

**metropolis** • world association of the major metropolises



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Africa Asia-Pacific Europe Latin America and the Caribbean North America

Secretariat General



## NOTE FROM THE SECRETARY GENERAL

In today's fast-moving, globally networked world, the pandemic is only the latest problem to expose the complex challenges facing our metropolitan spaces. The mission of Metropolis for the next three years is to help our members not only respond to these challenges as they exist today, but to plan ahead for them as they will exist tomorrow.

During these months, while starting the implementation of our Strategic Action Plan 2021-2023, we have strengthened our global leadership and our alliances by participating in diverse international meetings and conferences. We have also launched the contest Metropolis Through Children's eyes, addressed to children from 5 years old to 15 years old, through which we aim to get the vision of the children living in our metropolises and look at their perspectives for the future. The winners will be revealed during our XIII Metropolis World Congress in November.

We have set up several initiatives in order to build adaptive capacities for metropolitan governance like the Strategic Planning and Metropolitan Governance online program, the City Managers Community 2021, the Respond, Rebuild, Reinvent (RRR) project and the Mobility in African cities pilot project. At the same time, we keep creating content in two ongoing projects strongly related with the second action line of our Action Plan: Learning from Cities and MetroTalks.

Moreover, to promote within Metropolis a strategy of gender mainstreaming, we have launched the manual on Gender-Sensitive Language in Spanish and French and the report: Gender impact assessment 2020.

Even though we still have a long way to overcome the challenges we have set ourselves for this three-year period, I hope this progress report will show how dedicated, committed and conscientious the Metropolis membership are with the new Strategic Action Plan. Also, on behalf of the Secretariat General, I would like to thank our members for their continued efforts to improve the performance of our metropolises.



OCTAVI DE LA VARGA

Metropolis Secretary General

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## **ACTION LINE 1**

L1 Metropolitan diplomacy and advocacy



**ACTION LINE 2** 

L2 Capacities for metropolitan governance



culture



**METROPOLIS IN THE MEDIA** 

## 20 May **UCLG EXECUTIVE BUREAU**



"Care at the heart of local service delivery for inclusive recovery" was the theme chosen to guide the discussions of the 2021 UCLG Executive Bureau meetings held in May from the 18th until the 20th. As a result of these discussions, solidarity, care, peace and equality were highlighted as the UCLG community's core commitments.

The Executive Bureau is in charge of UCLG's administrative and financial management and it gathers twice a year. Metropolis, as the Metropolitan section of UCLG, counts with its own representation consisting of 8 common members: Bamako, Johannesburg, Bangkok, Barcelona Metropolitan Area, Berlin, Buenos Aires, Mexico City and Montréal



#### Members

Bamako, Bangkok, Barcelona (metropolitan area), Barcelona (city), Berlin, Brusseles, Buenos Aires, Mexico City, Gauteng, Guangzhou, Johannesburg, Libreville, Montevideo, Montréal, Tehran, Xi'an



#### ₽Ħ Metropolitan challenges

1.1 Combating inequalities and segregation 1.4 Basic infrastructure and services 2.1 Social resilience 2.2 Economic resilience 2.3 Climate resilience 3.3 Engaged citizenship 4.1 Promoting digital rights



#### Alliances

UCLG, UCLG Africa, UCLG ASPAC, **UCLG** Community of Practice on Transparency and Open Government, UCLG's Capacity and Institutional Building Working Group (CIB), UITP

## 17 June **METRO POLICY SEMINAR** AT ESPON WEEK





// ESPON Week in Portugal 14-18 June 2021

Green and Just Recovery for all European Territories the bird's-eye view, intertemporal diagnostics and new value creation

As part of its involvement in the ESPON METRO research, analysing the role and perspectives of EU Cohesion Policy in the planning of Metropolitan Areas and Cities, Metropolis participated to the METRO policy seminar organised during the ESPON week which focused on Green and Just Recovery for all European Territories (14th-18th June 2021).

Lia Brum, Research Officer at the Secretariat general, moderated the session, which approached the opportunities, challenges and objectives of the EU cohesion policy in metropolitan areas.

**Members** Barcelona (metropolitan area), Brusseles, Lisbon, Torino

Outcomes L1A2D2



### Metropolitan challenges 1.4 Basic infrastructure and services



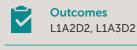


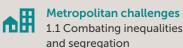
Metropolis brought different scenarios and events organized in the framework of the <u>High-Level Political Forum</u>. Our objective was to highlight the importance of metropolitan governance and gendersensitive policies as strategies to reduce inequalities and build healthier and more inclusive urban spaces.

From all deliberations, it was created a joint statement. Some of the conclusions were:

- **1.** The recovery needs to be equitable and work for all communities.
- **2.** The only recovery is a recovery which is safe, green and just.

- **3.** Strengthening multi-level governance and capacities for LRGs is a must.
- **4.** The localization of the agendas remains as relevant as ever.







UCLG, Global Taskforce of Local and Regional Governments



## LAUNCH OF THE INITIATIVE: METROPOLIS THROUGH CHILDREN'S EYES

The initiative <u>Metropolis Through</u> <u>Children's Eyes</u> seeks to promote children's creative expression through drawings and, at the same time, to identify trends in what they envision for the future of their metropolises in response to the changes caused by the pandemic. This contest is organized by Metropolis and is aimed at children between the ages of 5 and 14, who live in some of the cities belonging to the Metropolis network. The contest was launched on 30th July 2021 and will be open until 31th October, 2021.

The contest prizes will be distributed across the different contestant age groups and will consist of the following:

- A set of educational materials worth €300 for each winner in each category.
- The chance to take part in an online meeting and have a brief chat with the mayor's office of their city.









L2

# 20-21 May MAPPING A GREEN FUTURE: URBAN PLANNING UNDER THE PARK CITY INITIATIVE

metropolis 💿 CHENCDU 🔘

#### Mapping a Green Future



To showcase the challenges of "building a city within a park and not parks within a city", Metropolis Learning Hub Chengdu with the support of the Chengdu Institute of Planning and Design organised the first edition of the webinar "<u>Mapping a</u> <u>Green Future: Urban Planning under the</u> <u>Park City Initiative</u>" which was held on 20th and 21st May.

The webinar was divided in two sessions, in which participants were able to learn from experiences from Glasgow, Chengdu, Seoul, Johannesburg, Dujiangyan and ICLEI East Asia. The first session held on 20th May focused on thinking and designing sustainable urban development in a holistic and integrated way; the second one emphasised on ambitious projects to advocate green life. The second webinar series will be held on 2nd December and will focus on water management and green spaces around grey areas.



Outcomes L2A2D3

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## CALL FOR PEER LEARNING PARTNERSHIP ON SSE ECOSYSTEMS

In 2020, the OECD launched the Global Action "Promoting Social and Solidarity Economy Ecosystems (SSE)", funded by the European Union's Foreign Partnership Instrument, that would cover more than 30 countries (EU countries, Brazil, Canada, India, Korea, Mexico and the United States) over a period of three years.

Within this frame, the project <u>Respond</u>, <u>Rebuild</u>, <u>Reinvent (RRR)</u> offered 8 cities the opportunity to learn, share and collaborate across countries and world regions with the aim of promoting peer learning on SSE Ecosystems. By SSE Ecosystem we mean the totality of people, organisations, institutions and infrastructures in a territory that enable social and solidarity economy organisations to generate impact.

The RRR project, led by UpSocial in a consortium of 16 partners including Ashoka, Metropolis and Eurocities, was one of the 6 projects selected by the OECD to support the development and internationalisation of the Social and Solidarity Economy (SSE), raise awareness and capacity to build conductive national and local ecosystems for SSE development, and



promote knowledge sharing and peer exchanges at the international level.

Through this call for applications, RRR selected 8 cities to learn, share and collaborate across countries and world regions.



## **2ND INTERNAL WORKSHOP PARTICIPATORY DEMOCRACY**



#### **DEMOCRACIA PARTICIPATIVA EN EL** MARCO DE LA NUEVA GOBERNANZA PARA EL **DESARROLLO HUMANO, SOSTENIBLE E INCLUSIVO**

The second internal workshop of the pilot project "Participatory Democracy" took place virtually. This workshop focused on the different methods undertaken by the Bureau for Public Consultation of Montréal, which propose rules to ensure the implementation of credible, transparent and effective consultation mechanisms in projects implemented by the City Council or the Executive Committee of the City of Montréal.



Members Barcelona (city), Córdoba, Madrid, Montréal



Metropolitan challenges 3.3 Engaged citizenship Metropolitan challenges 26 April – 13 June

## **STRATEGIC PLANNING AND METROPOLITAN GOVERNANCE ONLINE PROGRAM**

Metropolis and CIDEU, IberoAmerican Centre for Strategic Urban Development, have teamed up to launch the course 'Strategic Planning and Metropolitan Governance'.

The workshop aims to generate competencies to lead the institutionalisation of Ibero-American metropolitan areas based on knowledge of existing metropolitan governance models and the instrument of strategic planning on a metropolitan scale.

The course started on 26<sup>th</sup> April and lasted 7 weeks, with the participation of 25 people who were selected to take the course, 12 of whom came from the following Metropolis members local governments.

### Planificación estratégica y gobernanza metropolitana

- 💾 26 de abril
- ( ) 7 semanas
- □ Online
- (i) learning@metropolis.org





Barcelona (city), Bogotá, Buenos Aires, Mexico City, Córdoba, La Paz, Montevideo, San Salvador, São Paulo



200



1.4 Basic infrastructure and

3.1 Gender mainstreaming 3.2 Transparency and accountability

Alliances Cities Alliance





# <sup>29 June</sup> LEARNING FROM CITIES. INNOVATION IN COVID TIMES



The global crisis produced by the current pandemic has brought to the urban and metropolitan scenario the inequalities already pre-existing and, most of the times, making them even deeper. This critical situation pushed local and regional governments to create tailored solutions to tackle the social and economic challenges and design strategies to start the recovery stage as soon as the situation is stabilized. In the process of creating responses to those situations, a common understanding has emerged across all the scales: the need to foster innovation in the policydesign process.

To discuss this, in the framework of the Learning from Cities series, Metropolis and UNDP in collaboration with UCLG

invited Medellín (Colombia) and Montevideo (Uruguay) to share their experiences on this.



Outcomes L1A3D3, L2A2D2

Metropolitan challenges 2.1 Social resilience 2.2 Economic resilience 3.2 Transparency and accountability 3.3 Engaged citizenship



Alliances UCLG, United Nations Development Program (UNDP)

## <sup>29 June</sup> RRR – 1<sup>ST</sup> ALL PEER EVENT



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On 29th June, the RRR consortium met with representatives from the 9 cities selected through the RRR Call for Peer Cities organised in April. The main objective of this first meeting between Peer Cities was to exchange ideas and select two Covid-19 challenges to be the focus of the next steps of the project.

The <u>Respond</u>, <u>Rebuilt</u>, <u>Reinvent project</u>, part of the OECD program and funded by the European Union, seeks to explore how to improve cross-sectoral collaboration within SSE ecosystems in the selected areas, while trying to find specific solutions and social innovations provided by SSE ecosystems and social enterprises in relation to the two selected challenges. <mark>Members</mark> Belo Horizonte, Guadalajara, Montréal, Torino

Outcomes L2A2D3

Metropolitan challenges 2.2 Economic resilience



## 7 July **CITY MANAGERS COMMUNITY 2021:** 5G WEBINAR



The first online meeting of the Metropolis City Managers Community in 2021 brought together fifteen representatives from our membership who are in charge of implementing 5G technology and was moderated by Alexander Heichlinger, Senior Expert and Consultant in city management. 5G, the new global wireless standard that will allow for faster internet connection, innovative possibilities for automation and remote operations of a myriad of services, depends primarily on infrastructure located in public space managed by city governments and metropolitan authorities.

Exclusive to representatives of the Metropolis membership, the 5G webinar offered to a small group of people with similar responsibilities in their metropolises the opportunity to get to know each other, discuss the preliminary

findings of the survey 5G Metropolitan Portrait, exchange additional information about their 5G initiatives, delimit the topic and dynamics of the next activities of the group, scheduled for October and November.



**Members** 

Barcelona (metropolitan area), Barcelona (city), Gauteng, Guangzhou, Madrid, Ramallah, São Paulo, Seoul

Outcomes L2A2D4

#### **Metropolitan challenges**

⋒⋒ 4.1 Promoting digital rights 4.2 Closing the gender digital gap 4.3 Adapting to the shared economy

## 13 July **METROTALKS:** FNABLING HEALTHY URBAN PLANNING





Urban Planner & Board Member ISOCARE

Public Health Professional WHO

For this new chapter of the MetroTalks series, we invited two complementary and diverse perspectives: Thiago Herick de Sa, Healthy Urban Environments, Technical Officer from the World Health Organization, and Elisabeth Belpaire, Urban & Regional Planner, Executive Board Member, ISOCARP.

From this conversation we could highlight three main takeaways:

- **1.** The importance of bridging the gap between health and urban planning.
- 2. It is crucial to empower people and communities to spark change.

**3.** Metropolitan governance promotes healthy spaces by bringing together different actors, and mainstreaming health throughout the planning process.



∎ **Metropolitan challenges** 2.1 Social resilience 2.3 Climate resilience



L2

## **T** 15 July **RRR - CHALLENGES WORKSHOP**



Building on the work started in June during the first meeting between Peer Cities, the nine cities of the EU-funded <u>Respond, Rebuilt, Reinvent (RRR)</u> project, part of the OECD's Global Action on Social and Solidarity Economy (SSE) ecosystems, met once again virtually on 15th July with partners from the RRR to continue looking at how to enhance cross-sectoral collaboration with their local SSE ecosystems.

During this meeting, the cities identified the expertise they could offer to other cities and determined experiences and transversal approaches they would like to learn from.



Members

Metropolitan challenges 2.1 Social resilience 2.2 Economic resilience 3.3 Engaged citizenship

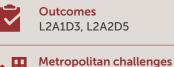
Belo Horizonte, Guadalajara,



## DEMOCRACY AND CONNECTING URBAN-RURAL THE ROAD FOR SUSTAINABLE METROPOLISES

This year, the <u>Global Observatory on</u> <u>Local Democracies (GOLD)</u> is focused on how can we reduce the inequalities present in our urban spaces. Metropolis was invited to contribute to the collective document with two main topics: How can we build metropolitan spaces with better and more inclusive democratic structures, and the role of metropolitan governance to reduce the rural-urban inequalities present in our metropolises.

Both questions are absolutely linked with the Call to Rethink our Metropolitan Spaces and the Emergency Governance Initiative projects that are addressed to propose an actionable framework to reduce the inequalities and have healthier and more inclusive metropolitan spaces.



2.1 Social resilience 3.1 Gender mainstreaming 3.3 Engaged citizenship











Dakar, Gauteng, the Metropolitan Area of Barcelona, along with Maputo, launched the pilot project "Mobility in African city regions: Towards better indicators and improved metropolitan governance".

This project, which will run until 2024, will be an opportunity to share their experience and practices around mobility and its governance, with the aim to help develop, implement and monitor more successful, sustainable and inclusive public transport policies in African cities. During this first meeting, participants got an opportunity to hear more about the project intentions and how it fits within their priorities.

#### Members Barcelona

Barcelona (metropolitan area), Dakar, Gauteng





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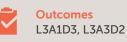


Over several years, Metropolis has driven the debate on gender-sensitive policies by promoting the incorporation of gender perspective at the center of urban and metropolitan policies and advocating for the inclusion of gender equality in global agendas.

Last May, a new report, on the mainstreaming of gender strategy in Metropolis, was published. Despite of the COVID-19 pandemic, the gender perspective mainstreaming was implemented in 52 activities, with the latter achieving 85% of outcomes. Concerning internal governance, the gender coordination strategy is being consolidated, Metropolis is also striving to achieve gender equality by electing the first female President, the Mayor of Bogotá, Ms. Claudia López

However, much work remains to be done; some of the challenges for the coming year are the reinforcement of strategic partnerships, the development of tools and the strengthening of a coordination structure to promote the mainstreaming of gender strategy in all projects and activities.

You can read the report here.



Metropolitan challenges: ▲田 1.1 Combating inequalities and segregation 3.1 Gender mainstreaming, 3.2 Transparency and accountability

## 15 May HUMANIZING **PILOT PROJECTS**



In the framework of "Humanizing Metropolis", 4 profiles of key people that participated or are participating in pilot projects were created, alongside a one pager for designated to potential external contributors.

## **Members**

Barcelona (metropolitan area), Grand Lyon, Medellín, Montevideo, Montréal, New Taipei, São Paulo





accountability

**L3** 

**L3** 

## 28 June **THE MANUAL ON GENDER-SENSITIVE LANGUAGE**

"The Manual on Gender-Sensitive Language", in its spanish and french versions, responds to Metropolis' commitment to metropolitan governance with gender justice. In this sense, and following the Beijing Declaration and Platform for Action, it is necessary to incorporate and make visible the different realities of women and men in the contents of the association.

This document is the association's instrument to avoid the androcentric use of language, as well as to raise awareness of the need to incorporate a more diverse and inclusive perspective in the representation of the different urban realities.

## MANUAL DE LENGUAJE **NO SEXISTA**

Instrumento para un lenguaje inclusivo



metropolis •



#### Metropolitan challenges:

1.1 Combating inequalities and segregation 3.1 Gender mainstreaming

## 16 July **MID-YEAR INTERNAL** MEETING



This internal meeting with the team of the Secretariat General was held to assess the first semester of the year and prepare the last six months, when the Metropolis World Congress, the World Metropolitan Day and other key milestones were to be held. The gathering also served to inform the team about the new measures and working conditions to be implemented from September 2021 onwards.

Outcomes L3A3D2, L3A3D4

## **METROPOLIS** IN THE MEDIA











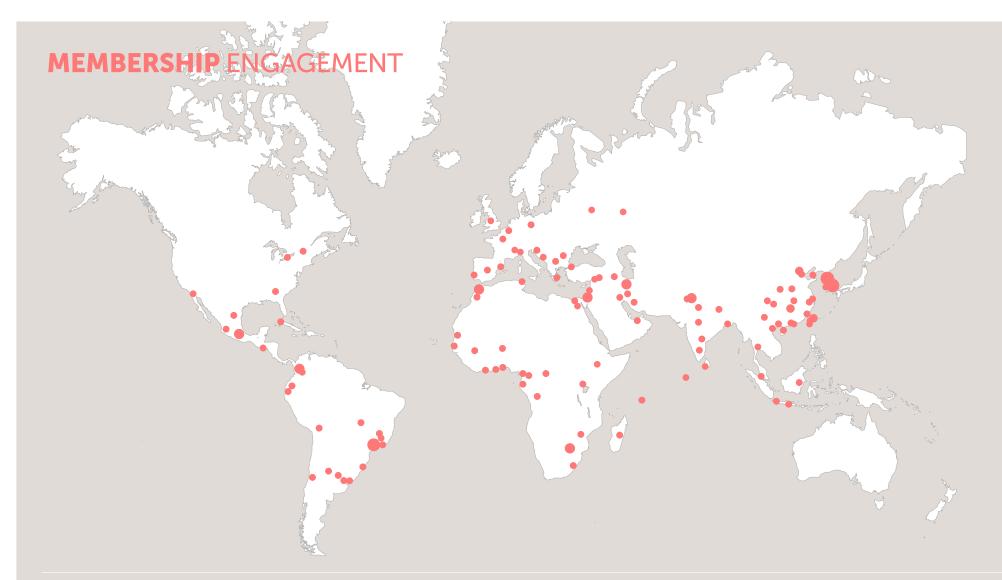
# **ACTIVE LISTENING**





**COLLABORATION** WITH ALLIANCES

16



Bamako	Mexico City	Montréal	San Salvador
Bangkok	Chengdu	New Taipei	Guangzhou
Barcelona (metropolitan area)	Córdoba	Ramallah	Johannesburg
Barcelona (city)	Libreville	São Paulo	Gauteng
Belo Horizonte	Lisbon	Seoul	Torino
Berlin	Madrid	Tehran	Dakar
Brusseles	Medellín	Bogotá	Xi'an
Buenos Aires	Montevideo	La Paz	

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17



## **COLLABORATION** WITH ALLIANCES









OECD	
BETTER POLICIES FOR BETTER LIVES	



















## MAIN **RESULTS**

From 1<sup>st</sup> January to 31<sup>st</sup> August:

1,971+ people engaged in events led

or co-led by Metropolis

experts with whom we have collaborated

241

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## METROPOLITAN CHALLENGES



- **1.1** Combating inequalities and segregation
- 1.3 Advancing mobility
- -----
- **1.4** Basic infrastructure and services

2.2 Economic resilience

2.3 Climate resilience

3.1 Gender mainstreaming3.2 Transparency and accountability

50

women

- 3.3 Engaged citizenship
- 4.1 Promoting digital rights
  4.2 Closing the gender digital gap

men

**4.3** Adapting to the shared economy

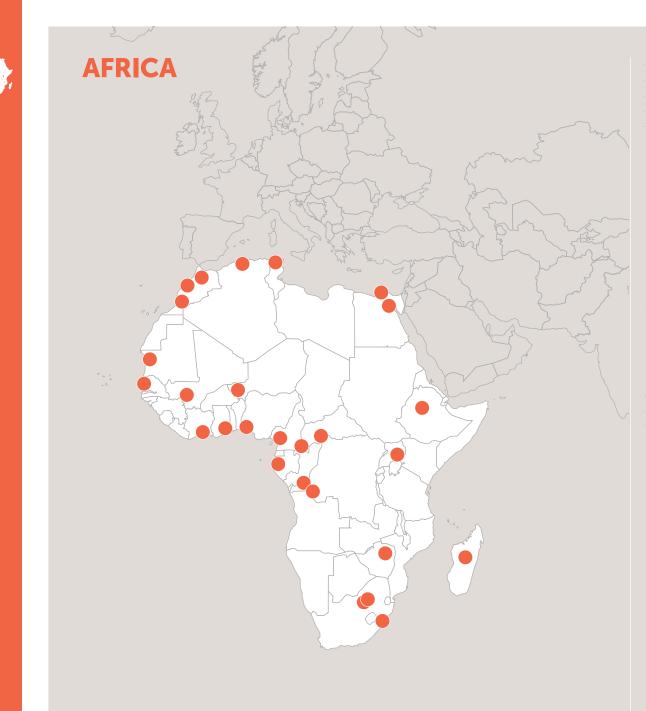
## IMPLEMENTATION OF THE STRATEGIC ACTION PLAN

To check the Metropolis Strategic Action Plan 2021-2023, please visit our website

L1A1 Common political metropolitan narrative	<b>L1A1D1</b> Policy recommendations on issues critical to the metropolitan future	<b>L2A1</b> Shared vision of the metropolises of the future	<b>L2A1D1</b> Prospective analysis on how to build the metropolises of the future
L1A2 Metropolitan perspective in global agendas	<b>L1A2D2</b> Bring the metropolitan governance perspective to debates around global and regional agendas		<b>L2A1D3</b> Research on metropolitan and urban topics, including gender issues
		L2A2 Support for the development and implementation of metropolitan	L2A2D2 Online platforms for knowledge exchang
L1A3 Global alliances strategy vis-à-vis other networks and actors	<b>L1A3D1</b> Contribute to UCLG activities and debates as the metropolitan section	governance structures, policies, services, and planning	<b>L2A2D3</b> Learning and capacity-building activities for senior managers and practitioners
	<b>L1A3D2</b> Active participation in the Global Taskforce of Local and Regional Governments		L2A2D4 Innovative projects and working groups on specific metropolitan issues
	<b>L1A3D3</b> Collaboration with multilateral actors, local government networks, think tanks, international agencies, and other stakeholders		<b>L2A2D5</b> Reference frameworks for urban planning in metropolitan areas
			<b>L2A2D7</b> Tools to mainstream gender in metropolitan policies
<b>E</b> L3 Foster within M and sustainabl	letropolis an accountable e internal governance culture		
Foster within M and sustainabl	letropolis an accountable e internal governance culture		
L3A1 Caring organization	L3A1D3 Gender-sensitive association	<b>L3A3</b> Transparency and accountability	L3A3D2 Continued emphasis on robust accountability system

**L3A3D4** Traceability of activities and expenses





#### Abidjan Accra Addis Ababa Alexandria Antananarivo Bamako Bangui Brazzaville Cairo Casablanca Cotonou Dakar Douala Durban Gauteng Harare Johannesburg Libreville Marrakech Niamey Nouakchott Rabat Tunis Victoria Yaoundé

#### **Focal Points**



**REGIONAL SECRETARY** Sithole Mbanga



SECRETARIAT GENERAL Hélène Jourdan **Regional Officer** 

#### **Members of the Board of Directors**



#### **CO-PRESIDENCY** David Makhura

Premier of Gauteng Province



#### **REGIONAL VICE-PRESIDENCY Robert Beugré Mambe** Governor of Abidjan



MEMBER Soham El Wardini Mayor of Dakar

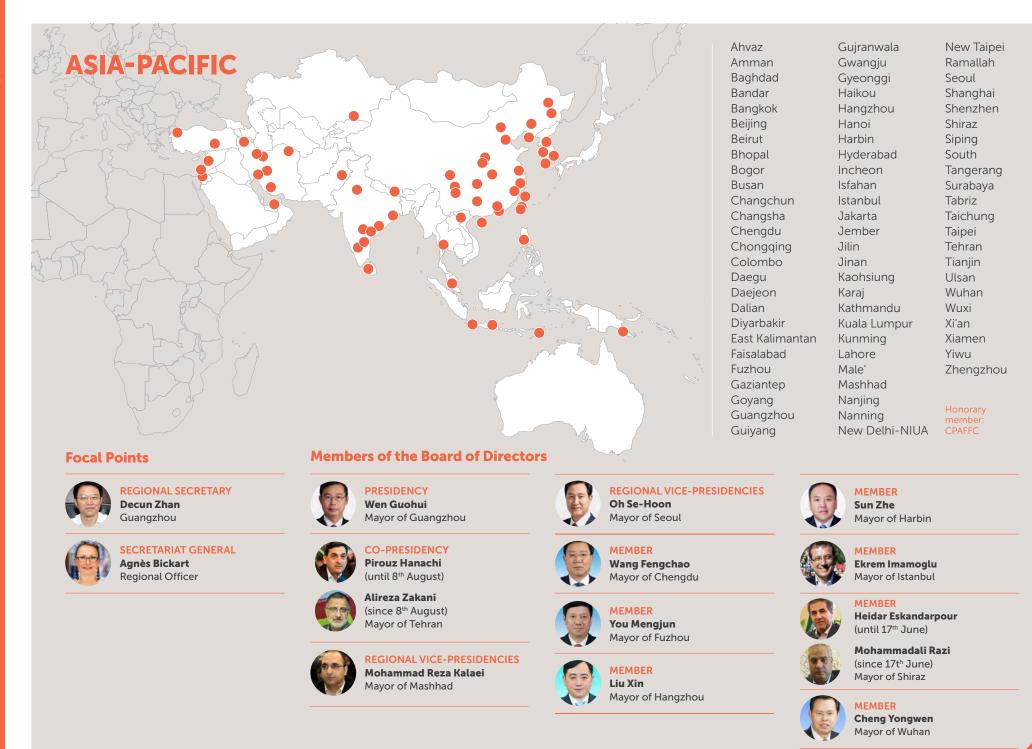


#### Mpho Moerane (until 10<sup>th</sup> August)

Jolidee Matongo (since 10<sup>th</sup> August) Executive Mayor of Johannesburg



MEMBER **Mohammed Sadiki** Mayor of Rabat



WHO WE ARE

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#### **Focal Points**



**REGIONAL SECRETARY Barbara Berninger** Berlin



SECRETARIAT GENERAL Silvia Llorente **Regional Officer** 

#### **Members of the Board of Directors**



Mayor of Barcelona & President of the Metropolitan Area of Barcelona

#### **CO-PRESIDENCY** Michael Müller Governing Mayor of Berlin



**REGIONAL VICE-PRESIDENCIES** Pascal Smet Secretary of State of the Brussels-Capital Region





TREASURY

Jean-Luc Vanraes

### Laura Pérez Castaño

Deputy Mayor of Social Rights, Global Justice, Feminisms and LGTBI, Barcelona City Council, and President of Metropolis Women



MEMBER Patrick Ollier President of Greater Paris



#### José Luis Martínez-Almeida Mayor of Madrid



**NORTH AMERICA** Guadalajara Mexico City Monterrey Montréal Puebla Tijuana Toronto

#### **Focal Points**



REGIONAL SECRETARY Mariana Flores Mexico City



SECRETARIAT GENERAL Teresa Oliver Regional Officer

### Members of the Board of Directors



CO-PRESIDENCY Valérie Plante Mayor of Montréal



MEMBER Claudia Sheinbaum

Head of Government of Mexico City

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## LATIN AMERICA AND THE CARIBBEAN



Belo Horizonte Bogotá Brasilia Buenos Aires Córdoba Guarulhos Guayaquil La Habana La Paz Medellín Minas Gerais Montevideo Porto Alegre Quito Rio de Janeiro Rosario San Salvador Santiago de Chile Sao Paulo Valle de Aburrá

#### **Focal Points**



**REGIONAL SECRETARY** Hugo Salomão França



SECRETARIAT GENERAL

#### **Members of the Board of Directors**



#### **CO-PRESIDENCY** Carolina Cosse Mayor of Montevideo



## **REGIONAL VICE-PRESIDENCY**

Mayor of Rosario



#### MEMBER Claudia López Hernández

Mayor of Bogotá



#### MEMBER

Horacio Rodríguez Larreta Head of the Government of the Autonomous City of Buenos Aires



#### MEMBER **Daniel Quintero Calle**

Mayor of Medellín



#### MEMBER Mario Durán

Mayor of San Salvador



**Ricardo Nunes** Mayor of São Paulo

## **SECRETARIAT GENERAL**



Octavi de la Varga Secretary General



Xavier Bermejo Communications Manager



Guillaume Berret Research & Policy and Pilot Projects Officer



Agnès Bickart Senior Manager for Institutional Relations and Asia Regional Officer



Federica Biondi Director of Shared Services



Xavier Borrell Shared Services Officer



Marta Briones Communications Officer



**Lia Brum** Research & Policy Officer





Mara Fernández Shared Services Assistant

**Oscar Chamat** 

Regional Officer



**Hélène Jourdan** Learning and Africa Regional Officer

Research & Policy and Latin America



**Silvia Llorente** Research & Policy and Europe Regional Officer



**Teresa Oliver** Statutory Affairs, Learning and North America Regional Officer



**Júlia Palmarola** Assistant for on-line events



**Laura Valdés** Research & Policy and Communications Officer



Mireia Zapata Shared Services Assistant



**Israel Barroso** Administrative Officer

#### Interns



**Moéra Passée-Coutrin** Institut Barcelona d'Estudis Internacionals



Pau San Juan Institut d'Estudis Regionals i Metropolitans de Barcelona

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#MetroGovernance

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