

# **METROPOLIS** **PROGRESS REPORT**

October – December

**2019**

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## **Who we are**

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Secretariat General

# NOTE FROM THE SECRETARY GENERAL

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The second year of implementing the Action Plan 2018-2020 has drawn to a close. We have worked hard in conjunction with our members and collaborators for another year, in order to fulfil our mandate.

The last quarter of 2019 was marked by our Strategic Meeting. The gathering served to highlight and acknowledge the achievements of the Action Plan 2018-2020, as well as to discuss the new global trends and developments to be included in the Metropolis work plan for the Action Plan 2021-2023, and the challenges that lie ahead.

Furthermore, two annual year-end meetings that are key for our community took place: on the one hand, we co-led the World Metropolitan Day campaign on 7 October; and, on the other hand, the Smart City Expo World Congress was held, which served to discuss digitalisation and other priority topics on our members' agendas. Additionally, Metropolis was an active participant in the UCLG Congress held in Durban.

Here at the Secretariat General, we would like to convey our most sincere thanks to each and every one of our members and partners. Thank you for placing your trust in Metropolis and your continued belief in what the association has to offer.



**Octavi de la Varga**  
Metropolis Secretary General

# ACTIVITIES

## **Action Line 1** (L1)

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Conducting urban diplomacy and advocacy on metropolitan issues

## **Action Line 2** (L2)

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Strengthening capacities for metropolitan governance

## **Action Line 3** (L3)

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Developing a strong, consultative and sustainable internal governance culture

## Marmara urban forum

Istanbul, 1-3 October

Our Secretary General was invited by the Marmara Municipalities Union to take part in the first Marmara Urban Forum (MARUF).

MARUF gathered 5,440 professionals from cities, national, regional and local governments, private sector, NGOs, universities and other stakeholders that play a crucial role in the design, transformation and governance of cities with the aim of sharing knowledge, experience and of creating new opportunities.

Metropolis Secretary General, intervened in the opening plenary session together with the mayors of the metropolitan areas of the Marmara region. In his intervention he focused on the challenges of metropolitan governance.

He also was one of the speakers at the session “Observing city networks: Global linkages and benchmarking” where he shared the way Metropolis and the services and resources the association is developing in order to provide its membership with tools and knowledge.

Related outcomes

**L1M1D1**  
**L1M1D3**



Activated members

**Barcelona**  
**(metropolitan area), Istanbul**

## 2nd Annual Meeting of the Malaga Global Coalition for Municipal Finance

Malaga, 3-4 October

Related outcomes

**L1M7D2**



Named “Towards a Financial Ecosystem for Municipalities to Achieve the SDGs”, this edition relied on several debates on the importance of financial mechanisms for local governments (LGs) to implement the Sustainable Development Goals (SDGs). The conference was attended by the Project Officer for the Metropolis Observatory, who was invited by UNCDF.

Activated members  
**Mexico City, Tunis**

## Ecocity World Summit

Vancouver, 7-9 October

The recent Intergovernmental Panel on Climate Change's Special Report on global warming has highlighted the urgent need for an unprecedented transition in the way we build and live. In a session called "Climate Action for Sustainable and Resilient Cities", our senior manager for Institutional relations introduced the work undertaken by Metropolis,

how establishing networks of cities can meet the challenges of acceleration and transformation of cities worldwide and why Metropolis, by sharing knowledge, contributes to transformative urban ambition that is essential to create positive social impact and a low-carbon, climate-resilient, safe and equitable world for all. As a network, the metropolises show the path to meet the many challenges of the planet, leaving no one behind. The session panels included the mayor of the City of Lalitpur (Nepal), the Working Group II, Intergovernmental Panel on Climate Change (IPCC), Durban, ICLEI and Ecocity Builders.



Related outcomes

L1M1D3  
L1M8D1  
L2M4D3  
L2M10D3  
L2M11D1  
L2M11D2

Activated members

Durban

## Seminar on city networks

Barcelona, 15 October

In collaboration with the Chicago Council on Global Affairs, CIDOB's Global Cities Programme brought together researchers, local policy makers and representatives from city networks, multilateral organizations and other stakeholders to discuss how to ensure this new era of city networking is effective in achieving its intended goals of scaling urban priorities to global forums.

The purpose of the seminar, which was part of a series launched at CIDOB in July 2018 with the first edition on "Rethinking the Ecosystem of International City Networks: Challenges and Opportunities" and the resulting publication. Its purpose was to provoke new thinking on how

these strategic alliances can be organized more effectively and democratically. The central questions that were addressed related to how cities can most effectively navigate the wide array of advocacy-oriented networks and alliances; how the new networks interact with more traditional municipal networks; and what the future role of global coordination and consultation mechanisms, such as the Global Task Force of Local and Regional Governments, may be.

Our Secretary General was invited amongst other representatives of local government networks as UCLG, ICLEI, AL-LAS, C40 and Global Resilient Cities Network.

Related outcomes

L1M1D1  
L1M1D3  
L2M8D1

## 7th Asia Pacific Urban Forum

Penang, 15-17 October

The 7th edition of Asian Pacific Urban Forum (APUF-7), held in Penang, Malaysia, was co-organized by UN-Habitat, URBANICE Malaysia and UNEscap and brought together over 3000 senior level policy makers, financial development institutions, private sector, bilateral agencies and international organisations. The main theme of the forum was "Future of Asia and Pacific Cities: Transformative Pathways to Achieve the 2030 Agenda for Sustainable Development", with specific focus on Smart Cities, Urban

Finance, Planning and Resilience. Metropolis and the People's Government of Guangzhou Municipality co-organised a session about innovative approaches to local problems, featuring cases from the cities of Guangzhou, Mezitli, and Malang. The Metropolis Senior Manager for Institutional relations & Asia portfolio was responsible for opening the session.

Activated members:  
Guangzhou, Penang

Related outcomes

L1M1D3  
L1M3D4  
L1M4D1  
L1M7D2  
L2M10D2  
L2M10D3



## Cities and territories of Peace

Mexico city, 31 October

Our Secretariat General was invited to participate in the preparatory meeting of the International Organizing Committee of the Forum of Cities and Territories of Peace, which will be held in Mexico City in 2021. Metropolis, as well as other city networks, international entities, and CSO, is part of the International Organizing Committee.

During this meeting, it was agreed that the Forum would be conceived as a multi-faceted and multi-level meeting place for

local leaders, international organizations and networks, NGOs, academia and civil society, aimed at opening dialogue, reflection and the construction of solutions that promote urban environments capable of eliminating expressions of violence.

Activated members:  
Barcelona (city), La Paz, Mexico city, San Salvador

Related outcomes

L1M1D3



## UCLG Congress

Durban, 11-15 November

Metropolis members, staff and partners actively participated in this event, which was an opportunity for our association to strengthen connections, to further advance the implementation of the global agendas, and to discuss the new call for Pilot Projects and the next elections for the Metropolis Board of Directors, both scheduled for 2020. For four days, Metropolis members attended different sessions organised or co-organised by Metropolis:

- “Training on Sustainable Mobility” co-organized with UITP. During the session, Seoul Metropolitan Government presented new ways to rethink the evolution of transportation in Seoul.
- “Global State of Metropolis” convened by UN-Habitat, which generated dialogue and shared analysis on the state of metropolises of the world.
- “Public space governance: Challenges and difficulties from an inclusive, diverse and equitable perspective” to reflect on the importance of implementing gender metropolitan initiatives.
- Metropolitan Assembly, which saw the participation of 13 of our members in a dialogue on their metropolitan realities.

Finally, during the World Assembly of Local and Regional Governments, the constituency appointed the following representatives of Metropolis to play a major role:

- **Ada Colau**, Mayor of Barcelona: Special envoy to the United Nations
- **Michael Müller**, Mayor of Berlin and President of Metropolis: Vice-President for Metropolis (metropolitan section of UCLG)
- **Ilsur Metshin**, Mayor of Kazan: Chairperson of the United Nations Advisory Committee for Local Authorities (UNACLA)
- **Fernando Medina**, Mayor of Lisbon: Special envoy for local development
- **Christian di Candia**, Mayor of Montevideo: Vice-President for Latin America
- **Tri Rismaharini**, Mayor of Surabaya: Vice-President for Asia-Pacific

Metropolis, as the metropolitan section of UCLG, counts 22 representatives at the World Council and 8 at the Executive Bureau of UCLG.

Activated members:

Abidjan, Alexandria, Bamako, Barcelona (city), Barcelona (metropolitan area), Berlin, Brazzaville, Buenos Aires, Cairo, Casablanca, Dakar, Durban, Gauteng, Grand Paris, Guangzhou, Johannesburg, Kazan, Lisbon, Madrid, Mashhad, Mexico City, Montevideo, Nouakchott, Porto Alegre, São Paulo, Surabaya, Tehran, Victoria

Related outcomes  
L1M7D2





## Forum of African Metropolises

Durban, 13 November

Within the framework of the UCLG Congress, this session, chaired by Mr. David Makhura, Premier of Gauteng Province and co-president of Metropolis, served to release the African Metropolitan Report, the first of the series of the Metropolis Observatory regional reports which are based on the 38 metropolitan indicators launched last June. The event counted on the remarkable participation of 12 Metropolis members from Africa,

as well as representatives from regional networks of local governments and experts.

Activated members:

**Abidjan, Alexandria, Bamako, Brazzaville, Cairo, Casablanca, Dakar, Durban, Gauteng, Johannesburg, Nouakchott, Victoria**

Related outcomes

**L1M1D3**  
**L1M2D1**  
**L1M3D1**  
**L1M7D2**  
**L2M2D5**  
**L2M3D1**  
**L2M3D3**



## Smart City Expo 2019

Barcelona, 19-21 November

The 9th edition of the Smart City Expo World Congress gave the opportunity to discuss on the challenges that smart cities' citizens face at the metropolitan scale. Metropolis collaborated with the organization of the event as one of its supporting institutions, and set the discussion in the program about the digitalization of urban spaces at the metro-

politan scale. The representation of the major metropolises was made visible in 14 sessions, which featured presentations from 17 of our members. Our Secretary General participated in a dialogue with the former Executive Director of UN-Habitat, Joan Clos, around the governance and challenge of metropolitan spaces.

Activated members:

**Athens, Barcelona (city), Barcelona (metropolitan area), Berlin, Brussels, Buenos Aires, Grand Lyon, Johannesburg, La Paz, Lisbon, Madrid, Montevideo, Rabat, Ramallah, Rosario, São Paulo, Seoul**

Related outcomes

**L1M1D3**

## Launch of the 2nd phase of the project “Safety and public space: mapping metropolitan gender policies”

Durban, 13 November

Related outcomes

L1M2D1,  
L1M3D1

The second phase of the Mapping project entitled “Safety and public space: mapping metropolitan gender policies” was launched after a public tendering process. Its main goal is to give continuity and to deepen in metropolitan policies analyses in order to tackle sexual violence

against women and girls in public spaces. Furthermore, this second issue intends to supplement the initial analysis on policies and instruments for the sake of systematizing and facilitating the inclusion of this topic on our member’s political agenda.

## 3rd Workshop for Thought Leaders

Guangzhou, 2-6 December

Related outcomes

L1M1D3  
L2M11D1  
L2M11D2  
L3M2D1  
L3M5D1  
L3M5D3

One of the crucial elements for sustainable urban life is to enable city to contextualise and reshape its various aspects taking into consideration the local conditions and needs. To assist Asia-Pacific cities in this respect, UCLG ASPAC supported Guangzhou City in organising the 3rd Workshop for Thought Leaders, taking theme “Urban Regeneration: The Way to Vibrant City”. Conducted regularly under the framework of Guangzhou Urban Innovation Award, Guangzhou City collaborated for the first time with UCLG ASPAC Standing Committee Women in Local Governments, to focus

the discussion on women welfare, family friendly urban planning and urban regeneration, as important aspects of a vibrant city. More than 40 distinguished participants from 25 cities and 19 countries, including representatives of international organisations attended to share their knowledge.

Activated members:

Durban, Guangzhou

## 19th Conference of IOPD

Mexico City, 7-10 December

The 19th Conference of the International Observatory on Participatory Democracy IOPD was held in Iztapalapa. It is one of the most important conferences on participatory democracy, whose goal is to reflect on the concept of democracy, the exercise of rights of the citizens, and the implementation of policies and initiatives motivated by different governmental and organized civil society actors, for the construction of more human, fair, and supportive societies. The meeting was organized under the

premise of promoting cooperation frameworks between governments and international organizations, in the face of the challenges in the exercise of rights of the citizens of our metropolises. Within this framework, on Sunday 8 December, the Project Officer for Metropolis Women & Focal Point for Europe participated as a speaker in the session “Co-creating public policies for women’s rights: violence, public space and equality” together with a representative of the Government of Mexico City.

Related outcomes

L1M1D3

L1M2D1

L1M7D2

L2M2D5

L2M9D1

Activated members:

Barcelona (city), Brussels, Córdoba, Guadalajara, La Paz, Lisbon, Medellín, Mexico city, Montevideo, Montréal, New Taipei, Puebla



## Metropolis in the media

 Newsletter  Web

### OCTOBER

#### Notizie Piemonte

  World Metropolitan Day

#### AMB Abroad

  CLEARING HOUSE

#### AMB Abroad

  MetroAirports



#### AMB Abroad

  World Metropolitan Day

#### UCLG

  Gender Keys

#### Urban Gateway

  Course on Metropolitan Governance (tender)

#### Urban Gateway

  Tactical Urbanism

#### World Urban Campaign

  MetroAirports

### NOVEMBER

#### AMB Abroad

  World Metropolitan Day

#### IERMB

  Metropolitan indicators

#### World Urban Campaign

  MetroAirports

#### LSE Cities

  African Metropolitan Report

#### Urban Gateway

  Why inequalities matter

#### World Urban Campaign

  African Metropolitan Report

### DECEMBER

#### The Barefoot Facilitator

  Metropolis strategic meeting

#### Guangzhou Daily

  Thought leaders forum

#### UCLG

  African Metropolitan Report

#### AMB Abroad

  UCLG World Congress

#### Urban Gateway

  African Metropolitan Report

#### Guangzhou Municipality

  Thought leaders forum

#### UCLG ASPAC

  Thought leaders forum



### Cities and Metropolitan Airport Areas

Brussels, 3 October



This seminar was organised by joint efforts of Metropolis, Airport Regions Conference, Area Metropolitana de Barcelona, and Institut Paris Region and Atlanta Regional Commission. It was based on the results obtained from the Metropolis Pilot Project "METROAirports; Socioeconomic impact and uses of new-generation airports", the event consisted of a discussion through the experience from the Barcelona Metropolitan Area, Atlanta, Île-de-France and the Airport Regions Conference.

Related outcomes

**L2M1D1**  
**L2M8D1**

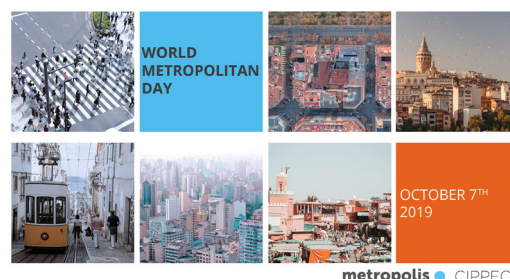
Activated members

**Barcelona (metropolitan area)**

### World Metropolitan Day 2019

Worldwide, 7 October

Metropolis members and other local governments, as well as academic organizations around the globe, celebrated World Metropolitan Day, a campaign promoted by Metropolis and CIPPEC. In each metropolis hosting a World Metropolitan Day event, representatives of different levels of government and a variety of stakeholders that operate in the same metropolitan area got together to discuss the pressing issues that they face together as part of a metropolitan community.



Activated members

**Barcelona (metropolitan area),  
Córdoba, Gaziantep, Greater  
Paris, San Salvador**

Related outcomes

**L2M10D2**



### UN-Habitat's Global State of Metropolis 2020 – Experts Group Meeting

Medellín, 17-18 October



which will be launched by UN-Habitat next year. Titled the first “Global Experts Meeting”, the encounter was convened by UN-Habitat's Regional and Metropolitan Planning unit and counted on the representation of various metropolitan spaces analysed through the Metropolis Observatory. The Focal Point for Latin America attended the meeting by invitation of AMVA and UN-Habitat.

Related outcomes

**L2M6D1**  
**L2M7D1**

Experts from different levels of government, academic institutions, think tanks and international organizations that work at the metropolitan scale met at the headquarters of AMVA, the Metropolitan Area of Valle Aburra, to provide inputs to the report “Global State of Metropolis”,

Activated members

**Bamako, Barcelona (metropolitan area), Cairo, San Salvador, Valle de Aburra**

### City Managers Days 2019

Barcelona, 26-27 November

Managers and directors of data and digitalization areas of local and metropolitan governments from around the globe met in Barcelona to debate on the fast digitalization process of metropolitan spaces within the framework of the 4th edition of City Managers Days organized by Metropolis with the support of Metropolitan Area of Barcelona (AMB). Among the different perspectives debated, city managers and invited experts agreed that metropolitan areas should address at present the challenges that the digital revolution poses and explore the role of information in urban environments. The meeting was followed by a side-event in the framework of the Smart City Expo World Congress on the “Digitalization of

Metropolitan Spaces”, which also served as the occasion to present the 8th issue paper of the Metropolis Observatory collection: “The digital transformation of metropolises”. The activities started with a meeting of the city managers organized by the City of Barcelona to discuss about equal opportunities, the 2030 Agenda and the green economy. This meeting counted with representatives from five members and from Bologna and Dallas.

Activated members

**Athens, Barcelona (city), Barcelona (metropolitan area), Brussels, La Paz, Lisbon, Quito, Ramallah, São Paulo**

Related outcomes

**L2M4D1**



### Webinar: Why does inequality matter?

4 December

Under the theme "Why does inequality matter?" Metropolis and the Catalonia-Europe Foundation organized the third webinar of the cycle "Fight Inequality".

About 50 people registered for this webinar, including 17 representatives from seven members.

Activated members  
**Barcelona (metropolitan area),  
Bogota, Córdoba, Johannesburg,  
Karaj, La Paz, Shiraz**

Related outcomes  
**L2M5D1  
L2M5D2**

ICREA researcher and professor at Pompeu Fabra University, Paula Casal, was the invited speaker to discuss different reasons to care about inequality.

### Training: Governance for Sustainable Urban Development

Seoul, 8-14 December

Seoul Human Resource Development Center (SHRDC) held the Governance Training Program for Sustainable Urban Development. In total, 19 participants from various cities around the world joined the program in order to address the challenges of growing urbanization and to share their city policies.

Activated members  
**Accra, Chengdu, Jakarta,  
Mashhad, Medellín, Seoul**

Related outcomes  
**L2M5D1  
L2M5D2**

### Strategies for the internationalisation of metropolises

Barcelona, 19 December

Activated members  
**Barcelona  
(city), Barcelona  
(metropolitan  
area),  
Montevideo**

Related outcomes  
**L2M3D1  
L2M3D3**

The event, co-organized by Metropolis and CIDOB – Global Cities Programme, and hosted by CIDOB Barcelona, consisted of an initial presentation of the Issue Paper 09 "Internationalisation of metropolitan spaces" and a following round-table discussion. During this second moment, representatives from Barcelona city and metropolitan governments, Gavà and Anteverti consulting firm discussed their work experience and the challenges of internationalisation of urban areas.



### Re-city: social inequalities

Within the framework of the major global challenges and with the aim of contributing proposals for change and transformation, an agreement has been established between Fundació Catalunya Europa (FCE), through its Re-City platform, and Metropolis.

Thus, the publication of a report on social inequalities present in 30 of Metropolis' members was agreed upon. The battery of indicators, set by the Re-City platform, will help complete the data on the on our metropolitan indicators website: [indicators.metropolis.org](https://indicators.metropolis.org)

Related outcomes

**L2M3D3**  
**L2M3D4**  
**L2M6D1**

Activated members

**Addis Ababa, Amman, Athens, Atlanta, Bangkok, Barcelona (city), Barcelona (metropolitan area), Berlin, Bogota, Bucharest, Buenos Aires, Cairo, Dakar, Grand Lyon, Istanbul, Jakarta, Johannesburg, Lisbon, Mexico city, Montevideo, Montréal, New Delhi-NIUA, Quito, Rabat, Rio de Janeiro, Santiago de Chile, Seoul, Shanghai, Tehran, Torino, Tunis**

### Learning Hub: Chengdu

Metropolis and the Chengdu Foreign Affairs Office signed an agreement to make Chengdu the first member to host a Metropolis Learning Hub, which is a centre that offers specialized and quality training with prestigious partners at regional and/or international level. Under a three-year partnership agreement, it is based on a mutual interest of collaboration and with the purpose of exploring and advancing on a shared priority theme. Metropolis and Chengdu will collaborate on the design, promotion and implementation of a regional and/or international training curricula addressed to our members as well as research works.

Activated members

**Chengdu**

Related outcomes

**L2M7D2**  
**L2M10D3**

### Strategic Meeting 2019

Barcelona, 26-27 November

The two-day meeting brought together a group of 39 people. Representatives of 12 Metropolis members, all the staff of the Secretariat General and experts and partners reflected on the achievements from the 2018-2020 Action Plan and discussed on new global trends and developments to be included in the next Action Plan for the period 2021-2023.

Activated members

Barcelona (city), Barcelona (metropolitan area), Brussels, Dakar, Gauteng, Guangzhou, Istanbul, Mashhad, Mexico city, Montevideo, Montréal, Seoul

Related outcomes

L3M7D1  
L3M7D2  
L3M7D3  
L3M7D4



### 2020 internal planning days and new project management system

Barcelona, 28-29 November

The Secretariat General team met during two days in Barcelona to plan the work of the next year in line with the Action Plan 2018-2020.

This meeting also allowed to present to the team a new system for knowledge management and internal project management for the Metropolis Secretariat General. The objectives of this new tool are several:

- To manage internal projects: from their initiation to their evaluation and final reporting.
- To centralize information and have an overview of the work performed by the Secretariat General.
- To ensure the consistency of the work performed with regard to the assigned mandate (Action Plan 2018-2020).
- To establish a knowledge management workflow, from source to target.

Related outcomes

L3M7D3

L3M7D4



### Decentralised cooperation: MGET project

Within the framework of the "Local Authorities: Partnerships for sustainable cities" program of the European Commission, Metropolis will be leading the MGET project – which stands for Metropolitan Governance of the Energy Transition – in cooperation with our members Dakar, Madrid and the Metropolitan Area of Barcelona. Developed on the framework and experiences of the MEGA pilot project, the MGET project aims to complement, from a

metropolitan perspective, the governance of the energy transition initiated by the City of Dakar. With a budget of 2.500.000,00€, it is focused on strengthening capacities and knowledge in the metropolitan territory of Dakar, as well as promoting dialogue between different sectors (civil society, private sector, universities, etc.) acting on the thematic.

Activated members

Barcelona  
(metropolitan  
area), Dakar,  
Madrid

Related outcomes

L3M5D1



# MEMBERSHIP ACTIVATION

## Bilateral meetings

OCTOBER

### **Istanbul**

**Members:**  
Istanbul

### **Barcelona**

**Members:**  
Seoul

### **Guangzhou**

**Members:**  
CPAFFC, Guangzhou

NOVEMBER

### **Durban**

**Members:**  
Chengdu, Dakar,  
Fuzhou, Gauteng,  
Guangzhou, Madrid,  
Mashhad, Nanjing,  
Seoul, Tehran  
**Potential members:**  
Vancouver

### **Barcelona**

**Members:**  
Barcelona (city),  
Barcelona (metropolitan  
area), Brussels,  
Dakar, Gauteng,  
Guangzhou, Istanbul,  
Mashhad, Mexico City,  
Montevideo, Montréal,  
Seoul

DECEMBER

### **Guangzhou**

**Members:**  
Guangzhou

# PROGRESS

## Activated members

Abidjan	Cairo	Lisbon	Santiago de Chile
Accra	Casablanca	Madrid	São Paulo
Addis Ababa	Chengdu	Mashhad	Seoul
Alexandria	Córdoba	Medellín	Shanghai
Amman	Dakar	Mexico city	Shiraz
Athens	Durban	Montevideo	Surabaya
Atlanta	Gauteng	Montréal	Tehran
Bamako	Gaziantep	New Taipei	Torino
Bangkok	Grand Lyon	New Delhi-NIUA	Tunis
Barcelona (city)	Greater Paris	Nouakchott	Valle de Aburra
Barcelona (metropolitan area)	Guadalajara	Porto Alegre	Victoria
Berlin	Guangzhou	Puebla	
Bogota	Istanbul	Quito	
Brazzaville	Jakarta	Rabat	
Brussels	Johannesburg	Ramallah	
Bucharest	Karaj	Rio de Janeiro	
Buenos Aires	Kazan	Rosario	
	La Paz	San Salvador	

## Membership payment status

From 1 January to 31 December:

**491.447,81 €**  
collected in membership fees

paid by  
**83**  
out of our 138 members

## Main results

From 1 January to 31 December:

**1,750+**  
people engaged in Metropolis  
events

**260**  
experts with whom we have  
collaborated



# Execution of the Action Plan

## L1

### Measures

### Outcomes and deliverables

#### L1M1

That global political events, themes, and issues have been closely followed, and responses have been assessed and prioritized for taking up through focused urban diplomacy.

#### L1M1D1

Calendar of international events

#### L1M1D3

Political or technical presence at relevant international events

#### L1M2

That a common political discourse on key metropolitan topics and a common set of principles have been regularly debated, agreed upon, and communicated widely.

#### L1M2D1

Metropolis position papers on key issues related to metropolitan governance

#### L1M3

That Metropolis both influences the global agenda championing metropolitan governance with a gender perspective and incorporates the main ideas of the gender global agenda in its political agenda.

#### L1M3D1

All Metropolis position papers and outcomes on key issues related to metropolitan governance include a gender approach.

#### L1M3D4

Liaison with other partners to force debates about the inclusion of gender vision into local policies

#### L1M4

That a youth-sensitive perspective is taken in entering into Metropolis debates and outcomes on metropolitan governance and governance from a metropolitan approach.

#### L1M4D1

Liaison with partners and potential partners aiming to advocate for the inclusion of youth perspective in urban policies

#### L1M7

That Metropolis contributes actively to UCLG and the Global Taskforce, whilst being treated as key partners.

#### L1M7D2

Political / Technical presence at UCLG and GTF events

#### L1M8

That relations are systematically forged with specialized media to disseminate Metropolis knowledge and positioning.

#### L1M8D1

Institutional promotion kit taking into account regional specificities and targets

To check the complete Metropolis Action Plan for the 2018-2020 period, with all measures, outcomes and deliverables, please visit our [website](#)

# Execution of the Action Plan

## L2

### Measures

### Outcomes and deliverables

#### L2M2

That the outcomes of all Metropolis projects and initiatives are actively considered as a whole through a process choreographed by the Metropolis Secretariat General to ensure the transferability and dissemination of those

#### L2M2D5

Establishment of reference frameworks which are helpful for members in governing and managing metropolises

#### L2M3

That the Metropolis Observatory and the Policy Transfer Platform are placed at the centre of the association as key means to learn and share models and specific experiences, as well as tools about engaged metropolitan governance.

#### L2M3D1

At least one issue paper on key themes related to metropolitan and/or urban governance

#### L2M3D3

One annual event of the Metropolis Observatory

#### L2M3D4

Metropolis Observatory website

#### L2M4

That the City Managers Community is developed as an interactive platform that encourages debate and allows practitioners to easily connect with each other.

#### L2M4D1

Annual events of city managers in collaboration with key partners

#### L2M4D3

Dissemination of the recommendations and outcomes

#### L2M5

That a full gender-sensitive and effective plan on learning and capacity building (including Metropolis International Training Institute) is created, framed by the Metropolis vision and using Metropolis tools.

#### L2M5D1

Annual gender-sensitive and effective plan on learning and capacity building

#### L2M5D2

Calendar of events and training program

#### L2M6

That an agreed set of metropolitan governance tools are made available to city members, and support is actively given for their use in monitoring and assessing quality of life in those cities.

#### L2M6D1

Metropolis Observatory and Policy Transfer Platform as a metropolitan governance toolkit

#### L2M7

That partnerships are set up with thematic networks, key research centres and academics, and that these relationships are active and engaged, contributing to systematizing existing Metropolis knowledge, and creating new

#### L2M7D1

Annual strategic partnership plans (2018-2019-2020)

#### L2M7D2

Calendar of events and training program

#### L2M8

That collaborative forums are developed and supported as the way of bringing together mayors, urban practitioners, research centres and academics.

#### L2M8D1

Political and technical gatherings addressing key issues for our members, particularly annual meetings and triennial congresses

# Execution of the Action Plan

## L2M9

That central knowledge spaces are created and fostered concerning gender-sensitive policies.

## L2M9D1

Gender-sensitive technical and academic events within the framework of annual events

## L2M10

That a youth perspective on the metropolitan governance is actively encouraged and integrated into Metropolis thinking and practice.

## L2M10D2

Dissemination of knowledge and experiences of member cities through Metropolis media channels

## L2M10D3

Actions to share knowledge and experiences among members and partners

## L2M11

That an engagement with the Metropolis Urban Innovation Community, building on the Guangzhou Urban Innovation Award and Institute initiatives, is maintained.

## L2M11D1

Strategic plan between Guangzhou and the SG relations regarding the Urban Innovation Community project

## L2M11D2

Annual financial contribution from Guangzhou to the Secretariat General in the framework of Metropolis Urban Innovation Community agreement

# L3

## Measures

## Outcomes and deliverables

## L3M3

That a strategy is developed to improve relationships among Metropolis key actors.

## L3M3D3

Communication kit highlighting the benefits of belonging to the association

## L3M5

That a fundraising strategy is laid out and effectively implemented.

## L3M5D1

Fundraising strategy

## L3M5D3

Annual fundraising plans

## L3M7

That the re-organization of the Secretariat General in Barcelona is effected aligned with the strategic objectives of the Association.

## L3M7D1

Metropolis Secretariat General organization chart

## L3M7D2

Clear job description for each position at the Secretariat General

## L3M7D3

Internal organisation based on a project management approach

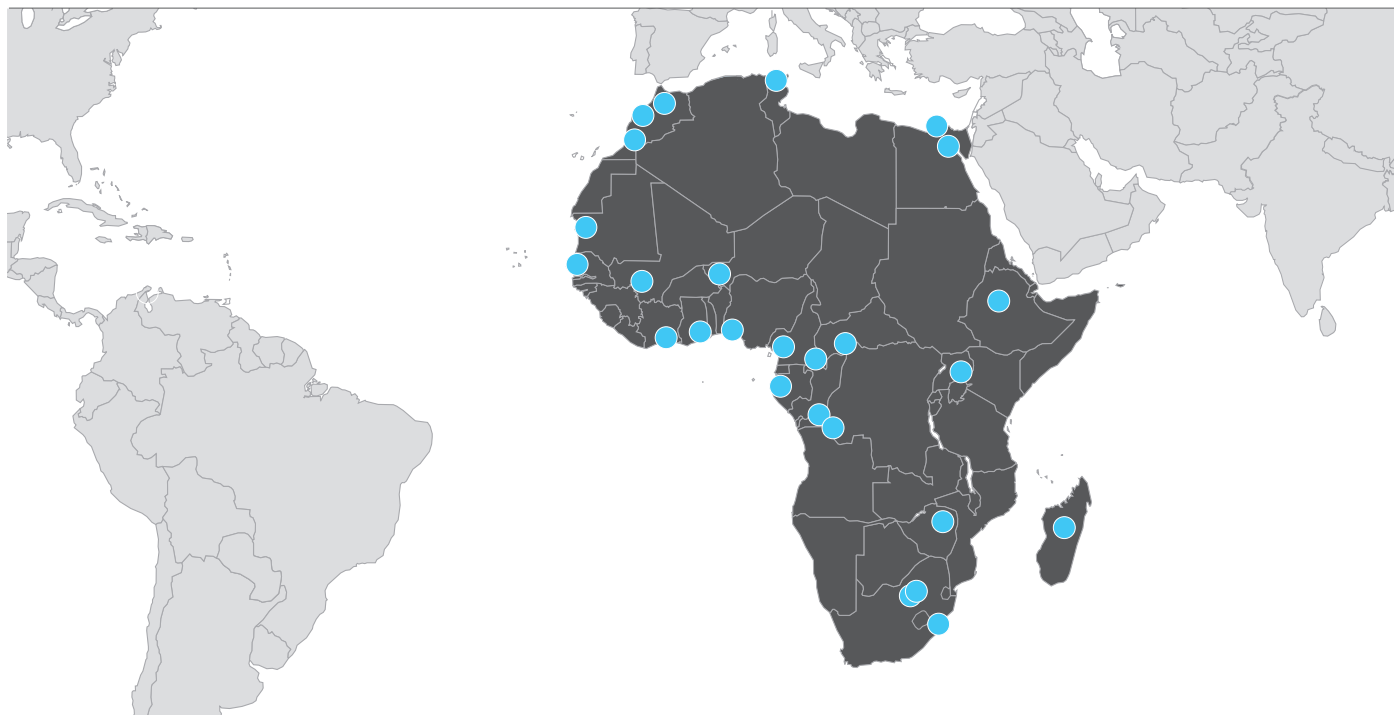
## L3M7D4

Development of follow-up mechanisms to implement the 2018-2020 Metropolis Action Plan

# WHO WE ARE



# AFRICA



ABIDJAN  
ACCRA  
ADDIS ABABA  
ALEXANDRIA  
ANTANANARIVO  
BAMAKO  
BANGUI

BRAZZAVILLE  
CAIRO  
CASABLANCA  
COTONOU  
DAKAR  
DOUALA  
DURBAN

GAUTENG  
HARARE  
JOHANNESBURG  
LIBREVILLE  
MARRAKESH  
NIAMEY  
NOUAKCHOTT

RABAT  
TUNIS  
VICTORIA  
YAOUNDÉ

## Focal Points



**REGIONAL  
SECRETARIAT**  
Rahmatouca Sow  
Dieye, Dakar



**SECRETARIAT  
GENERAL**  
Hélène Jourdan

## Members of the Board of Directors

### CO-PRESIDENCIES

David Makhura, Premier of Gauteng Province

### REGIONAL VICE-PRESIDENCIES

Robert Beugre Mambe, Governor of Abidjan

### MEMBERS

Mostafa Madbouly, Representative of the Ministry of Housing of Egypt (Cairo)

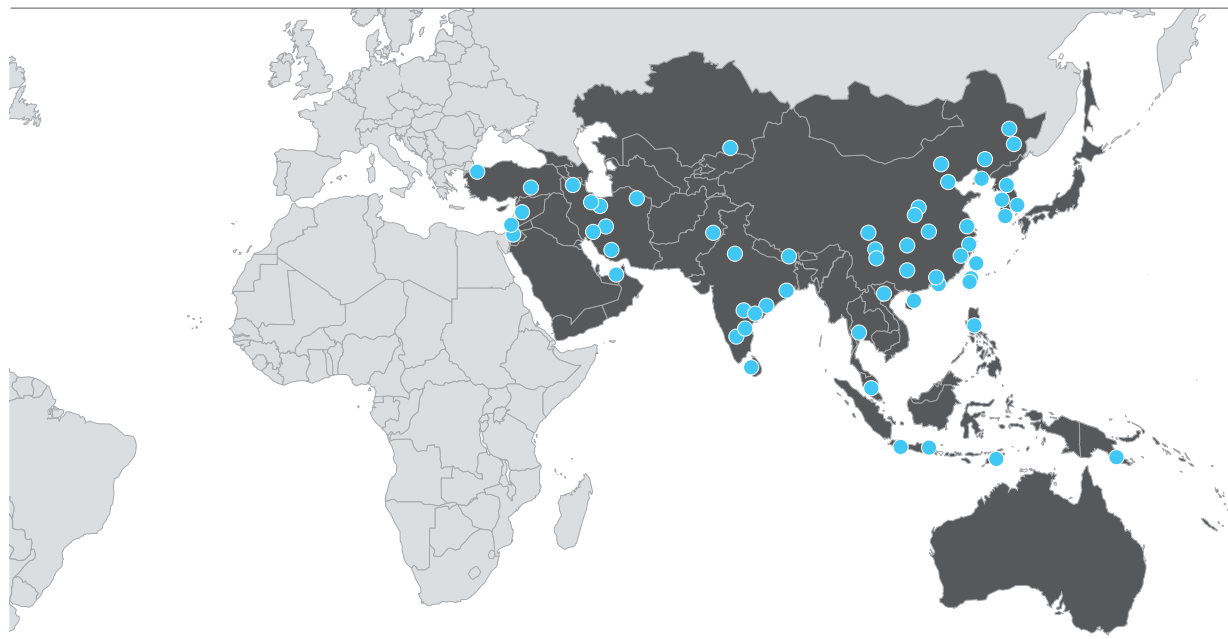
Abdelaziz El Omari, Mayor of Casablanca

El Wardini Soham, Mayor of Dakar

Fatimetou Abdel Malick, President of Nouakchott Region

Mohamed Sadiki, Mayor of Rabat

# ASIA-PACIFIC



AHVAZ	CHONGQING	GUANGZHOU	JAKARTA	NANJING	TABRIZ
AMMAN	COLOMBO	GUJRANWALA	JILIN	NEW DELHINIUA	TAICHUNG
BAGHDAD	DAEGU	GWANGJU	JINAN	NEW TAIPEI	TAIPEI
BANGKOK	DAEJEON	GYEONGGI	KAOSIUNG	CITY	TEHRAN
BEIJING	DALIAN	HAIKOU	KARAJ	RAMALLAH	TIANJIN
BEIRUT	DIYARBAKIR	HANGZHOU	KATHMANDU	SEOUL	ULSAN
BHOPAL	EAST	HANOI	KUALA	SHANGHAI	WUHAN
BOGOR	KALIMANTAN	HARBIN	LUMPUR	SHENZHEN	XI'AN
BUSAN	FAISALABAD	HYDERABAD	KUNMING	SHIRAZ	XIAMEN
CHANGCHUN	FUZHOU	INCHEON	LAHORE	SOUTH	YIWU
CHANGSHA	GAZIANTEP	ISFAHAN	MALE CITY	TANGERANG	ZHENGZHOU
CHENGDU	GOYANG	ISTANBUL	MASHHAD	SURABAYA	

HONORARY MEMBER: CPAFFC

## Focal Points



**REGIONAL SECRETARY**  
Liu Baochun  
Guangzhou



**SECRETARIAT GENERAL**  
Agnès Bickart

## Members of the Board of Directors

### CO-PRESIDENCIES

Wen Guohui, Mayor of Guangzhou

### REGIONAL VICE-PRESIDENCIES

Mohammad Reza Kalaei, Mayor of Mashhad

Park Won-soon, Mayor of Seoul

### MEMBERS

Luo Qiang, Mayor of Chengdu

Xu Liyi, Mayor of Hangzhou

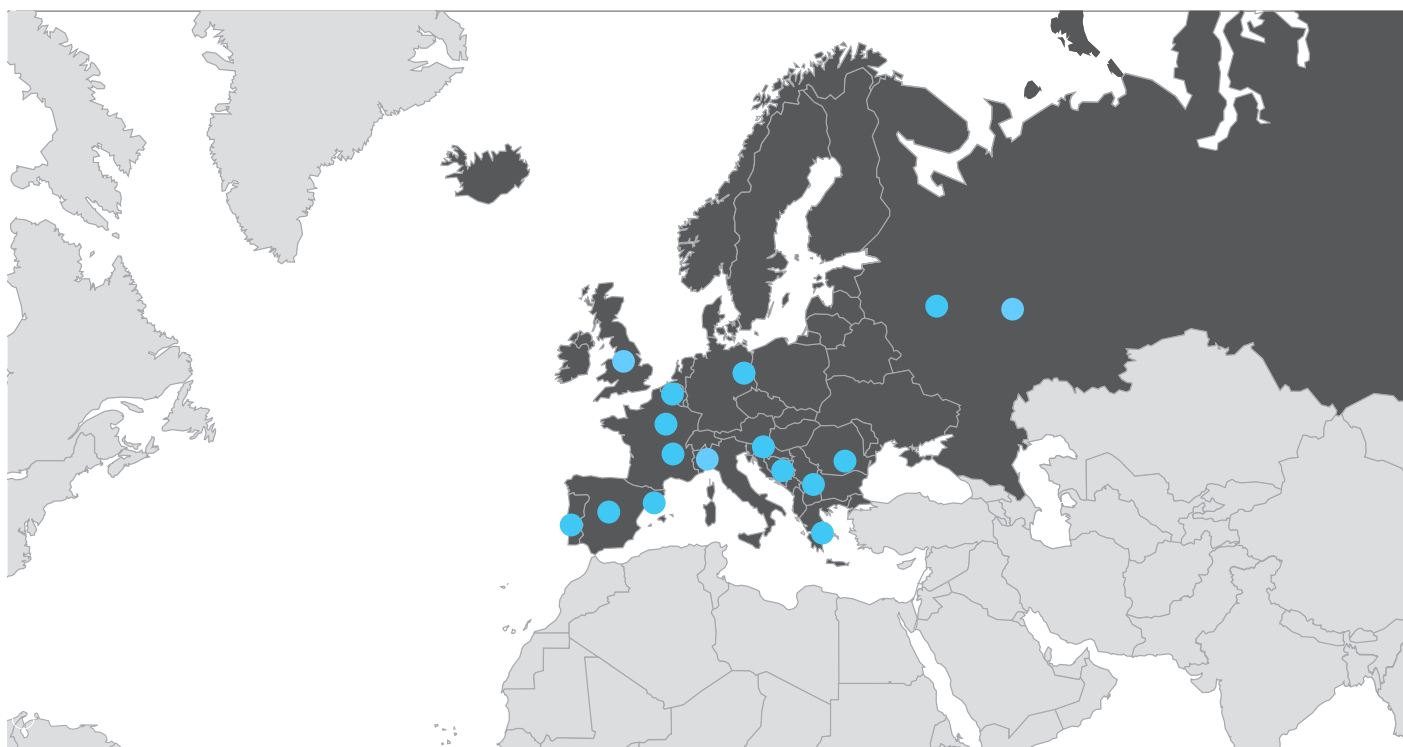
Dr Bonthu Rammohan, Mayor of Greater Hyderabad

Pirouz Hanachi, Mayor of Tehran

Xianwang Zhou, Mayor of Wuhan



# EUROPE



ATHENS  
BARCELONA (CITY)  
BARCELONA  
(METROPOLITAN AREA)  
BERLIN  
BRUSSELS

BUCHAREST  
GRAND LYON  
GRAND PARIS  
GREATER MANCHESTER  
KAZAN  
LISBON

MADRID  
MOSCOW  
SARAJEVO  
SOFIA  
TURIN  
ZAGREB

## Focal Points



**REGIONAL  
SECRETARIAT**  
Barbara Berninger  
Berlin



**SECRETARIAT  
GENERAL**  
Lia Brum

## Members of the Board of Directors

### PRESIDENCY

Michael Müller, Mayor of Berlin

### CO-PRESIDENCIES

Ada Colau, Mayor of Barcelona & President of the Metropolitan Area of Barcelona

### TREASURY

Jean-Luc Vanraes, Vice-president of the Steering Committee of the Brussels Regional Investment Society

### MEMBERS

Laura Pérez Castaño, City councilor responsible for Feminisms and LGBTI of Barcelona/ President of Metropolis Women

José Luis Martínez-Almeida, Mayor of Madrid

# LATIN AMERICA AND THE CARIBBEAN



BELO HORIZONTE  
BOGOTÁ  
BRASILIA  
BUENOS AIRES  
CÓRDOBA  
GUARULHOS

GUAYAQUIL  
LA HABANA  
LA PAZ  
MEDELLÍN  
MINAS GERAIS  
MONTEVIDEO

PORTO ALEGRE  
QUITO  
RIO DE JANEIRO  
ROSARIO  
SAN SALVADOR  
SANTIAGO DE CHILE

SAO PAULO  
VALLE DE ABURRÁ

## Focal Points



**REGIONAL SECRETARY**  
Nelson Fernández  
Montevideo



**SECRETARIAT GENERAL**  
Lia Brum

## Members of the Board of Directors

### CO-PRESIDENCIES

Christian Di Candia, Mayor of Montevideo

### REGIONAL VICE-PRESIDENCY

Miguel Ángel Garrido Agüero, Regional Councillor of Santiago de Chile Metropolitan Region

### MEMBERS

Horacio Rodríguez Larreta, Head of the Government of the Autonomous City of Buenos Aires

Gustavo Paim, Vice Mayor of Porto Alegre

# NORTH AMERICA



ATLANTA  
GUADALAJARA  
MEXICO CITY  
MONTERREY

MONTRÉAL  
PUEBLA  
TORONTO  
TIJUANA

## Focal Points



**REGIONAL  
SECRETARY**  
Mariana Flores  
Mexico City



**SECRETARIAT  
GENERAL**  
Teresa Oliver

## Members of the Board of Directors

### CO-PRESIDENCIES

Valérie Plante, Mayor of Montréal

### MEMBERS

Claudia Sheinbaum, Head of Government of Mexico City

Arturo González Cruz, Municipal President of Tijuana

# Secretariat General



**Octavi de la Varga**  
Secretary General



**Luca Arbau**  
Project Officer for  
Communication



**Xavier Bermejo**  
Project Officer for  
Communication &  
Compliance



**Guillaume Berret**  
Project Officer for Pilot  
Projects & International  
Calls for Projects



**Agnès Bickart**  
Senior Manager for  
Institutional relations  
& Asia portfolio



**Federica Biondi**  
Head of Administration  
and Finance



**Xavier Borrell**  
Administration  
Officer



**Lia Brum**  
Content Curator & Focal  
Point for Latin America  
and Europe



**Mara Fernández**  
Administration  
Assistant



**Hélène Jourdan**  
Project Officer for  
Learning, Strategic  
Partnerships & Focal  
Point for Africa



**Silvia Llorente**  
Project Officer for  
Metropolis Women



**Teresa Oliver**  
Project Officer for  
Statutory Affairs & Focal  
Point for North America



**Eugeni Villalbí**  
Project Officer for  
Metropolis Observatory



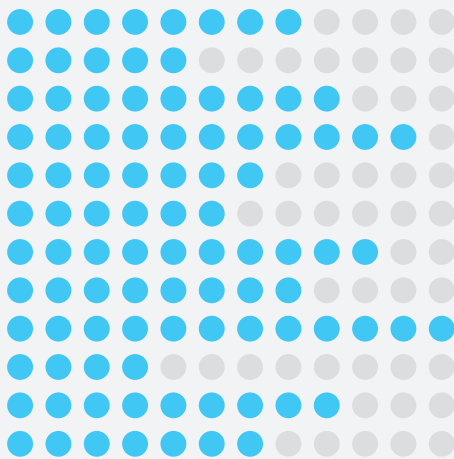
**Mireia Zapata**  
Administration Assistant  
to the Secretary General  
& Support to Action Plan  
Implementation



**Paula Ayelén Prieto**  
intern – Universitat  
Pompeu Fabra



**Alexandra Vidal**  
intern - Blanquerna-  
Universitat Ramon Llull



**Secretariat General**

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**[metropolis.org](http://metropolis.org)**

**#metrogovernance**