 175 cities and local governments in 60 countries and regions applied for the 5th edition of the award, which fully demonstrated global cities’ determination to adhere to exchanges and cooperation under the COVID19 pandemic.

More than 600 participants attended the 7th edition of the UCLG Retreat & Campus. Under the slogan ‘A Global Community that Cares’, this year’s Retreat—a virtual get-together of all the members of UCLG Secretariats—focused on how to capitalize on the window of opportunity left in the wake of the pandemic. As the metropolitan section of the network, Metropolis actively participated in a wide range of discussions throughout the week, offering its perspective on governance as a strategy for a better future.

Members
Antananarivo, Berlin, Bogotá, Buenos Aires, Chongqing, Gauteng, Gaziantep, Goyang, Guadalajara, Guangzhou, Quito, Rosario, Tehran

Outcomes
L1A2D4, L3A2D2

Metropolitan challenges
2.1 Social resilience
2.2 Economic resilience
2.3 Climate resilience

Alliances
Guangzhou Award, ICLEI, UCLG
CITIES ARE LISTENING
LAUNCH OF “SUB-NATIONAL URBAN POLICY: A GUIDE”

25 February

The COVID-19 pandemic has evidenced the need for coordination among all levels of government to ensure quality of life and equal opportunities for all. In this regard, UN-Habitat and UCLG, with the support of the Andalusian Agency for international cooperation for development, launched the publication “Sub-national Urban Policy: A Guide” to which Metropolis has contributed.

In the framework of the series of conversations “Cities Are Listening”, the guide was launched followed by a dialogue on the importance of sub-national urban policies as key instruments to the implementation of the Sustainable Development Goals.

The Guide aims to broaden the knowledge about Subnational Urban Policies, in addition to offering a working methodology for their formulation, implementation and development, and a variety of best practices.

Outcomes
L1A2D2, L1A3D1

Metropolitan challenges
1.1 Combating inequalities and segregation

Alliances
UCLG, UN-Habitat

INTERNATIONAL WOMEN’S DAY

8 March

To commemorate the International Women’s Day, Metropolis launched a campaign encouraging the community to share further cases of innovation and reinvention in their cities after the pandemic in the Cities for Global Health platform, with a special focus on the SDG 5 and gender equality.
CSW65. LOCAL FEMINIST LEADERSHIP. CARE AT THE CENTRE

A Local and Regional Governments’ Day was organized under the framework of the CSW65 session, featuring a wide range of different events under the overarching title ‘Feminist municipalism - Local to Global Women Leadership & Decision-making’. Organized by United Cities and Local Governments (UCLG), the events were attended by several Metropolis members as well as by our Secretary General.

The 65th session of the United Nations Commission on the Status of Women (CSW65), that took place from 15 to 26 March, is the UN’s largest annual gathering on gender equality and women’s empowerment. The main aim of this year was to explore how to promote women’s full and effective participation and decision-making in public life, as well as the elimination of violence.

**Members**
Barcelona (city), Bogotá, Libreville, Montevideo, Montréal, Nouakchott

**Outcomes**
L1A2D3, L1A3D3

**Metropolitan challenges**
1.1 Combating inequalities and segregation
3.1 Gender mainstreaming

**Alliances**
UCLG, UN-Women

17 March

FIRST METROPOLITAN FORUM OF SEVILLE

During the First Metropolitan Forum of Seville, which was held by Seville City Council and Pablo de Olavide University, participants discussed the metropolitan dynamics of cities and the challenges they face. This space for debate and collaboration between institutions and civil society was held in a hybrid format and attracted dozens of viewers to its live broadcast on YouTube. The Forum helped to highlight the extent of the similarities between metropolitan spaces from all around. Our Secretary General was invited to participate as speaker.
ACTIVITIES METROPOLITAN DIPLOMACY AND ADVOCACY

As part of the Cities are Listening series, in partnership with UCLG and UN-Habitat, Metropolis participated in two webinars during the first months of 2021.

The webinar “Public Space and Mental Health and Wellbeing” on 7 April, invited experts and city leaders from Brussels, Buenos Aires, La Paz and Munich to discuss the value of public space for mental health in metropolitan areas.

The second webinar, “Upgrading Culture in Sustainable Development”, on 20 April, explored the importance of imagining new forms of participation and creating new solidarity networks. Mexico City, Lisbon and Rabat participated in this exchange of ideas and solutions.

Both events brought light to the key role of local and metropolitan governments in working together to find solutions to common problems, particularly in the context of the ongoing COVID-19 pandemic.

13-16 April

BARCELONA RE-ACT

Barcelona City Council launched a dialogue to reactivate the city after the pandemic. The event gathered experts, city leaders and thinkers from Barcelona and around the world in a hybrid event (on-site and on-line) in order to rethink how to build a more resilient, competitive and sustainable city.

Our Secretary General was invited to take part in the session around the economic opportunities arising from the ecological and green transition. He shared the views and priorities of Metropolis as well as some specific experiences from its members.

The critical questions of the debate were around if the green economy was still relevant because of the consequences of the pandemic and if cities can promote circular economy and develop a practical agenda around the SDGs.

Members

Barcelona (city)

Outcomes

L1A1D1

Metropolitan challenges

2.1 Social resilience

Alliances

UCLG, UN-Habitat
Our Secretary General was one of the experts invited to provide inputs to a dialogue on multi-level governance, along with Regions4 and the UN Department of Economic and Social Affairs (UN DESA). Participants identified potential areas of collaboration with partners and stakeholders and discussed the elements of governance that should be strengthened to support the domains of change of the UN-Habitat Strategic Plan 2020-2023 and its flagship programs.

As part of its involvement in decentralized cooperation projects, Metropolis is Acted as an observer in the ESPON METRO research project, “The role and future perspectives of Cohesion Policy in the planning of Metropolitan Areas and Cities”, which is co-financed by the EU European Regional Development Fund (ERDF). The main objective of the project, which got underway last October, is to investigate governance in EU metropolitan areas in relation with EU Cohesion Policy.

On the occasion of the delivery of the Interim Report of the ESPON METRO research project, the Metropolitan City of Torino (CMTo) and Politecnico di Torino organized a policy seminar that combined the pan-European reflections developed in the context of the project with the need to inform local actors on the opportunities that the new 2021-27 programming period will offer. The morning session of the seminar was dedicated to the role of metropolitan areas and cities in the 2021-27 cohesion policy and attracted the participation of policy-makers and national and international experts interested in metropolitan governance. Lia Brum, Metropolis Observatory Officer, joined a panel with EUROCITIES, and Xavier Tiana, from the Metropolitan Area of Barcelona, took part in another panel about the perspective of metropolitan authorities in the role of metropolitan cities in the new EU cohesion policy.
The meeting gathered all Secretaries General from UCLG sections and aimed to exchange on the preparation of the Executive Bureau, to take place from 18 to 20 May 2021, as well as the latest updates of each section. The focus was put on the roadmap of the Forum of Regions and on the updates for the Forum of Intermediary Cities. Our Secretary General attended the meeting.

**Members**
Kazan

**Outcomes**
L1A3D1

**Metropolitan challenges**
1.1 Combating inequalities and segregation
3.1 Gender mainstreaming

**Alliances**
UCLG, UCLG Africa, UCLG ASPAC
The Atlas of the Human Planet 2020 collects contributions from more than 100 users of the Global Human Settlement Layer data sets among decision-makers, researchers, and practitioners. Its launch event featured presentations delivered by the authors of showcases in the thematic areas of Disaster Risk Management, Urbanisation, Development, Environment, and Sustainability.

One of the showcases of the Atlas is dedicated to our African Metropolitan Report, where the Global Human Settlement Layer data sets were used, along with our metropolitan indicators, in the analysis of metropolisation processes in the continent. Michael Sutcliffe, one of the co-authors of the African Metropolitan Report, was one of the speakers of the session on 21 January.

The Learning Station is a virtual space where all learning-related activities led or co-led by Metropolis can be found. This webpage included in the Metropolis official website is a tool that respond to action line 2 of the previous action plan: contribute to the strengthening of urban capacities for good metropolitan governance, including through the design and use of an agreed set of integrated urban instruments.

Visit the Learning Station [here](#).

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**Members**
- Abidjan, Accra, Addis Ababa, Antananarivo, Bamako, Brazzaville, Cairo, Casablanca, Dakar, Douala, Durban, Gauteng, Harare, Johannesburg, Libreville, Nouakchott, Rabat, Tunis

**Outcomes**
- L2A2D5, L2A2D6

**Metropolitan challenges**
- 1.1 Combating inequalities and segregation
- 3.2 Transparency and accountability

**Outcomes**
- L2A2D2, L2A3D2

**Metropolitan challenges**
- 4.1 Promoting digital rights
In the webinar “Learning from tactical urbanism: Metropolitan perspectives for long-term solutions” organized with the support of the Metropolitan Area of Barcelona (AMB) and exclusively available to our members, invitees shared actionable insights on how cities and metropolises are incorporating new healthcare needs, and citizens’ growing demand to have more public spaces where to feel safe and healthy.

**Members**
Barcelona (metropolitan area), Berlin, Bogota, Brussels, Montréal, San Salvador

**Outcomes**
L2A2D4

**Metropolitan challenges**
1.1 Combating inequalities and segregation

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In this MetroTalk, we focused on the problem of housing quality and the fact that it is not affordable for everyone with Jane Weru, Executive Director of Akiba Mashinani Trust, and William Cobbet, at that moment, Director of Cities Alliances.

**Outcomes**
L1A3D3, L2A1D1

**Metropolitan challenges**
1.1 Combating inequalities and segregation
1.2 Affordable housing
2.1 Social resilience
2.2 Economic resilience
2.3 Climate resilience

**Alliances**
Cities Alliance
In order to learn more about how Local and Regional Governments (LRGs) have dealt with the pandemic against the background of ongoing crisis in their respective cities, we organized together with the United Nations Development Programme (UNDP) a webinar titled “Learning from cities in crises. Metropolitan perspectives on fragility and resilience”.

The event, attended by more than a hundred participants, counted with the presentations of the city director of Ramallah, a representative of UNDP, the director of the London School of Economics Cities Programme and our Secretary General.

Mashhad training regional center organized a webinar on geospatial visualization to showcase how technological tools can help better strategic urban planning and urban regeneration.

Payam Ghadirian, Manager in Data Development and Support at Emergency Management at Victoria, presented a couple of urban regeneration and revitalization projects in the Greater Melbourne Area.

The open data movement has brought about a change, especially in the way cities address data. Many local or regional governments do not have the capacity or do not yet see themselves as data intermediaries or integrators.

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**What is Digital Twin?**

“The digital twin is the virtual representation of a physical object or system across its life-cycle. It uses real-time data and other sources to enable learning, reasoning, and dynamically recalibrating for improved decision making.” (IBM)
“Optimising the development and benefits of green infrastructure” is the title of the report that shares the conclusions of the activities carried out with a total of 15 members between June and November 2020, in the framework of the project City Managers Community, which every year brings together a select group of senior public managers who are in charge of day to day operation of major cities and metropolitan areas. This report showcases the many ways in which we can establish, develop and expand green infrastructure at metropolitan scales, based on the experiences of our members. The publication was previously distributed to representatives from the membership involved and is now available to the general public in our website.

We organized the third and final webinar of the cycle on internationalization together with the AL-LAS Project to discuss the legitimacy of international actors and debate why internationalization needs to be a public policy. Participants listened the experiences of Dakar and the Urban Community of Nouakchott (CUN); represented by Rahmatouca Sow, Deputy Chief of Cabinet at the City of Dakar, and Fatimetou Boukhreiss, Director of Cooperation for the Urban Community of Nouakchott; after some key ideas explained by Santiago Betancour, co-author of Issue Paper 9 and member of AL-LAs project.
16 March
PILOT PROJECT. LAUNCH OF “METROPOLITAN AREAS DIALOGUE ON GREEN INFRASTRUCTURE. OVERCOMING CHALLENGES AND ENHANCING BENEFITS”

The first pilot project of the 2021 - 2023 period, “Metropolitan Areas Dialogue on Green Infrastructure: Overcoming challenges and enhancing benefits”, was launched. This project, which will be implemented by Mexico City in the following 30 months in cooperation with the metropolitan areas of Barcelona and the Aburrá Valley, will strengthen the technical capacities around the effective implementation of green infrastructure to enhance its benefits to the environment and human welfare under three main axes: ecological connectivity, urban biodiversity, and resilience to climate change.

Members
Barcelona (metropolitan area), Mexico City, Valle de Aburra

Outcomes
L2A2D3, L2A2D4

Metropolitan challenges
1.4 Basic infrastructure and services
2.3 Climate resilience

23 March
THE IMPORTANCE OF URBAN FORESTS FOR SUSTAINABLE CITIES

Pandemic times are shaping urban forest use. Will this change our perception of the importance of urban forestry?

Register now!

Urban Forestry Days
23-24 March 2021

Metropolis moderated the session “The importance of urban forest for sustainable cities” as part of the Urban Forestry Days 2021, an event co-organized by the European Forest Institute (EFI), the European Forum on Urban Forestry (EFUF) and the Horizon 2020 project CLEARING HOUSE. Three members of our association participated in this session.

Members
Barcelona (metropolitan area), Fuzhou, Sao Paulo

Outcomes
L2A2D4, L3A2D2

Metropolitan challenges
2.3 Climate resilience
Seizing the momentum of the 2021 Urban Forestry Days, the Metropolis Observatory Issue Paper 12, titled “Bringing nature back to the metropolis for all”, was released online, through our website and social media channels. In this publication, Galia Shokry and Isabelle Anguelovski, along with their colleagues from the Barcelona Lab for Urban Environmental Justice and Sustainability (BCNUEJ), discuss how greener metropolises could also be more just for all their residents. Through an examination of the promises and social pitfalls of various greening agendas, using empirical and scholarly research, this publication shows how collaboration between metropolitan governments and residents can lead to more just and greener outcomes for all.

Members
Barcelona (city), Barcelona (metropolitan area), Beijing, Bogotá, Bucharest, Cairo, Durban, Greater Manchester, Johannesburg, Medellín, Mexico City, Quito, Rio de Janeiro, Santiago de Chile, São Paulo, Seoul, Shanghai, Shenzhen, Shiraz, Wuhan

Outcomes
L1A1D1, L2A3D1

Metropolitan challenges
1.1 Combating inequalities and segregation
2.1 Social resilience
2.3 Climate resilience
3.1 Gender mainstreaming
3.3 Engaged citizenship

The first online event of the USE platform, organized by the City of Berlin, counted on more than 200 registered participants from across the globe. The program was inspired by the recently renewed Leipzig Charter, which emphasizes the pursuit of the common good using the transformative power of cities. The event featured keynotes from Barbara Berninger, Head of the division for international affairs of the Berlin Senate Chancellery and our Regional Secretary for Europe, and Oliver Weigel, Head of the Department of Urban Development of the Federal Ministry of the Interior, Building and Community of the German government. The main part of the event took place in the seven network sessions hosted by Metropolis and USE partner organizations, which further explored the topic of justice and community-oriented urban development by presenting practical examples.

Members
Barcelona (city), Barcelona (metropolitan area), Berlin, Gaziantep, Guangzhou, Hangzhou, Jakarta, Montréal, Xi’an

Outcomes
L2A2D2

Metropolitan challenges
1.2 Affordable housing
2.1 Social resilience
3.1 Gender mainstreaming
3.3 Engaged citizenship
Co-organized by the Municipality of Tehran and Metropolis, the webinar “Visions and Challenges in Urban Regeneration” was attended by several dozens of people. The Mayor of Tehran and co-president of Metropolis, and the Mayor of Shiraz and member of our Board of Directors, made the political speeches at the beginning of the event. Afterwards, the audience could listen to experts on urban regeneration in Tehran, New Delhi, Istanbul and Cairo. Our Secretary General also intervened by sharing some key insights.

The OECD Secretariat convened a selection of urban stakeholders to present the draft Toolkit to implement the OECD Principles on Urban Policy. Lia Brum, Metropolis Observatory Officer, was part of the group and identified the synergies between this initiative from OECD initiative and the ones of Metropolis, such as the Cities for Global Health and Urban Sustainability Exchange platforms, as well as the metropolitan indicators, which were referenced as sources of information for future collaboration.

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**Visions and Challenges in Urban Regeneration**

7 April 2021, 11:00 am CET

**Members**
- Cairo, Istanbul, New Delhi - NIUA, Shiraz, Tehran

**Outcomes**
- L2A2D3, L2A3D2

**Metropolitan challenges**
- 1.4 Basic infrastructure and services
- 2.1 Social resilience
- 2.2 Economic resilience
- 2.3 Climate resilience

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**8 April**

**Consultation Webinar on the OECD Urban Principles Implementation Toolkit**

The OECD Secretariat convened a selection of urban stakeholders to present the draft Toolkit to implement the OECD Principles on Urban Policy. Lia Brum, Metropolis Observatory Officer, was part of the group and identified the synergies between this initiative from OECD initiative and the ones of Metropolis, such as the Cities for Global Health and Urban Sustainability Exchange platforms, as well as the metropolitan indicators, which were referenced as sources of information for future collaboration.

**Outcomes**
- L2A2D5, L2A2D6

**Metropolitan challenges**
- 3.2 Transparency and accountability

**Alliances**
- UCLG
This webinar was organized as part of the project “Neighbourhoods, inequality and youth: putting multidimensional inequalities on the local political agenda in countries in transition”, implemented in partnership with Oxfam, the European Union, Barcelona City Council, and the Barcelona Centre for International Affairs (CIDOB).

This event aimed to share and disseminate promising experiences in measuring and analyzing inequalities in urban settings, especially in large cities and metropolitan areas such as Mexico City, Brasilia, São Paulo and Barcelona. It also promoted the use of methodologies and shared lessons learned from these experiences from the perspective of both civil society organizations (Oxfam Mexico, Rede Nossa São Paulo and Movimento Nossa Brasilia) and municipalities (Barcelona City Council).

Members
Barcelona (city)

Outcomes
L1A3D3, L2A2D3

Metropolitan challenges
2.1 Social resilience

“Data-Driven Policy Making for Urban Resilience” was the first edition of the series of conversations called “Learning from Cities”, co-led by Metropolis and UNDP with support from UCLG. The session was designed to identify what cities and institutions are doing to use data to make better decisions and advance along the road to achieving resilient cities.

Contributions were made by:
- The Head of Urban Economy Innovation for the Fraunhofer Institute
- A Data and Policy Consultant at UNDP, Asia Pacific Regional Innovation Centre
- The Chairman of the Rawalpindi Development Authority
- The Director of Government Affairs Data and Security Management at Guangzhou Municipal Government and Head of the Operation Centre for the Guangzhou Municipal Digital Government
- Metropolis Secretary General

Members
Guangzhou

Outcomes
L1A3D3, L2A2D2

Metropolitan challenges
2.1 Social resilience
- 2.2 Economic resilience
- 2.3 Climate resilience

Alliances
UNDP
 INTERNAL PLANNING MEETING
OF THE SECRETARIAT GENERAL
FOR 2021

A virtual meeting with all the team at the Secretariat General was held to identify the flagship initiatives of the association and plan the activities for 2021, coinciding with the first year of implementation of the Metropolis Strategic Action Plan 2021-2023.

Outcomes
L3A3D2, L3A3D4

30 March
CO-PRESIDENCIES MEETING

The first Co-Presidencies meeting of the 2021-2023 mandate brought together mayors representing the Co-Presidencies, representatives from the Treasury and the president of Metropolis Women. The meeting aimed to explore the priorities of each co president’s portfolio and the goals of Metropolis Women in order to identify key points and contributions to carry out the Metropolis Strategic Action Plan, as well as proposals for action. The meeting was held virtually and chaired by Wen Guohui, Mayor of Guangzhou and President of Metropolis.

Members
Barcelona (city), Barcelona (metropolitan area), Berlin, Brussels, Gauteng, Guangzhou, Montevideo, Montréal, Tehran

Outcomes
L3A1D2, L3A3D3

Metropolitan challenges:
1.1 Combating inequalities and segregation
1.2 Affordable housing
1.3 Advancing mobility
2.1 Social resilience
2.2 Economic resilience
2.3 Climate resilience
3.1 Gender mainstreaming
3.2 Engaged citizenship
4.1 Promoting digital rights
4.2 Closing the gender digital gap

Alliances
UCLG
## Metropolis in the Media

### January
- **ALLAS**
  - Montevideo global
- **L’Institut Paris Region**
  - Île-de-France
- **Chicago Council on Global Affairs**
  - MetroTalks
- **Cities Today**
  - Interview to Mayor Ada Colau
- **AMB**
  - Metropolis General Assembly
- **MedCities**
  - Cities for Global Health

### February
- **Bogotá**
  - Webinar on tactical urbanism
- **AMB**
  - AMB Internationalisation Plan
- **UNDP ART**
  - Issue Paper XI: Violence in the metropolis
- **Cities Today**
  - Guangzhou Award
- **Bogotá**
  - Use platform

### March
- **UNDP**
  - Webinar on tactical urbanism
- **Ciiestobe**
  - Cities and internationalization
- **Cities Today**
  - Interview to Mayor Valérie Plante
- **DeLoG**
  - Strategic Action Plan / Use platform

### April
- **shahr agency**
  - Webinar on urban inequalities
- **Ciudad Sostenible**
  - Cities for Global Health
- **LA Network**
  - Cities for Global Health
- **UNDP**
  - Learning from cities
- **CETT**
  - Webinar on tactical urbanism
ACTIVE LISTENING

MEMBERSHIP ENGAGEMENT

COLLABORATION WITH ALLIANCES

BILATERAL MEETINGS
COLLABORATION WITH ALLIANCES

BILATERAL MEETINGS

**January**
- **Online**
  - **Members**
    - Barcelona (metropolitan area), Gauteng
  - **Alliances**
    - UNDP

**February**
- **Online**
  - **Members**
    - Barcelona (city), Buenos Aires, Johannesburg, Santiago de Chile
  - **Alliances**
    - UCLG

**March**
- **Online**
  - **Members**
    - Guadalajara, Montréal

**April**
- **Online**
  - **Alliances**
    - Paradiplomacia.org, UCLG Culture
MAIN RESULTS

From 1 January to 30 April

1,380+ people engaged in events led or co-led by Metropolis

119 experts with whom we have collaborated

53% women

47% men

METROPOLITAN CHALLENGES

From 1 January to 30 April

1.1 Combating inequalities and segregation

1.2 Affordable housing

1.3 Advancing mobility

1.4 Basic infrastructure and services

2.1 Social resilience

2.2 Economic resilience

2.3 Climate resilience

3.1 Gender mainstreaming

3.2 Transparency and accountability

3.3 Engaged citizenship

4.1 Promoting digital rights

4.2 Closing the gender digital gap
**IMPLEMENTATION OF THE STRATEGIC ACTION PLAN**

To check the Metropolis Strategic Action Plan 2021-2023, please visit our website

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| L1A1D1 | Policy recommendations on issues critical to the metropolitan future |
| L1A2D1 | Champion Metropolis position at international arena and forums    |
| L1A2D2 | Bring the metropolitan governance perspective to debates around global and regional agendas |
| L1A2D3 | Active participation in global and regional political events to impact and foster urban diplomacy |
| L1A2D4 | Support metropolitan leaders in making their voices heard at the international level |

| L1A3D1 | Contribute to UCLG activities and debates as the metropolitan section |
| L1A3D3 | Collaboration with multilateral actors, local government networks, think tanks, international agencies, and other stakeholders |

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| L2A1D1 | Prospective analysis on how to build the metropolises of the future |
| L2A2D2 | Online platforms for knowledge exchange |
| L2A2D3 | Learning and capacity-building activities for senior managers and practitioners |
| L2A2D4 | Innovative projects and working groups on specific metropolitan issues |
| L2A2D5 | Reference frameworks for urban planning in metropolitan areas |
| L2A2D6 | Systematizing and capitalizing on existing expertise and knowledge within the association |

<p>| L2A3D1 | Guidelines to help members to achieve the Sustainable Development Goals and other global and regional agendas |
| L2A3D2 | Capacity building so that public servants can implement policies and actions to achieve the global agendas |</p>
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WHO WE ARE

AFRICA

ASIA-PACIFIC

EUROPE

NORTH AMERICA

LATIN AMERICA AND THE CARIBBEAN

SECRETARIAT GENERAL
Focal Points

REGIONAL SECRETARY
Decun Zhan
Guangzhou

SECRETARIAT GENERAL
Agnès Bickart
Regional Officer

Members of the Board of Directors

PRESIDENCY
Wen Guohui
Mayor of Guangzhou

CO-PRESIDENCY
Pirouz Hanachi
Mayor of Tehran

REGIONAL VICE-PRESIDENCIES
Mohammad Reza Kalaei
Mayor of Mashhad

REGIONAL VICE-PRESIDENCIES
Oh Se-Hoon
Mayor of Seoul

MEMBER
Wang Fengchao
Mayor of Chengdu

MEMBER
You Mengjun
Mayor of Fuzhou

MEMBER
Liu Xin
Mayor of Hangzhou

MEMBER
Sun Zhe
Mayor of Harbin

MEMBER
Ekrem Imamoglu
Mayor of Istanbul

MEMBER
Heidar Eskandarpour
Mayor of Shiraz

MEMBER
Cheng Yongwen
Mayor of Wuhan

Ahvaz
Amman
Baghdad
Bandar
Bangkok
Beijing
Beirut
Bhopal
Bogor
Busan
Changchun
Changsha
Chengdu
Chongqing
Colombo
Daegu
Daejeon
Dalian
Diyarbakir
East Kalimantan
Faisalabad
Fuzhou
Gaziantep
Goyang
Guangzhou
Guiyang

Gujranwala
Gwangju
Gyeonggi
Haikou
Hangzhou
Hanoi
Harbin
Hyderabad
Incheon
Isfahan
Istanbul
Jakarta
Jernber
Jilin
Kaohsiung
Karaj
Kathmandu
Kuala Lumpur
Kunming
Lahore
Ma’
Masahad
Nanjing
Nanning
New Delhi-NIUA

New Taipei
Ramallah
Seoul
Shanghai
Shenzhen
Shiraz
Siping
South
Tangerang
Surabaya
Tabriz
Taichung
Taipei
Tehran
Tianjin
Ulsan
Wuhan
Wuxi
Xi’an
Xiamen
Yiwu
Zhengzhou
WHO WE ARE

REGIONAL SECRETARY
Barbara Berninger
Berlin

SECRETARIAT GENERAL
Silvia Llorente
Regional Officer

CO-PRESIDENCY
Ada Colau
Mayor of Barcelona & President of the Metropolitan Area of Barcelona

CO-PRESIDENCY
Michael Müller
Governing Mayor of Berlin

CO-PRESIDENCY
Pascal Smet
Secretary of State of the Brussels-Capital Region

REGIONAL VICE-PRESIDENCIES

TREASURY
Jean-Luc Vanraes
Councilor of Uccle Brussels-Capital Region and former Minister of Finance

MEMBER
Laura Pérez Castaño
Deputy Mayor of Social Rights, Global Justice, Feminisms and LGTBI, Barcelona City Council, and President of Metropolis Women

MEMBER
Patrick Ollier
President of Greater Paris

MEMBER
José Luis Martínez-Almeida
Mayor of Madrid

Barcelona (city)
Barcelona (metropolitan area)
Berlin
Brussels
Bucharest
Greater Lyon
Greater Paris
Greater Manchester
Kazan
Lisbon
Madrid
Moscow
Sarajevo
Sofia
Torino
Zagreb

Focal Points

Members of the Board of Directors

EUROPE
WHO WE ARE

Guadalajara
Mexico City
Monterrey
Puebla
Tijuana
Toronto

Focal Points

REGIONAL SECRETARY
Mariana Flores
Mexico City

SECRETARIAT GENERAL
Teresa Oliver
Regional Officer

Members of the Board of Directors

CO-PRESIDENCY
Valérie Plante
Mayor of Montréal

MEMBER
Claudia Sheinbaum
Head of Government of Mexico City

NORTH AMERICA
WHO WE ARE

LATIN AMERICA AND THE CARIBBEAN

Focal Points

REGIONAL SECRETARY
Hugo Salomão França
Belo Horizonte

SECRETARIAT GENERAL
Oscar Chamat
Regional Officer

Members of the Board of Directors

CO-PRESIDENCY
Carolina Cosse
Mayor of Montevideo

REGIONAL VICE-PRESIDENCY
Pablo Javkin
Mayor of Rosario

MEMBER
Claudia López Hernández
Mayor of Bogotá

MEMBER
Horacio Rodríguez Larreta
Head of the Government of the Autonomous City of Buenos Aires

MEMBER
Daniel Quintero Calle
Mayor of Medellín

MEMBER
Mario Durán
Mayor of San Salvador

MEMBER
Ricardo Nunes
Mayor of São Paulo
WHO WE ARE

SECRETARIAT GENERAL

Octavi de la Varga
Secretary General

Xavier Bermejo
Communications Manager

Guillaume Berret
Research & Policy and Pilot Projects Officer

Agnès Bickart
Senior Manager for Institutional Relations and Asia Regional Officer

Federica Biondi
Director of Shared Services

Xavier Borrell
Shared Services Officer

Marta Briones
Communications Officer

Lia Brum
Research & Policy Officer

Oscar Chamat
Research & Policy and Latin America Regional Officer

Mara Fernández
Shared Services Assistant

Hélène Jourdan
Learning and Africa Regional Officer

Silvia Llorente
Research & Policy and Europe Regional Officer

Teresa Oliver
Statutory Affairs, Learning and North America Regional Officer

Laura Valdés
Research & Policy and Communications Officer

Mireia Zapata
Shared Services Assistant

Interns

Joana Marí
Intern – Universitat Pompeu Fabra

Júlia Palmarola
Intern – Universitat Autònoma de Barcelona

Claudia Sánchez
Intern – Universitat Pompeu Fabra