INDEX

page 3
Note from the Secretary General

page 4
Activities
Action Line 1
Action Line 2
Action Line 3

page 27
Progress
Activated members
Membership payment status
Execution of the Action Plan

page 32
Who we are
Africa
Asia-Pacific
Europe
Latin America and the Caribbean
North America
Secretariat General
2019 began with the enthusiasm of giving continuity to some of the actions that we have promoted in this mandate. We have decided to expand the research on metropolitan indicators allowing more members to be analysed; we have published the results of the study “Safety and public space: Mapping metropolitan gender policies”; and, we have released our knowledge exchange platform under the new name and brand “use – urban sustainability exchange”. Our membership has also witnessed the closure of some of the first pilot projects that began two years ago. These last few months have also served to strengthen our relations with other institutions with which we have collaborated on various projects.

In addition, this quarter we published the Gender Impact Assessment. The introduction of a gender mainstreaming strategy across the association, which aligns us with our vision, was one of the key aspects of our Action Plan. I invite you to read it and discover the progress made in 2018 in terms of gender mainstreaming.

A year ago, in this same publication, I stated that I was aware that we needed to fine-tune some aspects in order to adjust ourselves to the mission of our association and to the Action Plan that we approved in 2017. Today, although we still have some challenges ahead, I dare to say that we are on the right track. I hope that this report and the work we do day after day can prove this statement.
ACTIVITIES

Action Line 1 (L1)
Conducting effective urban diplomacy and advocacy on metropolitan issues

Action Line 2 (L2)
Strengthening capacities for metropolitan governance

Action Line 3 (L3)
Developing a strong, consultative and sustainable internal governance culture
Guangzhou Award shortlisted interviews

**Online, 8 January**

As part of the collaboration with the People’s Government of Guangzhou Municipality for the Metropolis Urban Innovation programme, the Secretariat General has released 15 video interviews with the testimonies of the representatives from the shortlisted governments in the 4th edition of the Guangzhou International Award for Urban Innovation, whose ceremony took place in December 2018. The interviews have been promoted throughout 2019 via Metropolis official media channels.

**Related outcomes**

L1M1D3, L1M6D1, L2M2D1, L2M10D2, L2M11D1, L2M11D2, L3M3D1

5th UCLG Retreat and Campus

**Barcelona, 11-15 February**

Metropolis was represented in different workshops, meetings and discussions of the Retreat, which opened up opportunities to present the latest outcomes of our projects, such as the rebranding of the Policy Transfer Platform: use.metropolis.org.

The event was also the occasion for our Secretary General to launch a proposal of a new UCLG Wave of Action, dedicated to the subject of public space as a field with great potential to tackle gender inequalities. The proposal is aligned with the latest Metropolis publication, “Safety and Public Space: Mapping metropoli-tan gender policies”, which was presented for the first time at the 5th UCLG Retreat and Campus as well.

**Related outcomes**

L1M7D2

**Activated members**

Barcelona (city), Barcelona (metropolitan area), Berlin, Buenos Aires, Dakar, Durban, Grand Paris, Guangzhou, Kazan, La Paz, Madrid, Mexico City, Montevideo, Montréal, Moscow, Quito, Rabat
Exploring new paths of collaboration with UNICEF

Barcelona, 14-15 January

The Project Officer for Metropolis Women attended the meetings convened by the UCLG World Secretariat to discuss a future strategic partnership with UNICEF, with a special interest in the synergies that it may generate with future projects that engage our members and partners in the connection of metropolitan youth and ageing policies through intergenerational perspectives.

Launch of the publication “Safety and public space: Mapping metropolitan gender policies”

Barcelona, 14-15 January

Laura Pérez, Metropolis Women President and Councillor for Feminism and LGTBI Affairs of the Barcelona City Council, presented the publication to political representatives attending the 5th UCLG Retreat and Campus, at the meeting of the UBUNTU advisory board. The report shows the results of an assessment with all Metropolis members carried out by Women in Cities International over six months in 2018. Through methods that combined desk research, questionnaires, face-to-face exchanges and personal correspondence, the research mapped 83 policies, strategies and instruments that are focused on the safety of women and girls in public spaces, and which are implemented in 49 metropolises of our association.

Related outcomes
L1M3D4, L1M7D1, L1M7D2, L2M2D4, L2M2D5, L2M9D1

Activated members
Abidjan, Bogota, Bamako, Bangkok, Brussels, Buenos Aires, Dakar, Grand Lyon, Guangzhou, Johannesburg, La Paz, Mashhad, Medellin, Mexico City, Montréal, Quito, Rio de Janeiro, San Salvador, Santiago de Chile, Seoul
Localizing the Sustainable Development Goals

Seville, 25-27 February

A high level international meeting was held in Seville (Spain) to discuss the localization of the Sustainable Development Goals (SDGs). This meeting, planned by the governments of Spain, Ecuador and Cape Verde in collaboration with the United Nations Local Initiative 2030 as well as with the participation of the Global Taskforce (GTF) of Local and Regional Governments was attended by the UN Assistant Secretary General and representatives from local and national governments, civil society and international institutions seize this occasion to share their visions and experiences.

The meeting culminated with the “Seville Commitment”. This commitment, the product of said high-level discussions between representatives across all spheres of government, reaffirms that the localization of the SDGs has to do not only with political will, but the cooperation with local communities in the search for real local solutions for global challenges.

In representation of the Metropolis membership, this meeting counted on the attendance of Mauricio Rodas, Mayor of Quito, and Mohamed Sadiki, Mayor of Rabat.

International Women’s Day

8 March

On the occasion of the International Women’s Day the Secretariat General published a series of messages on its social network channels calling for the need to build safe societies for women and girls around the world. Reaching more than 9000 Twitter impressions (number of times users see a tweet on Twitter) and a reach of more than 1000 people on Facebook.

Being part of Metropolis’ mission to provide more visibility on the involvement and commitment of our membership as they work towards ensuring that women and girls have the right to the city, the most recent Metropolis publications and contents on gender mainstreaming were disseminated throughout the day.
Seminar “Cities, States & Globalization”

Barcelona, 11-12 March

This seminar, organized by CIDOB, focused on the complementary and contradictory relationship between cities and States, two realities of a different nature that coexist and fight for spaces of power and influence.

The seminar proposed a reflection on how to build fairer, less unequal and more democratic urban territories in the current context of accelerated globalization.

The seminar was articulated around two large thematic blocks: The first one focusing on the power of cities in a world with urgent global agendas. The second one referred to the relations between states and cities.

The Secretary General of Metropolis participated in two sessions: “City Networks and Globalization” and “Proposals for the New Urban Agenda post Habitat III”.

Related outcomes L1M6D1, L2M7D1

Activated members Barcelona (City)
Metropolis in the media

**JANUARY**

**AMB Abroad**
- Metropolis

**La Tribune**
- Guangzhou Award

**UCLG**
- African Metropolitan Cities and Regions

**FEBRUARY**

**World Urban Campaign**
- When & Where 2019
- Mapping Metropolitan Gender Policies

**UOC**
- Online Training on Metropolitan Governance

**AMB Abroad**
- Clearing House
- Metropolis Observatory

**UITP**
- MoU with UITP

**UCLG**
- Retreat UCLG Africa

**NEXOBUS**
- MoU with UITP
Metropolis in the media

MARCH

**UCLG**
- 🌐 Mapping Metropolitan Gender Policies

**AMB Abroad**
- 🌐 Mapping Metropolitan Gender Policies

**Urban Gateway**
- 🌐 Mapping Metropolitan Gender Policies
- 👤 use Platform

**El País - Seres Urbanos**
- 🌐 Cities, State and Globalization

**PEMB**
- 🌐 Issue Paper 7
Metropolis Observatory: Expanding the Database of Metropolitan Indicators

A new agreement has been signed with the London School of Economics (LSE) in order to continue gathering more data and information, thus allowing us to keep expanding our database. This will involve the analysis of a further 7 metropolitan areas, all African, and will serve a double purpose, given that it will also enlarge our database for the Africa Metropolitan Report at the Metropolis Policy Transfer Platform.

Africa Metropolitan Report

February

As a result of a public tender process carried out in February of this year, a contract was signed with South African consulting group City Insight in March. Their task will be to create a report on the process of metropolisation the African Continent is currently undergoing.

This report aims to deepen our understanding of and provide more detail about the current state of African metropolises, drawing at a minimum from the 17 metropolitan areas analyzed within the Metropolitan Indicators project.

The ‘Africa Metropolitan Report’ will be presented in November, during the African Forum of Metropolitan Cities and Regions to be held in Durban, within the framework of the UCLG Congress.

Related outcomes
L1M3D1, L2M2D2, L2M3D1, L2M6D1

Related outcomes
L1M3D1, L2M2D2, L2M3D1, L2M6D1

Tender open: Africa Metropolitan Report
Greater Manchester Age Friendly Conference

Greater Manchester, 13 February

Lia Brum, Focal Point for Europe, was a speaker of conference’s workshop about international perspectives on age-friendly cities. The conference brought together an audience of 300 people and served to share the work behind making Greater Manchester “UK’s first age-friendly city region”, title given in 2018 from the World Health Organization.

Greater Manchester seeks to seize this momentum as a global centre of excellence for ageing, pioneering research, technology and new ideas, and eventually consolidating an international partnership on how cities and city-regions are delivering opportunities in face of a reality that sooner or later will affect the whole planet.

Memorandum of Understanding with UITP

13 February

Metropolis has signed a MoU with UITP for a period of three years which is intended to combine efforts of the two parties in order to advance the Agenda 2030 in order to improve the citizens’ quality of life notably through advocacy actions, best practice dissemination, project development, technical assistance, capacity building and training, according to the respective action plans of both organizations.

By combining efforts, the global reach of both UITP and Metropolis will allow for cooperation in the field of sustainable mobility by exchanging information on urban transportation policies, planning, management and operations.

By this MoU Metropolis and UITP engage initial cooperation activities in areas of mutual interest including, among others, the Mobility Champions Community: Global Campaigns, Community of practices and trainings.
The Policy Transfer Platform becomes USE

Berlin, 6 March

Under the new name of use (urban sustainability exchange), the platform was presented to the public by the Governing Mayor of Berlin and President of Metropolis, Mr Michael Müller, at the Berlin City Hall.

With a new design and more accessible tools, use builds on the experience of the PTP to go further in showcasing innovative and practical solutions to urban issues and exchanging knowledge between citymakers across the world. More than 300 people attended the event, which also featured speeches from our Secretary General and urban experts of the use community.

Related outcomes
L2M2D3, L2M3D2, L2M6D1

Activated members
Berlin

L2 capacities for metropolitan governance

Pilot Projects: Final workshop of the MEGA pilot project

Barcelona, 28 February - 1 March

Since November 2017, the pilot project Metropolitan Energy Governance (MEGA) has brought together experts from the Metropolitan Area of Barcelona, Montevideo and Lyon with the objective of looking at how energy transition is designed and implemented, with whom, and which are the results and impacts of the approaches taken.

The program of the final workshop featured presentations and field visits to facilities of the AMB which demonstrate how this metropolis is implementing its Climate and Energy Plan 2030. A publication summarizing the main findings of the different workshops in Lyon, Montevideo and Barcelona shall be released by the end of the first semester of 2019.

Related outcomes
L2M1D2

Activated members
Barcelona (metropolitan area), Grand Lyon, Montevideo
Online training: The consequences of inequalities

Online, 19 March

The consequences of inequalities have been studied at national level, but there is still room to improve their analysis at metropolitan level. For this reason, Metropolis and the Catalonia Europa Foundation have signed a partnership agreement in 2019, to co-organize a cycle of three webinars about inequalities, and to gather data about inequalities for the members of Metropolis.

The first webinar, named “The consequences of inequalities”, counted more on than 100 registrations, and featured opening remarks by Rashid Seedat, Head of Planning of the Gauteng Provincial Government. The theme is of special interest to the Premier of Gauteng, Mr David Makhura, who holds the position of Metropolis Co-presidency on social inclusion.

Activated members
Barcelona (metropolitan area), Berlin, Gauteng, Johannesburg, La Paz, Mashhad, Minas Gerais, Quito

Metropolis Observatory: Presentation of the Issue Paper 7

Barcelona, 28 March

The seventh Metropolis Observatory issue paper on gentrification and impoverishment of the metropolises was launched at the public library of Poble Sec, a neighbourhood of Barcelona where original residents are progressively being forced to leave, due to rising living costs.

The event was co-organized by the Barcelona Metropolitan Strategic Plan (PEMB, for its acronym in Catalan) and featured speeches from the author of the issue paper, the economist and sociologist Josep Maria Pascual, and also from experts who analyse the processes of gentrification from different perspectives.
L2 capacities for metropolitan governance

Pilot Projects: final workshop of MetroAirports

Barcelona, 28-29 March

The workshop was the occasion to launch the project's final report, which shows the results of the case studies of four airport areas (Barcelona-El Prat, Atlanta Hartsfield-Jackson and Paris Charles de Gaulle - Paris Orly) that were carried out from a team of economists and urbanists experts from the administration of these metropolises. Between 2017 and 2019, the MetroAirports pilot project investigated the interactions of airports within the territory where they are located, in order to propose planning and governance approaches that foster the integrated development of these areas.

Related outcomes L2M1D2

Contract with the European Institute of Public Administration (EIPA) March

Metropolis signed a contract with the European Institute of Public Administration (EIPA), tasking them with the coordination and monitoring of activities that have been scheduled throughout the year. This partnership allows us to mobilize our members and consult them with regards to the content of City Managers Days which is focused on digitalization of metropolitan areas and cities. Through this, we hope to ensure that the project better adapts to their needs and expectations, as well as being more beneficial to all contributing organizations.

Related outcomes L2M4D1, L2M4D2
The Secretariat General team visits Ca l’Alier

Barcelona, 29 January

The SG staff was welcomed by Isabella Longo, Project Manager of BIT Habitat, public foundation that manages Ca l’Alier. She explained the details of the renovation process of the building, a former factory, and the projects of the center, focused on the promotion of urban innovation in its social, economic, urban and technological dimensions. The visit served to explore future opportunities of collaboration with Metropolis.

MGET Project: Coordination Meeting

Dakar, 9-10 February

Metropolis Secretariat General, alongside Dakar and Madrid, submitted a project proposal to the European Commission call for proposals “Local Authorities: Partnerships for sustainable cities”. This meeting in Dakar served as the basis to coordinate the strategy and writing of the proposal that was presented: “Metropolitan Governance of the Energy Transition (MGET)”.

Metropolis Regional Secretaries and Governance Committee Meeting

Barcelona, 11-12 February

The meeting in Barcelona on February 11th and 12th respectively and in the framework of the 2019 UCLG Retreat & Campus.

The main topics addressed in these meetings were the work plan and schedule 2019 for the regions, the revision of the current statutes of the association and the preparation of the forthcoming Metropolis Board of Directors meeting (Montevideo on April 6th, 2019).
internal governance culture

Metropolis at UCLG Africa Retreat

Ifrane, 18-21 February

Our Secretary General was invited to take part in the UCLG Africa Retreat. UCLG Africa retreat is organised every year in order to make stock take of the developments of the organisation and to identify improvements and work priorities for better delivered.

Metropolis Secretary General intervened in a session with a representative of UCLG around the challenges of urbanisation, metropolisation and territorial approached to development.

The Metropolis regional secretary for Africa, Mrs. Rahmatouka Saw, was also invited.

This collaboration is part of a closer relationship between Metropolis and the regional sections of UCLG in order to bring in the different metropolitan voices. Enriching the UCLG metropolitan sections with the metropolitan narrative and bringing in Metropolis the views of different regions.

Training to SG Staff: Strategic Metropolitan Plan of Barcelona

Barcelona, 12 March

With the aim of learning firsthand about the process of co-creation of the strategic metropolitan plan of Barcelona, a two-hour session was organized for the Secretariat General team. The coordinator reviewed the evolution of the strategic plan and explained what the vision is, the six challenges to be addressed and the levers of change, all connected with the local and regional agendas discussed in

Presidency: Preparatory Meeting

Berlin, 13-14 March

The Secretary General, the Head of Administration and Finance and the Project Officer for Statutory Affairs met the Regional Secretary for Europe and the technical team of the Presidency in order to prepare the statutory meetings to take place in Montevideo (5-6 April, 2019).
MEMBERSHIP ACTIVATION

Bilateral meetings

**JANUARY**

Barcelona

Members:
Barcelona (City), Dakar, Guangzhou, Montevideo

**MARCH**

Berlin

Members:
Berlin

Barcelona

Members:
Barcelona (Metropolitan Area), Brussels
Activated members

Abidjan  Grand Lyon  Montevideo
Atlanta   Grand Paris  Montréal
Bamako   Greater Manchester  Moscow
Bangkok  Guadalajara  Quito
Barcelona (city)  Guangzhou  Rabat
Barcelona (metropolitan area)  Île-de-France  Rio de Janeiro
Berlin    Johannesburg  San Salvador
Bogota    Kazan  Santiago de Chile
Brussels  La Paz  Seoul
Buenos Aires  Madrid  Surabaya
Dakar    Mashhad  Wuhan
Durban   Medellin  Yiwu
Gauteng  Mexico City

Membership payment status

Until 31 March 2019:

228,491€ collected in membership fees
paid by 23 out of our 138 members

Main results

Until 31 March 2019:

550 people engaged in Metropolis events
33 experts with whom we have collaborated
## Execution of the Action Plan

### Measures

<table>
<thead>
<tr>
<th>L1M1</th>
<th>That global political events, themes, and issues have been closely followed, and responses have been assessed and prioritized for taking up through focused urban diplomacy.</th>
</tr>
</thead>
<tbody>
<tr>
<td>L1M2</td>
<td>That a common political discourse on key metropolitan topics and a common set of principles have been regularly debated, agreed upon, and communicated widely.</td>
</tr>
<tr>
<td>L1M5</td>
<td>That a lobbying strategy has been designed that champions Metropolis position on different metropolitan concerns.</td>
</tr>
<tr>
<td>L1M6</td>
<td>That a global partnership strategy vis-à-vis other networks and actors is established that lays down the broad lines of work.</td>
</tr>
<tr>
<td>L1M7</td>
<td>That Metropolis contributes actively to UCLG and the Global Taskforce, whilst being treated as key partners.</td>
</tr>
</tbody>
</table>

### Outcomes and deliverables

<table>
<thead>
<tr>
<th>L1M1D3</th>
<th>Political or technical presence at relevant international events</th>
</tr>
</thead>
<tbody>
<tr>
<td>L1M2D2</td>
<td>Political debates within Metropolis annual events regarding major themes</td>
</tr>
<tr>
<td>L1M5D1</td>
<td>Lobbying strategy agreed by the Board of Directors</td>
</tr>
<tr>
<td>L1M6D1</td>
<td>Annual strategic partnership plans (2018-2019-2020)</td>
</tr>
<tr>
<td>L1M6D2</td>
<td>Annual strategic partnership reports (2018-2019-2020)</td>
</tr>
<tr>
<td>L1M7D1</td>
<td>Contributions to the Global Taskforce: events, papers, etc.</td>
</tr>
<tr>
<td>L1M7D2</td>
<td>Political / Technical presence at UCLG and GTF events</td>
</tr>
</tbody>
</table>
**Execution of the Action Plan**

**L2**

<table>
<thead>
<tr>
<th>Measures</th>
<th>Outcomes and deliverables</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>L2M1</strong></td>
<td><strong>L2M1D2</strong> Execution of 6 pilot projects, one per main strategic theme, led by a member and transferred to other metropolises</td>
</tr>
<tr>
<td>That an agreed number of pilot projects are collaboratively implemented by member cities, in accordance with Metropolis vision.</td>
<td><strong>L2M2D1</strong> Knowledge management strategic plan <strong>L2M2D3</strong> Policy Transfer Platform <strong>L2M2D3</strong> Metropolis website</td>
</tr>
<tr>
<td><strong>L2M2</strong></td>
<td><strong>L2M3D1</strong> At least one issue paper on key themes related to metropolitan and/or urban governance <strong>L2M3D3</strong> One annual event of the Metropolis Observatory <strong>L2M3D3</strong> Metropolis Observatory website</td>
</tr>
<tr>
<td>That the outcomes of all Metropolis projects and initiatives are actively considered as a whole through a process choreographed by the Metropolis Secretariat General to ensure the transferability and dissemination of those outcomes.</td>
<td><strong>L2M4D1</strong> Annual events of city managers in collaboration with key partners <strong>L2M5D2</strong> Calendar of events and training program</td>
</tr>
<tr>
<td><strong>L2M3</strong></td>
<td><strong>L2M6D1</strong> Metropolis Observatory and Policy Transfer Platform as a metropolitan governance toolkit</td>
</tr>
<tr>
<td>That the Metropolis Observatory and the Policy Transfer Platform are placed at the centre of the association as key means to learn and share models and specific experiences, as well as tools about engaged metropolitan governance.</td>
<td><strong>L2M4D1</strong> Annual events of city managers in collaboration with key partners <strong>L2M5D2</strong> Calendar of events and training program</td>
</tr>
<tr>
<td><strong>L2M4</strong></td>
<td><strong>L2M6D1</strong> Metropolis Observatory and Policy Transfer Platform as a metropolitan governance toolkit</td>
</tr>
<tr>
<td>That the City Managers Community is developed as an interactive platform that encourages debate and allows practitioners to easily connect with each other.</td>
<td><strong>L2M4D1</strong> Annual events of city managers in collaboration with key partners <strong>L2M5D2</strong> Calendar of events and training program</td>
</tr>
<tr>
<td><strong>L2M5</strong></td>
<td><strong>L2M7D1</strong> Annual strategic partnership plans (2018-2019-2020) <strong>L2M7D2</strong> Calendar of events and training program</td>
</tr>
<tr>
<td>That a full gender-sensitive and effective plan on learning and capacity building (including Metropolis International Training Institute) is created, framed by the Metropolis vision and using Metropolis tools</td>
<td><strong>L2M4D1</strong> Annual events of city managers in collaboration with key partners <strong>L2M5D2</strong> Calendar of events and training program</td>
</tr>
<tr>
<td><strong>L2M6</strong></td>
<td><strong>L2M7D1</strong> Annual strategic partnership plans (2018-2019-2020) <strong>L2M7D2</strong> Calendar of events and training program</td>
</tr>
<tr>
<td>That an agreed set of metropolitan governance tools are made available to city members, and support is actively given for their use in monitoring and assessing quality of life in those cities.</td>
<td><strong>L2M4D1</strong> Annual events of city managers in collaboration with key partners <strong>L2M5D2</strong> Calendar of events and training program</td>
</tr>
<tr>
<td><strong>L2M7</strong></td>
<td><strong>L2M7D1</strong> Annual strategic partnership plans (2018-2019-2020) <strong>L2M7D2</strong> Calendar of events and training program</td>
</tr>
<tr>
<td>That partnerships are set up with thematic networks, key research centres and academics, and that these relationships are active and engaged, contributing to systematizing existing Metropolis knowledge, and creating new knowledge.</td>
<td><strong>L2M4D1</strong> Annual events of city managers in collaboration with key partners <strong>L2M5D2</strong> Calendar of events and training program</td>
</tr>
</tbody>
</table>
## Execution of the Action Plan

### L2

<table>
<thead>
<tr>
<th>Measures</th>
<th>Outcomes and deliverables</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>L2M8</strong> That collaborative forums are developed and supported as the way of bringing together mayors, urban practitioners, research centres and academics.</td>
<td>L2M8D1 Political and technical gatherings addressing key issues for our members, particularly annual meetings and triennial congresses</td>
</tr>
<tr>
<td><strong>L2M10</strong> That a youth perspective on the metropolitan governance is actively encouraged and integrated into Metropolis thinking and practice.</td>
<td>L2M10D2 Dissemination of knowledge and experiences of member cities through Metropolis media channels</td>
</tr>
<tr>
<td><strong>L2M11</strong> That an engagement with the Metropolis Urban Innovation Community, building on the Guangzhou Urban Innovation Award and Institute initiatives, is maintained.</td>
<td>L2M11D1 Strategic plan between Guangzhou and the SG relations regarding the Urban Innovation Community project.</td>
</tr>
<tr>
<td></td>
<td>L2M11D2 Annual financial contribution from Guangzhou to the Secretariat General in the framework of Metropolis Urban Innovation Community agreement</td>
</tr>
</tbody>
</table>
## Execution of the Action Plan

**L3**

<table>
<thead>
<tr>
<th>Measures</th>
<th>Outcomes and deliverables</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>L3M2</strong> That five regional agendas are agreed in line with the global strategy of Metropolis.</td>
<td><strong>L3M2D1</strong> 5 regional agendas on an annual basis designed and implemented by the Regional Secretaries and the Secretariat General</td>
</tr>
<tr>
<td><strong>L3M2</strong> That five regional agendas are agreed in line with the global strategy of Metropolis.</td>
<td><strong>L3M2D1</strong> 5 regional agendas on an annual basis designed and implemented by the Regional Secretaries and the Secretariat General</td>
</tr>
</tbody>
</table>
| **L3M3** That a strategy is developed to improve relationships among Metropolis key actors. | **L3M3D1** Mapping of members according to their involvement, fee payment, etc.  
**L3M3D2** Mapping of partners and potential partners  
**L3M3D3** Communication kit highlighting the benefits of belonging to the association |
| **L3M5** That a fundraising strategy is laid out and effectively implemented. | **L3M5D1** Fundraising strategy  
**L3M5D3** Annual fundraising plans |
| **L3M6** That the financial and operational activities of the Association are transparent and fair. | **L3M6D6** Annual Budget Forecast |
| **L3M8** That gender-mainstreaming approach is applied across the organization, including in the planning and execution of strategies and activities of the Association, and in the use of gender-inclusive language in official documents and communications | **L3M8D1** Annual reports highlighting main achievements on the inclusion of gender-mainstreaming in Metropolis |

To check the complete Metropolis Action Plan for the 2018-2020 period, with all measures, outcomes and deliverables, please visit our [website](#).
WHO
WE ARE
AFRICA

Focal Points

REGIONAL SECRETARY
Rahmatouca Sow Dieye, Dakar

SECRETARIAT GENERAL
Hélène Jourdan

Members of the Board of Directors

CO-PRESIDENCIES
David Makhura, Premier of Gauteng

REGIONAL VICE-PRESIDENCIES
Robert Beugre Mambe, Governor of Abidjan District

MEMBERS
Mostafa Madbouly, Minister of Housing of Egypt (Cairo)
Abdelaziz El Omari, Mayor of Casablanca
El Wardini Soham, Mayor of Dakar
Fatimetou Abdel Malick, President of Nouakchott region
Mohamed Sadiki, Mayor of Rabat
Focal Points

REGIONAL SECRETARY
Liu Baochun
Guangzhou

SECRETARIAT GENERAL
Agnès Bickart

Members of the Board of Directors

CO-PRESIDENCIES
Wen Guohui, Mayor of Guangzhou

REGIONAL VICE-PRESIDENCIES
Ghasem Taghizadeh Khamesi, Mayor of Mashhad
Park Won-soon, Mayor of Seoul

MEMBERS
Luo Qiang, Mayor of Chengdu
Xu Liyi, Mayor of Hangzhou
Dr. Bonthu Rammohan, Mayor of Hyderabad
Seyyed-Mohammad-Ali Afshani, Mayor of Tehran
Xianwang Zhou, Mayor of Wuhan
EUROPE

ATHENS
BARCELONA (CITY)
BARCELONA (METROPOLITAN AREA)
BERLIN
BRUSSELS

BUCHAREST
GRAND LYON
GREATER MANCHESTER
ÎLE-DE-FRANCE
LISBON
MADRID

MOSCOW
SARAJEVO
SOFIA
TURIN
ZAGREB

---

Focal Points

REGIONAL SECRETARY
Barbara Berninger
Berlin

SECRETARIAT GÉNÉRAL
Lia Brum

---

Members of the Board of Directors

PRESIDENCY
Michael Müller, Mayor of Berlin

CO-PRESIDENCIES
Ada Colau, Mayor of Barcelona & President of the Metropolitan Area of Barcelona

TREASURY
Jean-Luc Vanraes, Vice-president of the Steering Committee of the Brussels Regional Investment Society

MEMBERS
Laura Pérez Castaño, City councilor responsible for Feminisms and LGTBI of Barcelona & President of Metropolis Women
Manuela Carmena, Mayor of Madrid
LATIN AMERICA AND THE CARIBBEAN

BELO HORIZONTE
BOGOTÁ
BRASILIA
BUENOS AIRES
CARACAS
CÓRDOBA
GUARULHOS
GUAYAQUIL
LA HABANA
LA PAZ
MARACAIBO
MEDELLÍN
MINAS GERAIS
MONTEVIDEO
PORTO ALEGRE
QUITO
RIO DE JANEIRO
ROSARIO
SAN SALVADOR
SANTIAGO DE CHILE
SAO PAULO
VALLE DE ABURRÁ
ZULIA

**Focal Points**

**REGIONAL SECRETARY**
Nelson Fernández
Montevideo

**SECRETARIAT GENERAL**
Lia Brum

**Members of the Board of Directors**

**CO-PRESIDENCIES**
Daniel Martínez, Mayor of Montevideo

**REGIONAL VICE-PRESIDENCIES**
Miguel Ángel Garrido Agüero, President of the Regional Metropolitan Council of Santiago de Chile

**MEMBERS**
Horacio Rodríguez Larreta, Head of the Government of the Autonomous City of Buenos Aires
Gustavo Paim, Vice Mayor of Porto Alegre
Focal Points

REGIONAL SECRETARY
Mariana Flores
Mexico City

SECRETARIAT GENERAL
Teresa Oliver

Members of the Board of Directors

CO-PRESIDENCIES
Valérie Plante, Mayor of Montréal

MEMBERS
José Ramón Amieva Gálvez, Head of Government of Mexico City
Juan Manuel Gastelum Buenrostro, Mayor of Tijuana
Secretariat General

Xavier Bermejo
Project Officer for Communication & Compliance

Guillaume Berret
Project Officer for Pilot Projects & International Calls for Projects

Agnès Bickart
Senior Manager for Institutional relations & Asia portfolio

Federica Biondi
Head of Administration and Finance

Xavier Borrell
Administration Officer

Lia Brum
Content Curator & Focal Point for Latin America and Europe

Mara Fernández
Administration Assistant

Hélène Jourdan
Project Officer for Learning, Strategic Partnerships & Focal Point for Africa

Silvia Llorente
Project Officer for Metropolis Women

Teresa Oliver
Project Officer for Statutory Affairs & Focal Point for North America

Eugeni Villalbí
Project Officer for Metropolis Observatory

Mireia Zapata
Administration Assistant to the Secretary General & Support to Action Plan Implementation

Pol Bragulat
Intern (until End January)

Nerea Costa
Intern (from February)

Carolina Gallés
Intern (until End January)

Miguel García
Intern (from February)

Elena Reiriz
Intern (from February)

Cristian Salinas
Intern (until End January)

Octavi de la Varga
Secretary General