

METROPOLIS **PROGRESS REPORT**

October – December

2018

INDEX

page 3

Note from the Secretary General

page 4

Activities

Action Line 1

Action Line 2

Action Line 3

page 27

Progress

Activated members

Membership payment status

Execution of the Action Plan

page 32

Who we are

Africa

Asia-Pacific

Europe

Latin America and the Caribbean

North America

Secretariat General

NOTE FROM THE SECRETARY GENERAL

This last quarter of 2018 has been a milestone for Metropolis in terms of urban diplomacy worldwide. Among other major events, we celebrated the 4th edition of the Guangzhou Award, we convened the First African Forum of Metropolitan Cities and Regions in the framework of Africities, we actively participated at Urban 20 Summit in Buenos Aires and the AL-LAs Workshop held in Mexico City, and we contributed to the 4th European Metropolitan Authorities forum.

In addition, we managed to promote actions related to capacity building. In the last three months, an online training course on metropolitan governance addressed to our membership was organised, kick-off meetings took place in the framework of two pilot projects, and the City managers Community successfully hosted a gathering during a major event hosted by Barcelona.

Finally, the last quarter of 2018 has seen the launch of a new and fresh corporate website, which aims to respond to the demands of a diverse public.

On behalf of the Secretariat General team, I sincerely thank the collaboration of our members and partners in 2018. I am convinced that 2019 will bring us several opportunities to find common answers to the challenges of metropolisation worldwide and improve the performance of our metropolises, raising their voices to the global agenda.



Octavi de la Varga
Metropolis Secretary General

ACTIVITIES

Action Line 1 (L1)

Conducting effective urban diplomacy and advocacy on metropolitan issues

Action Line 2 (L2)

Strengthening capacities for metropolitan governance

Action Line 3 (L3)

Developing a strong, consultative and sustainable internal governance culture

Conference Habitat III +2: Quito, a city laboratory

Quito, 1-3 October

Related outcomes
L1M1D3

Two years after the Habitat III Conference, Quito organised an international conference from the 1st to the 3rd October in order to look at the progress made in implementing the New Urban Agenda with the support of UN-Habitat. It was also an opportunity to commemorate the World Metropolitan Day (a campaign promoted by Metropolis).

The event counted with the participation of different networks together with Metropolis: UCCI (Union of Iberoamerican Capital Cities), UCLG and FMDV. And, Metropolis Secretary General was invited to moderate a round table on “Actions against climate change in metropolises”.

Activated members
Bogota, Brasilia, Buenos Aires, La Paz, Madrid, Medellín, New Taipei, Quito, Sao Paulo



Bilbao 2018 GSEF Forum

Bilbao, 1-3 October

Related outcomes
L1M1D3

Bilbao 2018 Global Social Economy Forum (GSEF2018) gathered 1,700 participants from governments, social economy actors and networks, UN and International organisations, universities and research institutes from all around the globe. Under the title “Social Economy and Cities. Values and competitiveness for an inclusive and sustainable local development”, this forum served as a

space to debate on Social and Solidarity Economy (SSE) with a wide range of stakeholders. 8 of our members attended GSEF2018.

Metropolis is member of the GSEF Honorary Committee since its celebration in Montréal in 2016.

Activated members
Bamako, Barcelona (city), Grand Lyon, Madrid, Montevideo, Montréal, Quito, Seoul

MedCities Annual Meeting

Barcelona, 4 October

Related outcomes

L1M1D3,
L2M8D1

The seminar "Mediterranean cities: sustainable and equitable for everyone" was held as a part of the annual meeting of MedCities, the network of Mediterranean cities. Metropolis and some representatives of its membership, like Mrs. Souad Ben Abderrahim, Mayor of Tunis; Mrs. Ada Colau, Mayor of Barcelona; and Mr. Alfred Bosch, representing the Metropolitan Area of Barcelona (AMB), attended the seminar.

The event took place at the Barcelona City Council headquarters, and was jointly organized by MedCities, the AMB and the Barcelona City Council.

Activated members

Barcelona (city), Barcelona (metropolitan area), Tunis

Metropolitan Day 2018 Celebrations

1-7 October

Related outcomes

L1M1D3,
L1M6D1,
L1M6D2

A campaign has been celebrated that is in the DNA of Metropolis: Metropolitan Day, an initiative promoted by the Cities Program of CIPPEC (Center for the Implementation of Public Policies for Equity and Growth) in collaboration with Metropolis, the Inter-American Development Bank (IDB), GIZ, MetroHub, University of Guadalajara and

Politecnico di Milano. The campaign honors the date of the Montreal Declaration on Metropolitan Areas, October 7, 2015, and this year has been promoted through events held in the territories of nine of our members.

Activated members

Buenos Aires,
Guadalajara,
Monterrey,
Montréal,
Porto Alegre,
Quito,
Rosario, San Salvador,
Tijuana



Make the Shift: Cities for Adequate Housing

Gauteng, 22 October

Related outcomes
L1M5D1

Activated members
Barcelona (city), Barcelona (metropolitan area), Berlin, Durban, Greater Manchester, Lisbon, Madrid, Mexico City, Montevideo, Montréal, Seoul, Taipei

Upon a decision by the Board of Directors, Metropolis endorsed the declaration “Cities for Adequate Housing”, launched by UCLG with the support of the Metropolis Acting President and of some of our Board members last July, at the United Nations’



High Level Political Forum on Sustainable Development. The declaration calls for housing to be treated as a human right, rather than as a commodity. With this declaration, we join forces with the United Nations Member States and human rights bodies, local and regional governments, and civil society organizations, for the right to adequate, safe and affordable housing.

This declaration builds on the campaign “Make the Shift”, launched by the UN Rapporteur on Adequate Housing. So far, 12 members have already endorsed the declaration, and the Secretariat General is promoting a campaign so that more members join it too.

4th European Metropolitan Authorities forum

Rome, 25-26 October

Related outcomes
L1M1D3, L1M2D2, L3M2D1

Activated members
Barcelona (metropolitan area), Brussels, Grand Lyon, Turin

On its fourth edition, the European Metropolitan Authorities (EMA) yearly conference has consolidated itself as the space of reference for the metropolises of the region to share experiences, foster joint projects and position themselves towards the European Union and national states. This year, the debates revolved around new metropolitan challenges regarding the environment, sustainable mobility and the global economy and social policies.

In representation of the Metropolis membership, EMA 2018 counted on the attendance of Mr Jean-Luc Vanraes, Vice-president of Finances of the Brussels

Capital-Region and Metropolis Treasurer, and of delegations from the Turin Metropolitan City and the Barcelona Metropolitan Area. EMA’s 5th edition will take place in June 2019 and will be hosted by the metropolis of Grand Lyon.



Urban 20 Summit

Buenos Aires, 29-30 October

Related outcomes
L1M1D3



Twelve Metropolis members joined other cities of the G20 countries at the Urban 20 Summit that took place in Buenos Aires. Metropolis has been associated to this initiative as a knowledge partner.

Activated members

Beijing, Berlin, Buenos Aires, Durban, Jakarta, Johannesburg, Madrid, Mexico City, Montréal, Moscow, Rio de Janeiro, Sao Paulo, Seoul

UCLG Executive Bureau and World Council

Madrid, 5-7 November

Related outcomes
L1M7D2

Main activities with the participation of Metropolis:

- Gathering of the Secretaries General of all UCLG sections

- Preparation of the next Metropolis Board of Directors meeting in Montevideo

- UCLG Financial Committee: presentation of the proposal of the new system of Metropolis membership fees, which was broadly accepted by present members and by the rest of UCLG sections

- Signature of the collaboration agreement of a new Pilot Project that will start in 2019: Participatory Democracy - led by Córdoba, exchanging knowledge with the cities of Barcelona, Madrid and Montréal

- First meeting of the Metropolis Governance Committee: examination of the first draft of the new Metropolis statutes

- Bilateral meetings with Guangzhou, Mashhad and São Paulo

- Inauguration of the 2nd World Forum on Urban Violence and Education for Coexistence and Peace with remarkable participation of Metropolis female mayors (Manuela Carmena, Ada Colau, and Gabriela Firea)

Activated members

Barcelona (city), Berlin, Bucharest, Cordoba, Durban, Guangzhou, Madrid, Mashhad, Montevideo, Sao Paulo

AL-LAs Workshop “Tools to generate a public policy of local internationalization”

Mexico City, 26 November

Related outcomes
L1M1D3

Activated members
Mexico City

The Ministry of Foreign Affairs, through the Directorate General for Policy Coordination, and the Euro-Latin American Alliance for Cooperation between Cities (AL-LAs), organized the workshop “Tools to generate a public policy of local internationalization” in Mexico City. The objective was to familiarize public officials with the opportunities and mechanisms of international action for local governments in Mexico, as well as to present an overview of the global agendas and the participation of cities in their elaboration and implementation.

Metropolis participated in the session “The role of local governments in the international agenda”, in which the role of city networks in the global governance system and how they accompany their members in the implementation of global agendas was discussed.

In addition to the Metropolis Regional Secretariat for North America, representatives of ICLEI Mexico, 100 Resilient Cities, Citizens' Initiative and the AL-LAs Alliance participated.

First African Forum of Metropolitan Cities and Regions

Marrakesh, 22 November

Related outcomes
**L1M7D2,
L2M7D1,
L3M2D1**

Activated members
**Abidjan,
Brazzaville,
Cairo, Dakar,
Gauteng,
Johannesburg,
Libreville,
Nouakchott,
Rabat, Tunis,
Victoria,
Yaoundé**

This Forum convened by Metropolis and UCLG Africa looks at the challenges of the continent with the highest urbanization rates in the world, bringing together the political leaders of 16 African metropolises, as well as the President of UCLG, Mpho Parks Tau, the Secretary General of UCLG,

Emilia Saiz, and the Secretary General of Metropolis, Octavi de la Varga.

The event took place in the framework of the 8th Africities Summit held in Marrakech from 20 to 24 November.



Workshop on participatory practices in politics, economy and society

Barcelona, 26 November

Related outcomes
L1M7D2

Within the framework of the 18th Conference of the IOPD (International Observatory of Participatory Democracy) that took place in Barcelona, Metropolis organized a workshop with different experts, representatives of local governments and civil society organisations in order to discuss

around participatory practices in politics, economy and society.

The IOPD is an initiative led by the Barcelona City Council with the collaboration of UCLG and the prefecture Sao Paulo.

Agreement: La Sorbonne ETI Chair

1 December

Related outcomes
**L1M6D1,
L2M7D2,
L3M3D2,
L3M5D1,
L3M5D3**

After various meetings held in Paris and Barcelona along the year 2018, Metropolis and La Sorbonne ETI Chair signed a Cooperation Framework Agreement on December 1st, 2018.

Created in 2018 by Paris 1 Panthéon-Sorbonne University & l'Institut d'Administration des Entreprises (IAE) of Paris Sorbonne Business School (a public

institution of an administrative nature), La Sorbonne ETI Chair aims at supporting organizations —companies, communities or institutions— to decode revolutions (technological changes, ecological challenges new urban lives, cultural and social issues, new economic and governance models) brought about by the urbanization of territories.



1st General Assembly of the BRLC Committee

Hangzhou, 4 December

Related outcomes

**L1M1D3,
L1M7D2,
L2M10D2,
L3M3D1**

Activated members

**Hangzhou,
Surabaya**

The Metropolis Senior Manager for Institutional Relations and the Asia portfolio was in Hangzhou to participate in the First General Assembly of the Belt and Road Local Committee (BRLC). The main objectives of the meeting were the establishment of the Constitution, approving the leadership, reflecting on the past achievements and formulated its future work plan of the Belt and Road Local Committee.

The back to back Seminar on “Artificial Intelligence Facilitates Urban Governance” brought together government officials, stakeholders and experts from all over the world to exchange ideas and experience on the application of artificial intelligence,

big data and the ‘City Brain’ to forge partnerships for mutual development.

Created in 2017 and keeping with the Belt and Road initiative, the Committee involves the participation of member cities by organizing activities including seminars, training sessions and field trips of varied sizes and themes. These activities aim to help Metropolis and UCLG members to identify opportunities for collaboration in multiple areas and also to share with them the good experience and practices of Chinese local governments in city management, economic development and social welfare.



Guangzhou Award 2018

Guangzhou, 6-8 December

Related outcomes

**L1M1D3,
L1M6D1,
L2M2D1,
L2M10D2,
L2M11D1,
L2M11D2,
L3M3D1**

Activated members

**Accra,
Bangkok,
Beijing,
Brussels,
Dakar, Dalian,
Durban,
Fuzhou,
Guangzhou,
Guadalajara,
Gwangju,
Harbin, Kuala Lumpur,
Montevideo,
Montréal,
Nanjing,
Santiago de Chile,
Surabaya,
Victoria,
Wuhan,
Xiamen, Xi'an,
Yiwu**

Presented biennially, the Guangzhou International Award for Urban Innovation aims to recognize innovation in improving social, economic and environmental sustainability in cities and regions and, in so doing, to advance the prosperity and quality of life of their citizens.

Mr Rudi Vervoort, represented Metropolis on his speech during the opening of the Global Mayor's Forum which took place during this year's edition. Representatives from Brussels, Dakar, Montevideo, Santiago de Chile and Surabaya formed the official Metropolis delegation together with the Secretary General, the Senior Manager for Institutional relations & Asia portfolio and the Project Officer for Communications.

In the framework of the Global Mayor's Forum, Metropolis organized the Session No. 2 "Blockchain: Tools for Governing Metropolitan and Urban Management" to

better understand what Blockchain is and what it represents, both at a technological, political and social level. What role can it play in social transformation, and whether it can improve the construction of metropolitan governance.

On this occasion, the Metropolis Observatory Issue Paper No. 5 "Blockchain, a tool for metropolitan governance?" has been presented as a starting point for a dialogue to explore collective answers to these questions between panelists and audience. Guadalajara and Wuhan were two of the five winners of the 2018 Guangzhou award, and Surabaya obtained the "Online Popular City", voted on by the general public. Metropolis, along with UCLG and Guangzhou Municipality, co-sponsors the Guangzhou Award since its first edition in 2012.



5th Mayoral Forum on Human Mobility, Migration and Development

Marrakesh, 8 December

Related outcomes

L1M5D1,
L1M7D1,
L1M7D2

Over 150 mayors and city leaders from across the globe gathered in Marrakech to participate in the 5th Mayoral Forum on Human Mobility, Migration and Development. Taking place during UN Migration Week, this year's Mayoral Forum focused on "City Leadership in Implementing the UN Global Compacts", and Metropolis was represented by Ms. Valérie Plante, Mayor of Montréal and

Metropolis Co-President for Mobility and Migration. The forum saw the adoption of the Marrakech Mayoral Declaration "Cities Working Together for Migrants and Refugees".

Activated members

Montréal

International Anti-Corruption Day

Worldwide, 9 December

Related outcomes

L1M5D1,
L1M7D1

Local and regional governments around the world joined the campaign #Commit2Transparency, which raises awareness about the negative effects of corruption, and about how to prevent it and fight it. This year, the Community of Practice on Transparency and Open Government from UCLG, of which Metropolis is part of, in collaboration with UN-Habitat, launched

a new edition of the campaign with the aim of renewing the commitment to work towards more transparent, accountable and participative cities and territories. The campaign, supported by nine of our members, consisted of the promotion of messages on their role in the prevention and fight against corruption.

Activated members

Bogotá,
Buenos Aires,
La Paz, Lisbon,
Madrid,
Medellín,
Montevideo,
San Salvador,
Sao Paulo

**Transparent and open local
and regional governments to
achieve sustainable territories**

#Commit2Transparency
#UnitedAgainstCorruption

UCLG
Community of Practice | Transparency & Open Government

UNITED AGAINST CORRUPTION

Metropolis in the media

 Newsletter  Web

OCTOBER

SciencesPo

 Metropolitan Day

Smart Net

 Metropolitan Day

ETI Chair

 Metropolitan Day

Quito Informa

  Metropolitan Day

UniRadioInforma

 Pilot Project: Metropolis in Movement

Diario Basta

 Mexico City and Barcelona

Excelsior

 Mexico City and Barcelona

World Urban Campaign

  Pilot Project: Revitalization strategies through urban projects

Urban Gateway

  Pilot Project: Revitalization strategies through urban projects

NOVEMBER

El diario de Carlos Paz

 Cordoba

World Urban Campaign

  Cities for Housing

UCLG

 Cities for Housing

AMB

 Metropolis website

EXCELSIOR

EL DIARIO
de CARLOS PAZ

 uniradio
informa

URBAN GATEWAY
For The International Urban Developer Community

 **UCLG**
United Cities
and Local Governments

 **AMB** : Área Metropolitana
de Barcelona

 **WORLD
URBAN
CAMPAIGN**

diario
BASTA

SMARTNET
Solutions Exchange for Urban Transformation of India

 **CHAIRE ETI**
UNIVERSITÉ PARIS 1 PANTHÉON SORBONNE
ENTREPRENEURIELLE TECHNOLOGIE INNOVATION
IAE PARIS SORBONNE BUSINESS SCHOOL

SciencesPo

 **QUITO
INFORMA**

Metropolis in the media

 Newsletter  Web

DECEMBER

AMB

  City Managers Days

CIB

 Smart City

UCLG

 Smart City

  Committee of the World Observatory on Subnational Government Finance and Investment

Next City

 Guangzhou Award

La Tribune

 Guangzhou Award

Urban Gateway

 Guangzhou Award

Brussels Capital Region

  Guangzhou Award

World Urban Campaign

  African metropolitan cities and regions

URBAN GATEWAY
For The International Urban Development Community



AMB Àrea Metropolitana de Barcelona

UCLG CIB Working Group
Capacity and Institution Building


BRUSSELS-CAPITAL REGION

LA TRIBUNE


UCLG
United Cities and Local Governments

NEXT CITY

L2 capacities for metropolitan governance

World Habitat Day 2018

Online, 1 October

Related outcomes
L2D2M3

The United Nations designated the first Monday of October of every year as World Habitat Day. The theme of 2018 was solid waste management, a complex issue that affects everyone and that is mostly under the management of local and regional governments that operate on metropolitan scales.



Activated members
Barcelona (metropolitan area), Cairo, Douala, Bogotá, Buenos Aires, New Delhi-NIUA

We celebrated the occasion sharing the cases of Barcelona, Belo Horizonte, Bogotá, Buenos Aires, Cairo, Douala and New Delhi, Metropolis members that are promoting sound waste management across the globe. These cases are available at the Metropolis Policy Transfer Platform



Training: first online course on metropolitan governance

Online, 3 October

Related outcomes
L2M5D2, L2M7D2

In line with the strategic objectives of the Metropolis Action Plan 2018-2020, and aiming to strengthen the capacities of the public administration teams that are part of our membership, we inaugurate today the online training programme

"Rethinking Metropolitan Governance", in collaboration with the Open University of Catalonia (Universitat Oberta de Catalunya, UOC), which offers the basic elements and frames of reference on metropolitan governance.

Activated members
Barcelona (metropolitan area), Buenos Aires, Cordoba, Durban, La Paz, Mexico City, Porto Alegre, Ramallah, San Salvador, Valle de Aburrá



Pilot projects: 1st workshop of the Surplus Food Network

Quito, 1-3 October

Related outcomes
L2M1D2

This pilot project brings together technicians from New Taipei, Quito, Medellin and Belo Horizonte and its main objective is to share solutions on how to make good use of food waste, while changing citizens' habit towards food waste. This first workshop served to exchange the lessons learnt from the

program "Surplus Food Network", in which the New Taipei City Government articulates citizens' engagement at the center of its actions across the management of surplus food.

The next meeting of the project will take place in New Taipei City in May 2019.

Activated members

Belo Horizonte, Medellin, New Taipei, Quito



Pilot projects: Metropolises in Movement

Tijuana, 3-4 October

Related outcomes
L2M1D2

Metropolises in Movement, is a new pilot project led by Tijuana with the participation of Rosario, Quito and Medellín. The project aims to create practical knowledge towards the identification of the main aspects to build solid mobility master plans at the metropolitan level, as well as consolidating and deepening actions that are already implemented regarding mobility issues.

The last 3 & 4 of October, the Secretariat of Sustainable Urban Mobility of Tijuana launched the kick-off meeting of the project, while hosting their technical counterparts from other members participating in the project.

Activated members

Medellin, Quito, Rosario, Tijuana

Meeting with Fundació Catalunya Europa

Barcelona, 5 October

Related outcomes
L2M3D4,
L2M6D1

Activated members
Barcelona (city),
Barcelona (metropolitan area)

Fundació Catalunya Europa (FCE) was created with a view to spreading and investing the best practices to reach the European democratic, civic, economic and social excellence. Within this framework, FCE presented the RE-CITY project.



Council and Barcelona Metropolitan Area, aims to specify its lines of work in the urban sphere. In other words, reflection (Re-Think), analysis (Re-Plan) and proposals for action (Re-Act) on different axes that affect citizen's life quality in large cities and metropolitan territories. Some examples are: inequalities, sustainability, digitalisation, etc.

This project wants to broaden the metropolitan indicators in every axe, and Metropolis is collaborating in the analysis part.

Workshop Urban-Rural (OECD)

Paris, 12 October

Related outcomes
L2M8D1

Metropolis attended an OECD workshop last 12 October 2018. This workshop's objective was to define strategic models that could generate effective urban and rural policies. During the seminar, this topic was debated and discussed along with other global networks, organizations, and representatives from various governments.



This debate led to approve a common strategy on sustainable development a strategy integrating different points of view on urban and rural spaces.

Pilot projects: 3rd meeting of Intersectionality in metropolitan LGBTI policies

Medellín, 16-19 October

Related outcomes
L2M1D2

The “Casa Diversa” project at Comuna 8, in Medellín, was presented at the third meeting of the pilot project “Intersectionality in metropolitan LGBTI policies”, whose aim is to incorporate intersectional perspectives in the policies for the LGTBI collective (lesbians, gays, bisexuals, trans and intersex). Two members, Bogotá and Rosario, were invited to this third meeting; both cities are part of the Latin American branch of the Rainbow Cities Network.



Activated members

Barcelona (city), Berlin, Bogotá, Buenos Aires, Medellín, Mexico City, Montevideo, Rosario

Training: SHRDC international Forum

Seoul, 1-2 November

Related outcomes
**L2M5D2,
L2M7D2**

The Seoul Human Resources Development Center (SHRDC), together with the Seoul Metropolitan Government, organized its international annual forum with the celebration of the 10th anniversary of SHRDC's international training program inauguration since 2008 (2008-2018).



Through the presentations of SHRDC international training program Alumni and the Panel Discussion of Experts, the forum served as a venue to share the outcomes of the SHRDC training programs for foreign officials during last 10 years and to discuss development strategies of SHRDC international training programs for the coming decade.

Activated members

Cairo, Colombo, Jakarta, Kuala Lumpur, Mashhad, Mexico City, Seoul

New website launch

Online, 7 November

Related outcomes
L2M2D4

As announced during the last Board of Directors meeting in Gauteng, the Secretariat General has created and launched a new Metropolis website, designed and conceived to respond to various needs:

- Since our audience's visits to our website take a few minutes, we must ensure they differentiate Metropolis from other similar organizations based on what they see.
- Reinforcement of the graphic identity through the website. The new website is now harmonized with the graphic identity elements of Metropolis.
- Increased coherence with our current priorities and action plan. Highlighting our core "business", projects and services.
- Programming improvements. Apart from having the new version of the programming system (Drupal 8), the new website will allow us to make structural

changes and updates in a much more efficient way.

- This new website gives more prominence to our members and to the projects in which they are enrolled.
- Greater access. Although the web site now is only in English, we have added a Google support that translates all contents into any language instantly.



Training: eGovernment and eTax policies

Seoul, 11-18 November

Related outcomes
**L2M5D2,
L2M7D2**

The Seoul Human Resource Development Center (SHRDC) successfully held an eGovernment and eTax training program focused on how to use the ICTs to provide better access to services, technological infrastructures and more transparency from the municipal government. With a total of twelve participants, eGovernment

and eTax policies initiated by the city of Seoul were at the center of the discussion.

Activated members
**Amman, Jakarta, Mashhad,
Mexico City, Rio de Janeiro,
Seoul**

Smart City Expo World Congress

Barcelona, 13-15 November

Related outcomes

L1M1D3,
L2M8D1

Activated members

Athens, Barcelona (city), Barcelona (metropolitan area), Buenos Aires, Casablanca, Cordoba, Grand Lyon, Guadalajara, La Paz, Madrid, Montevideo, Moscow, Puebla, Santiago de Chile, Sao Paulo, Toronto

The 8th edition of the Smart City Expo World Congress reaffirmed the links between metropolitan governance and the creation of more liveable and equitable smart cities. Metropolis has collaborated with the organization of the event as one of its supporting institutions, and set the discussions in the program about the importance of metropolitan governance frameworks to boost smarter urban agglomerations around the world. The representation of the major metropolises

was made visible in more than 20 sessions, which featured presentations from 16 of our members.

Our Secretary General participated as speaker of the plenary session entitled “High Level Panel Discussion on How City Leaders Can Better Foster Innovation for More Liveable Cities”. He also moderated “New Governance Models for Shared Challenges and Responsibilities”, a session on multilevel governance.



City managers community: financial autonomy for metropolitan areas

Barcelona, 14-15 November

Related outcomes

L2M3D1,
L2M3D3,
L2M4D1

Finance and executive directors of metropolises from Europe and the Americas met in Barcelona to discuss and learn from on-the-ground experiences about how to finance metropolitan services and infrastructures. Among the different perspectives debated, city

managers and invited experts agreed that metropolitan areas should have greater fiscal autonomy than other urban or rural areas, in accordance with their greater responsibility for the delivery of public services and with their greater ability to levy taxes.

Activated members

Barcelona (city), Barcelona (metropolitan area), La Paz, Montevideo, Montréal, San Salvador, Santiago de Chile

Agreement: Fundació Catalunya Europa

12 December

Related outcomes
L2M6D1

In order to help analyze and understand metropolitan dynamics, Fundació Catalunya Europa (FCE) and Metropolis have signed an agreement of collaboration, and will now create a database. Metropolis and the FCE will collaborate by exchanging methodology and data in the Re-Think

phase of the project promoted by the FCE (RE-CITY).

The results will be incorporated into the Metropolitan Indicators project promoted by the Metropolis Observatory.

WOFI Executive Committee Meeting

Paris, 17 December

Related outcomes
**L1M1D3,
L1M7D2,
L2M8D1**

A meeting of the executive committee of the World Observatory on Subnational Government Finance and Investment (SNG-WOFI) was held at the OECD headquarters. During the meeting, OECD, UCLG and UNCDF presented the results of their analysis.

They also worked on the content of the final report, and on the format of the international event planned for June, 2019, where this report should be introduced. Metropolis participated in the meeting as a member of the executive committee and of the Observatory expert committee.



Agreement 2018-2020 with Barcelona City Council

Barcelona, 8 October

Related outcomes
L3M5D1

The collaboration agreement was signed in order to promote metropolitan governance with a gender perspective for the period 2018-2020. The Barcelona City Council will award a total grant of 390,000€, divided into three annual installments of 130,000€ each, representing 50% of the total of the project.

This contribution will allow Metropolis to promote a series of activities that will mainly revolve around the construction of

a common narrative around metropolitan governance with a gender perspective in the public policies of large cities and metropolitan spaces, through training and learning actions, visibility and advocacy and exchange among the members of the association.

Activated members
Barcelona (city)

Meeting with Seoul Metropolitan Government

Seoul, 30 October

Related outcomes
**L1M1D3,
L1M7D2,
L2M10D2,
L3M3D1**

The Metropolis Senior Manager for Institutional Relations and the Asia portfolio met Ms So-young Kang, her counterpart from the international team of Seoul Metropolitan Government (SMG).

The main objectives of the meeting were the presentation of the Metropolis 2018-2020 Action plan and its current programs

to which SMG has been encouraged to actively participate in. The new membership fee structure, to be implemented from January 2019, was also tackled.

Activated members
Seoul

Bilateral Meeting with Seoul Institute

Seoul, 1 November

Related outcomes
**L1M1D3,
L1M7D2,
L2M10D2,
L3M3D1**

The Seoul Institute is a prominent Research center which works under the banner of Seoul Metropolitan Government and provide a lot of content and researchers for the MITI training courses in Seoul. Majority of the publications about Seoul that are in our online resource center are developed by the Seoul Institute.

Our senior manager for Institutional relations and the Asia portfolio met with

The Seoul Institute in the framework of the SHRDC Forum. The current action lines developed by Metropolis were discussed as well as the possibility to develop a Metropolis Issue Paper on Urban Health for 2019. The signing of a MoU with Metropolis for partnership with broader cooperation lines, knowledge exchanges and to increase the internationalisation's process implemented by the Seoul Institute were also discussed.

Activated members
Seoul

Bilateral meeting between the Metropolis President and the Secretary General

Barcelona, 14 November

Related outcomes
L3M3D3,
L3M6D6

Activated members
Berlin

On the occasion of the participation of the President of Metropolis, Governing Mayor Michel Müller at the SCEWC (Barcelona 13th November), Metropolis Secretary General and the Head of Finance and Human Resources hold a bilateral meeting with him in order to follow up the progress of the organization and to look at challenges for 2019.



Communiqué to our members: new fee structure

November- December

Related outcomes
L3M3D1,
L3M6M1,
L3M6D6

In order to provide services to its members, Metropolis relies significantly on membership fees. In 2018, we tackled these as they had not been updated for 13 years, and most members' fees were not applied according to their current GNI per capita. As an act of responsibility to ensure the sustainability of our association, as well as its transparency, our Board of Directors, gathered in Gauteng last August 2018, approved a new clear fee structure.

Between November and December, a communiqué was sent by post and email to all our members. That communiqué included a letter about the new fee system, a membership certificate and an infographic of the main achievements of Metropolis in 2018.

Activated members
all membership

Bilateral meeting: Paris City Council

Paris, 18 December

Related outcomes
L2M10D2,
L3M3D1

The Secretary General of Metropolis along with the Senior Manager for Institutional Relations met Patriziana Sparacino-Thiellay, Ambassador and diplomatic councillor in charge of the International

Relations at City Hall of Paris. Mrs Sparacino offered the support of Paris City Council to have Greater Paris Metropolis as an active member of Metropolis.

Bilateral meeting: Greater Paris Metropolis

Paris, 18 December

Related outcomes
L2M10D2,
L3M3D1

Created in January 2016, Greater Paris Metropolis is working on the issues of a territory that go beyond municipal boundaries, as part of an alliance of municipalities. At the request of Greater Paris Metropolis, the Secretary General of Metropolis along with the Senior Manager for Institutional Relations were invited to meet and follow up on discussions started during 2018 and concerning the future membership of Greater Paris Metropolis. Metropolis Secretary General was invited to share his views and ideas developed on the Action Plan 2018-2020.



Bilateral meeting: Cités Unies France

Paris, 18 December

Related outcomes
L1M6D1,
L2M7D1,
L3M3D2

The Secretary General of Metropolis and the Senior Manager for Institutional Relations hold a meeting with Cités Unies France. After an institutional presentation

of respective organisations, it was agreed to look after ways of future collaborations related to Metropolis Pilot Projects or international calls for projects.

Meeting with ETI Chair

Paris, 18 December

Related outcomes
L1M6D1,
L2M2D1,
L2M5D2,
L2M7D2,
L2M11D1,
L2M11D2,
L3M5D1,
L3M5D3

Following the signing of the MoU between ETI chair and Metropolis regarding joint activities on Training and research programs, the Secretary General of Metropolis along with the Senior Manager for Institutional Relations met with ETI Chair director Carlos Moreno and her Deputy Ms Christelle Thomas to seize the opportunities offered by the collaboration agreement and start collaborating on Metropolis Training and Capacity Building program by jointly developing online training and educational activities.

Sorbonne ETI Chair and Metropolis commit to promote and develop:

- Research actions they have in common as part of the Chair themes as well as e-governance and big data
- Certification for on-site and online Training and Capacity Building courses
- The organisation of conferences and seminars
- Publications

MEMBERSHIP ACTIVATION

Bilateral meetings

OCTOBER



Quito

Members:

Quito



Tijuana

Members:

Tijuana

Potential members:

San Diego



Barcelona

Members:

Barcelona (metropolitan area), Mexico City



Turin

Members:

Turin



Rome

Potential members:

Greater Paris, Rome

NOVEMBER



Seoul

Members:

Cairo, Colombo, Jakarta, Mashhad, Mexico City, Seoul



Madrid

Members:

Berlin, Córdoba, Durban, Guangzhou, Mashhad, Montevideo, Montréal, Quito, Sao Paulo



Barcelona

Members:

Berlin, Santiago de Chile



Marrakesh

Members:

Dakar

DECEMBER



Guangzhou

Members:

Guangzhou, Surabaya

Honorary member:

CPAFFC



Paris

Members:

Greater Paris, Paris (city)



Barcelona

Members:

Barcelona (city), Barcelona (metropolitan area)

PROGRESS

Activated members

Abidjan	Gauteng	Porto Alegre
Accran	Grand Lyon	Puebla
Amman	Greater Manchester	Quito
Athens	Guadalajara	Rabat
Bangkok	Guangzhou	Ramallah
Barcelona (city)	Gwangju	Rio de Janeiro
Barcelona (metropolitan area)	Hangzhou	Rosario
Beijing	Harbin	San Salvador
Belo Horizonte	Jakarta	Santiago de Chile
Berlin	Johannesburg	Sao Paulo
Bogotá	Kuala Lumpur	Seoul
Brasilia	La Paz	Surabaya
Brazzaville	Libreville	Taipei
Brussels	Lisbon	Tijuana
Bucharest	Madrid	Toronto
Buenos Aires	Mashhad	Tunis
Cairo	Medellin	Turin
Casablanca	Mexico City	Valle de Aburrá
Colombo	Monterrey	Victoria
Cordoba	Montevideo	Wuhan
Dakar	Montréal	Xiamen
Dalian	Moscow	Xi'an
Douala	Nanjing	Yaoundé
Durban	New Delhi-NIUA	Yiwu
Fuzhou	New Taipei	
	Nouakchott	

Membership payment status

As of 31 December 2018

594,607€

collected in membership fees

paid by

77

out of our 139 members

Execution of the Action Plan

L1

Measures

Outcomes and deliverables

L1M1

That global political events, themes, and issues have been closely followed, and responses have been assessed and prioritized for taking up through focused urban diplomacy.

L1M1D3

Political or technical presence at relevant international events

L1M2

That a common political discourse on key metropolitan topics and a common set of principles have been regularly debated, agreed upon, and communicated widely.

L1M2D2

Political debates within Metropolis annual events regarding major themes

L1M5

That a lobbying strategy has been designed that champions Metropolis position on different metropolitan concerns.

L1M5D1

Lobbying strategy agreed by the Board of Directors

L1M6

That a global partnership strategy vis-à-vis other networks and actors is established that lays down the broad lines of work.

L1M6D1

Annual strategic partnership plans (2018-2019-2020)

L1M6D2

Annual strategic partnership reports (2018-2019-2020)

L1M7

That Metropolis contributes actively to UCLG and the Global Taskforce, whilst being treated as key partners.

L1M7D1

Contributions to the Global Taskforce: events, papers, etc.

L1M7D2

Political / Technical presence at UCLG and GTF events

Execution of the Action Plan

L2

Measures

L2M1

That an agreed number of pilot projects are collaboratively implemented by member cities, in accordance with Metropolis vision.

L2M2

That the outcomes of all Metropolis projects and initiatives are actively considered as a whole through a process choreographed by the Metropolis Secretariat General to ensure the transferability and dissemination of those outcomes.

L2M3

That the Metropolis Observatory and the Policy Transfer Platform are placed at the centre of the association as key means to learn and share models and specific experiences, as well as tools about engaged metropolitan governance.

L2M4

That the City Managers Community is developed as an interactive platform that encourages debate and allows practitioners to easily connect with each other.

L2M5

That a full gender-sensitive and effective plan on learning and capacity building (including Metropolis International Training Institute) is created, framed by the Metropolis vision and using Metropolis tools

L2M6

That an agreed set of metropolitan governance tools are made available to city members, and support is actively given for their use in monitoring and assessing quality of life in those cities.

L2M7

That partnerships are set up with thematic networks, key research centres and academics, and that these relationships are active and engaged, contributing to systematizing existing Metropolis knowledge, and creating new knowledge.

Outcomes and deliverables

L2M1D2

Execution of 6 pilot projects, one per main strategic theme, led by a member and transferred to other metropolises

L2M2D1

Knowledge management strategic plan

L2M2D3

Policy Transfer Platform

L2M2D3

Metropolis website

L2M3D1

At least one issue paper on key themes related to metropolitan and/or urban governance

L2M3D3

One annual event of the Metropolis Observatory

L2M3D3

Metropolis Observatory website

L2M4D1

Annual events of city managers in collaboration with key partners

L2M5D2

Calendar of events and training program

L2M6D1

Metropolis Observatory and Policy Transfer Platform as a metropolitan governance toolkit

L2M7D1

Annual strategic partnership plans (2018-2019-2020)

L2M7D2

Calendar of events and training program

Execution of the Action Plan

L2

Measures

L2M8

That collaborative forums are developed and supported as the way of bringing together mayors, urban practitioners, research centres and academics.

L2M10

That a youth perspective on the metropolitan governance is actively encouraged and integrated into Metropolis thinking and practice.

L2M11

That an engagement with the Metropolis Urban Innovation Community, building on the Guangzhou Urban Innovation Award and Institute initiatives, is maintained.

Outcomes and deliverables

L2M8D1

Political and technical gatherings addressing key issues for our members, particularly annual meetings and triennial congresses

L2M10D2

Dissemination of knowledge and experiences of member cities through Metropolis media channels

L2M11D1

Strategic plan between Guangzhou and the SG relations regarding the Urban Innovation Community project.

L2M11D2

Annual financial contribution from Guangzhou to the Secretariat General in the framework of Metropolis Urban Innovation Community agreement

Execution of the Action Plan

L3

Measures

Outcomes and deliverables

L3M2

That five regional agendas are agreed in line with the global strategy of Metropolis.

L3M2D1

5 regional agendas on an annual basis designed and implemented by the Regional Secretaries and the Secretariat General

L3M2

That five regional agendas are agreed in line with the global strategy of Metropolis.

L3M2D1

5 regional agendas on an annual basis designed and implemented by the Regional Secretaries and the Secretariat General

L3M3

That a strategy is developed to improve relationships among Metropolis key actors.

L3M3D1

Mapping of members according to their involvement, fee payment, etc.

L3M3D2

Mapping of partners and potential partners

L3M3D3

Communication kit highlighting the benefits of belonging to the association

L3M5

That a fundraising strategy is laid out and effectively implemented.

L3M5D1

Fundraising strategy

L3M5D3

Annual fundraising plans

L3M6

That the financial and operational activities of the Association are transparent and fair.

L3M6D6

Annual Budget Forecast

L3M8

That gender-mainstreaming approach is applied across the organization, including in the planning and execution of strategies and activities of the Association, and in the use of gender-inclusive language in official documents and communications

L3M8D1

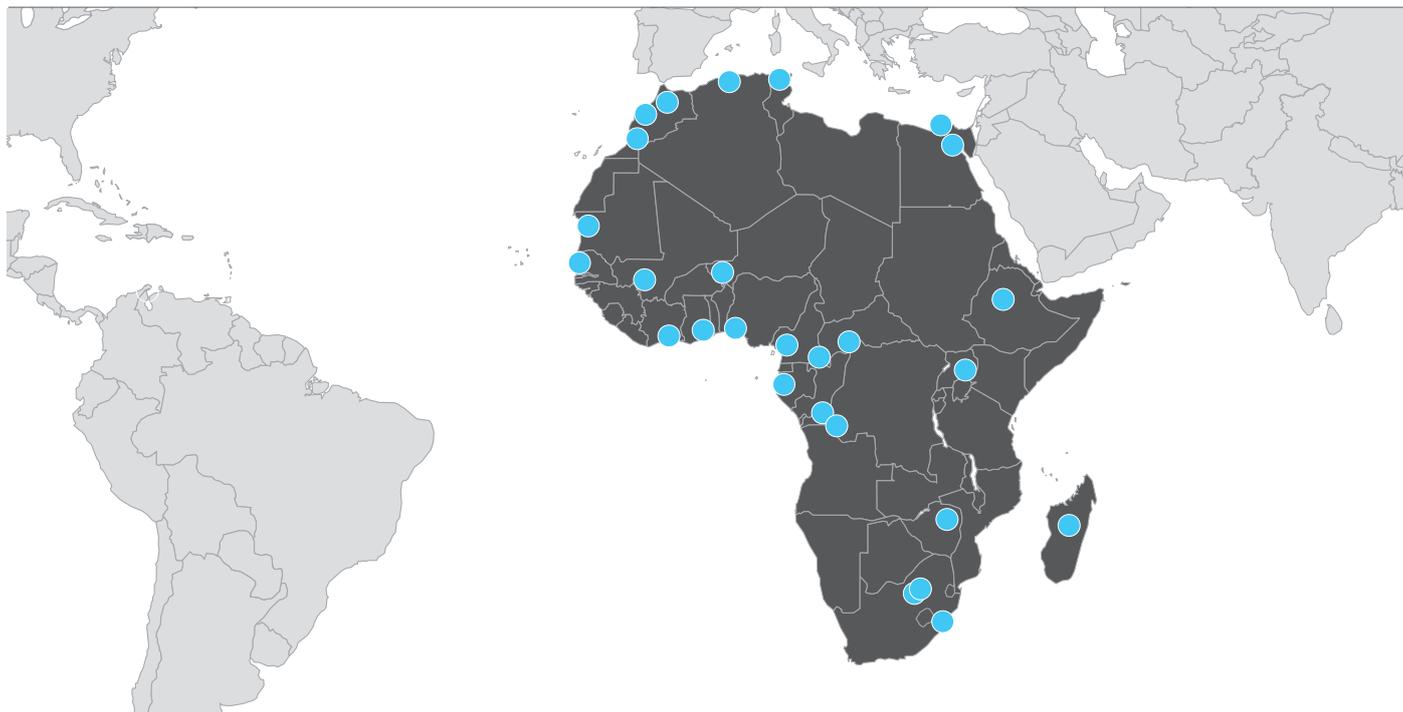
Annual reports highlighting main achievements on the inclusion of gender-mainstreaming in Metropolis

To check the complete Metropolis Action Plan for the 2018-2020 period, with all measures, outcomes and deliverables, please visit our [website](#)

WHO WE ARE



AFRICA



ABIDJAN
ACCRA
ADDIS ABABA
ALEXANDRIA
ANTANANARIVO
BAMAKO
BANGUI

BRAZZAVILLE
CAIRO
CASABLANCA
COTONOU
DAKAR
DOUALA
DURBAN

GAUTENG
HARARE
JOHANNESBURG
LIBREVILLE
MARRAKESH
NIAMEY
NOUAKCHOTT

RABAT
TUNIS
VICTORIA
YAOUNDÉ

Focal Points



REGIONAL SECRETARY
Rahmatouca Sow
Dieye, Dakar



SECRETARIAT GENERAL
H el ene Jourdan

Members of the Board of Directors

CO-PRESIDENCIES

David Makhura, Premier of **Gauteng**

REGIONAL VICE-PRESIDENCIES

Robert Beugre Mambe, Governor of **Abidjan** District

MEMBERS

Mostafa Madbouly, Minister of Housing of Egypt (**Cairo**)

Abdelaziz El Omari, Mayor of **Casablanca**

El Wardini Soham, Mayor of **Dakar**

Fatimetou Abdel Malick, President of **Nouakchott** region

Mohamed Sadiki, Mayor of **Rabat**

ASIA-PACIFIC



AHVAZ	CHONGQING	GUJRANWALA	JILIN	NEW DELHI-NIUA	TAICHUNG
AMMAN	COLOMBO	GWANGJU	JINAN	NEW TAIPEI CITY	TAIPEI
BAGHDAD	DAEGU	GYEONGGI	KAOHSIUNG	RAMALLAH	TEHRAN
BANGKOK	DAEJEON	HAIKOU	KARAJ	SEOUL	TIANJIN
BEIJING	DALIAN	HANGZHOU	KATHMANDU	SHANGHAI	ULSAN
BEIRUT	DIYARBAKIR	HANOI	KUALA LUMPUR	SHENZHEN	WUHAN
BHOPAL	EAST KALIMANTAN	HARBIN	KUNMING	SHIRAZ	XI'AN
BOGOR	FAISALABAD	HYDERABAD	LAHORE	SOUTH TANGERANG	XIAMEN
BUSAN	FUZHOU	INCHEON	MALE CITY	SURABAYA	YIWU
CHANGCHUN	GAZIANTEP	ISFAHAN	MASHHAD	TABRIZ	ZHENGZHOU
CHANGSHA	GUANGZHOU	JAKARTA	NANJING		

HONORARY MEMBER: CPAFFC

Focal Points



REGIONAL SECRETARY
Liu Baochun
Guangzhou



SECRETARIAT GENERAL
Agnès Bickart

Members of the Board of Directors

CO-PRESIDENCIES

Wen Guohui, Mayor of **Guangzhou**

REGIONAL VICE-PRESIDENCIES

Ghasem Taghizadeh Khamesi, Mayor of **Mashhad**

Park Won-soon, Mayor of **Seoul**

MEMBERS

Luo Qiang, Mayor of **Chengdu**

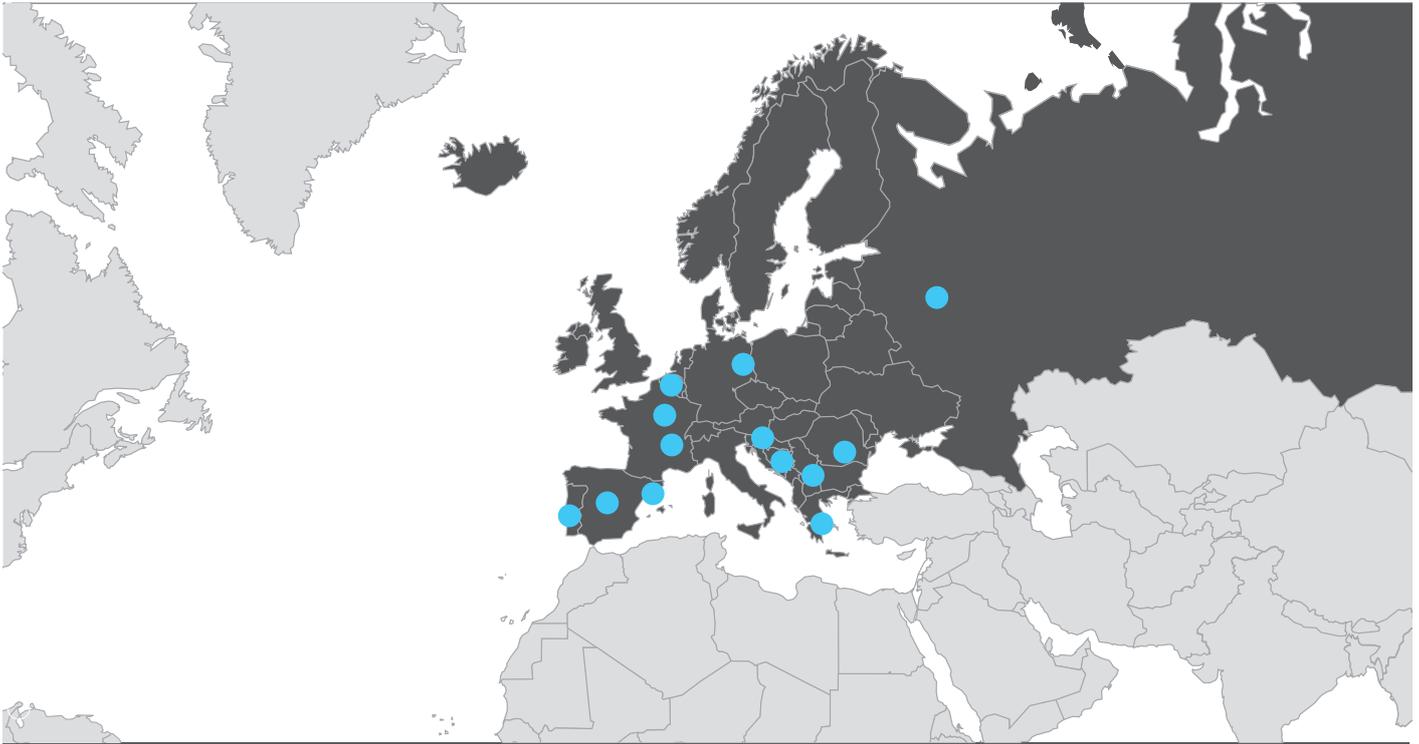
Xu Liyi, Mayor of **Hangzhou**

Dr. Bonthu Rammohan, Mayor of **Hyderabad**

Seyyed-Mohammad-Ali Afshani, Mayor of **Tehran**

Xianwang Zhou, Mayor of **Wuhan**

EUROPE



ATHENS

BARCELONA (CITY)

BARCELONA (METROPOLITAN AREA)

BERLIN

BRUSSELS

BUCHAREST

GRAND LYON

GREATER MANCHESTER

ÎLE-DE-FRANCE

LISBON

MADRID

MOSCOW

SARAJEVO

SOFIA

TURIN

ZAGREB

Focal Points



REGIONAL SECRETARY
Barbara Berninger
Berlin



SECRETARIAT GENERAL
Lia Brum

Members of the Board of Directors

PRESIDENCY

Michael Müller, Mayor of **Berlin**

CO-PRESIDENCIES

Ada Colau, Mayor of Barcelona & President of the **Metropolitan Area of Barcelona**

TREASURY

Jean-Luc Vanraes, Vice-president of the Steering Committee of the **Brussels** Regional Investment Society

MEMBERS

Laura Pérez Castaño, City councilor responsible for Feminisms and LGBTI of **Barcelona** & President of **Metropolis Women**

Manuela Carmena, Mayor of **Madrid**

LATIN AMERICA AND THE CARIBBEAN



BELO HORIZONTE
BOGOTÁ
BRASILIA
BUENOS AIRES
CARACAS
CÓRDOBA

GUARULHOS
GUAYAQUIL
LA HABANA
LA PAZ
MARACAIBO
MEDELLÍN

MINAS GERAIS
MONTEVIDEO
PORTO ALEGRE
QUITO
RIO DE JANEIRO
ROSARIO

SAN SALVADOR
SANTIAGO DE CHILE
SAO PAULO
VALLE DE ABURRÁ
ZULIA

Focal Points



REGIONAL SECRETARY
Nelson Fernández
Montevideo



SECRETARIAT GENERAL
Lia Brum

Members of the Board of Directors

CO-PRESIDENCIES

Daniel Martínez, Mayor of **Montevideo**

REGIONAL VICE-PRESIDENCIES

Miguel Ángel Garrido Agüero, President of the Regional Metropolitan Council of **Santiago de Chile**

MEMBERS

Horacio Rodríguez Larreta, Head of the Government of the Autonomous City of **Buenos Aires**

Gustavo Paim, Vice Mayor of **Porto Alegre**

NORTH AMERICA



ATLANTA
GUADALAJARA
MEXICO CITY
MONTERREY

MONTRÉAL
PUEBLA
TORONTO
TIJUANA

Focal Points



REGIONAL SECRETARY
Mariana Flores
Mexico City



SECRETARIAT GENERAL
Teresa Oliver

Members of the Board of Directors

CO-PRESIDENCIES

Valérie Plante, Mayor of **Montréal**

MEMBERS

José Ramón Amieva Gálvez, Head of Government of **Mexico City**

Juan Manuel Gastelum Buenrostro, Mayor of **Tijuana**

Secretariat General



Xavier Bermejo
Project Officer for
Communication &
Compliance



Guillaume Berret
Project Officer for Pilot
Projects & International
Calls for Projects



Agnès Bickart
Senior Manager for
Institutional relations
& Asia portfolio



Federica Biondi
Head of Administration
and Finance



Xavier Borrell
Administration
Officer



Lia Brum
Content Curator & Focal
Point for Latin America
and Europe



Mara Fernández
Administration
Assistant



Hélène Jourdan
Project Officer for
Learning, Strategic
Partnerships & Focal
Point for Africa



Silvia Llorente
Project Officer for
Metropolis Women



Teresa Oliver
Project Officer for
Statutory Affairs & Focal
Point for North America



Eugeni Villalbí
Project Officer for
Metropolis Observatory



Mireia Zapata
Administration Assistant
to the Secretary General
& Support to Action Plan
Implementation



Pol Bragulat
Intern



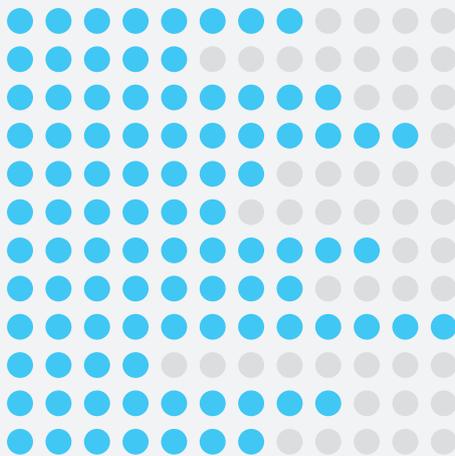
Carolina Gallés
Intern



Cristian Salinas
Intern



Octavi de la Varga
Secretary General



Secretariat General

Avinyó, 15. 08002 Barcelona (Spain)
Tel. +34 93 342 94 60
metropolis@metropolis.org
metropolis.org

#MetroGovernance