

METROPOLIS

ACTIVITIES REPORT
FEBRUARY-APRIL 2014

30
YEARS
metropolis ●

1. STRATEGIC MEETING – 2015-2017 ACTION PLAN



On February 3rd and 5th, representatives of Metropolis member cities, partners and the Secretariat General staff were gathered in the Province of Barcelona to discuss the next action plan of the association, which will be implemented from 2015 to 2017.

The outcome of the three-day meeting was the definition of the main priorities of Metropolis in the coming years: strengthen and develop new Metropolis initiatives; establish an agenda with thematic areas of action; increase the number of members and their engagement in the association; reinforce the exchange between cities so that experiences are transferable; foster the Metropolis Women network to prioritize gender equality; build the Metropolis Youth network; and link Metropolis Training to all the activities of the association.

The final action plan for 2015-2017 shall be finalized by the end of July, and presented to the Board of Directors meeting which will take place next October in Hyderabad, in the framework of the 11th Metropolis World Congress.

[Video summary](#)

[Photo Gallery](#)

["Metropolis For You" interviews](#)

2. REELECTION OF THE METROPOLIS BOARD OF DIRECTORS MEMBERS, CHAIR AND TREASURER

We remind all of our members that the period is still open for lodging candidatures to form part of the new Board of Directors, which will be chosen at the **upcoming Metropolis General Assembly meeting to be held on 10 October 2014**.

The deadline for sending your candidatures is June 30th, 2014.

All candidates who stand for a position as a member of the Board of Directors may also stand for the position of President and Executive Vice-President.

Additionally, Mr. Jean-Luc Vanraes (Brussels) accepted the position of *ad interim* Metropolis Treasurer, which means we must open a new call so that two members of the Association can hold the positions of Treasurer and Deputy Treasurer for the 2015-2017 period.

The positions of the Regional Secretariats are also subject to change. Candidatures for these positions will also be accepted.

To recapitulate, as a Metropolis member you may lodge your candidature to:

- Become a member of the Board of Directors
- If you already are on the Board, you can stand for reelection if you wish
- Stand for the position of President and Executive Vice-President of the Association
- Stand for the position of Treasurer or Deputy Treasurer of the Association
- Stand to have your city elected as the site of one of the Metropolis Regional Secretariats

Please send candidatures to: alesaux@metropolis.org with cc: toliver@metropolis.org

3. METROPOLIS TREASURY

On 22 and 23 January, Metropolis General Secretary, Alain Le Saux, and head of finances, Montserrat Pallarès, traveled to Brussels to formalize a meeting with Metropolis President, Jean-Paul Huchon, and the new treasurer, Jean-Luc Vanraes, chairman of the Assembly of the Flemish Community Commission in the Brussels-Capital region and ex-minister for finances, budgets and external relations.

Among other matters, they discussed the 2012 audit, the situation of members and their fees, the Association's book-keeping and the upcoming Metropolis audit to be performed by Deloitte, along with a visit by the Treasurer to Barcelona coinciding with the audit days, June 10th- 11.

4. 11TH METROPOLIS WORLD CONGRESS – HYDERABAD, 7-10 October 2014

4.1 Preparatory Visit February 2014



From 9 to 11 February a Metropolis delegation travelled to Hyderabad (India) to meet again with the leading representatives of the Greater Hyderabad Municipal Corporation (GHMC) and the state of Andhra Pradesh to continue with the preparation of the program, the visual image and the logistics of the 11th Metropolis World Congress

The following themes were consolidated following the meetings:

- The visual image of the 11th Metropolis World Congress
- The conceptual note of the slogan "Cities for All"
- The four main subthemes: Urban Equity, Governance, Urban Funding and Urban India
- The official presentation with the professional organizer for the Congress

- The drafting of a plan to capture private business funding to finance the Congress.
- A further visit was made to the headquarters and its facilities, along with the official hotels.

The Metropolis delegation also travelled to New Delhi (11 to 13 February) to hold meetings with the key stakeholders in the conceptual preparation of the Congress:

- Meeting with the Secretary of the Executive Council of the State of Andhra Pradesh, P.K. Mohanty. The meeting served to present the progress made in organizing the Congress. The delegation also requested support in making the Secretary part of the Congress's Scientific Committee.
- Meeting with the President and Director of India's National Institute of Urban Affairs (NIUA), Anil Baijal and Jagan Shah, respectively. This meeting consolidated the Institute's commitment to the Association to provide support with regard to content for the Congress program.
- Meeting with the executive council of the Delhi-Mumbai Industrial Corridor Development Council (DMICDC). Council president, Amitabh Kant, presented the project with his executive team. The project anticipates the construction of seven smart cities along the Delhi-Mumbai Corridor. Metropolis was discussing the opportunities for capacity-building through an exchange between the DMICDC and Association members who participate in the Metropolis Training Institute and the Metropolis Initiatives.
- Meeting with the French Embassy in India (New Delhi). The Metropolis delegation had the opportunity to present the Association's activities in the world, and in particular to seek collaboration to promote the 11th Metropolis World Congress in Hyderabad.

4.2 11th World Congress website now available

The General Secretariat has made the [website for the 11th Metropolis World Congress](#) available to its members and the international community.

On the site, the public will find information which will be updated as preparation for the Congress progresses. For the moment you can find:

- Information and the Program for “Cities for All”
- General information on the host city, Hyderabad, and practical information for getting there (e.g., visa information)

Registration is already open. You can register at the following link:
<http://hydmetropolis2014.org/>

Register now to make sure you get your visa on time!

<http://www.hyderabad2014.metropolis.org/>

5. 2014 METROPOLIS AWARD



Metropolis has extended* the term for lodging projects of member cities that wish to enter the [5th Metropolis Award: Seeking Better Quality of Life for the World's Metropolises](#), which will take place during the 11th Metropolis World Congress in Hyderabad.

At 31 April, the Metropolis General Secretariat had already received 40 projects from 31 Metropolis member cities from Asia, the Middle East, Africa, Europe and South America.

**delivery time ended at the date of mailing this report*

Extension of the term to lodge projects! The new deadline is

30th May 2014.

Metropolis General Secretariat

Avinyó, 15. 08002 Barcelona / Ph: (+34) 93 342 94 60 / Fax: (+34) 93 342 94 66 / metropolis@metropolis.org

www.metropolis.org/  [@metropolis_org](https://twitter.com/metropolis_org)  [metropolis.org](https://www.facebook.com/metropolis.org)

6. METROPOLIS MEMBERS

6.1 Metropolis Members

Metropolis currently has 136 members.

Situation on monitoring 2014 fees

At 31 April 2014, 31 members had paid a total amount of €263,344.

All members who wish to take part in the Metropolis General Assembly must be up-to-date with their 2013-2014 membership fees

6.2 Upcoming Metropolis Annual Meetings

6.2.1 Preparation for the Metropolis 2015 Annual Meeting: Buenos Aires

A delegation from Metropolis will travel to Buenos Aires from 26 to 30 May to make the first preparatory visit for the Metropolis 2015 Annual Meeting to be held in the Argentinean city of Buenos Aires.

The goals of the visit are to:

- Coordinate work teams: City of Buenos Aires – Metropolis General Secretariat and Kreanta Foundation. The latter will provide support in developing the program.
- Establish the slogan for the Metropolis 2015 Annual Meeting
- Prepare a first draft of the program
- Agree on the facilities to hold the meeting
- Sign the agreement for holding the meeting

7. METROPOLIS INITIATIVES

7.1 New Metropolis Initiatives*

**delivery time ended at the date of mailing this report*

The deadline for Metropolis members and partners to apply for the new Metropolis Initiatives has just been extended. So, if your city or organization runs projects and/or provides services in matters concerning Governance, Urban economy, Urban Innovation, Sustainability or Social Inclusion, do not miss the last opportunity to apply until Thursday, May 15, 2014.

To submit your application to lead a Metropolis Initiative starting in 2015, please fill out the Metropolis Initiatives form, and send it back to the Metropolis Secretariat General. Applications will be evaluated by a jury comprising internationally renowned experts and academics. The final selection of the new Metropolis Initiatives will be disclosed on October 10, after the Metropolis Board of Directors Meeting at the 11th Metropolis World Congress in Hyderabad.

7.2 Activities carried out by Metropolis Initiatives

7.2.1 Transferring knowledge and cooperating in culture, education and city – “City and Gastronomy” seminar at the 7th World Urban Forum

On 9 April, as part of the 7th World Urban Forum, the Metropolis Initiative led by the Kreanta Foundation, together with Metropolis, the Mayoral Office of Medellin and the Government of the City of Buenos Aires, organized the seminar “City, Gastronomy and Equity”. This activity is part of the 2014 Medellin-Barcelona Chair program.

The goal of the seminar was to highlight the importance of including the topic of gastronomy on cities’ local agendas and the way in which cities, through their policies to foster gastronomy, are generating impacts at different levels, including economic (job creation, product preparation and exchanges), urban planning (better-known, more commonly visited and safer neighborhoods), environmental (conservation and evaluation of agri-food wealth and periurban agriculture), equity (guaranteeing access to healthy, balanced food for all), cultural and social (gastronomy as a meeting point

and a place for exchange and coexistence fostered by cultural tourism). To that end, the seminar included presentations of projects being carried out in the cities of Medellin (Colombia), Buenos Aires (Argentina), and Barcelona (Spain) in the field of gastronomy.

One month earlier, on 3 March, the round table “Urban Equity in Development: Cities for Life” was held, organized by the **Medellin-Barcelona Chair**. The meeting was a preparatory session for the Seventh World Urban Forum (WUF7) in Medellin and featured the participation of Metropolis Secretary General Alain Le Saux.

7.2.2 Integrated Urban Governance – “No Regrets” Presentation in Brussels

On February 9 and 10th, the [Metropolis Initiative on Integrated Urban Governance](#), led by [Berlin](#), organized in Brussels the second dialogue of the series “**No Regrets**”, which seeks to mobilize cities to adapt to climate change. Recommending actions that must be taken now before it is too late, the initiative took a step further on promoting measures for sustainable development in European cities, which can be replicated further on at Metropolis member cities in other regions as well.

After this second round of discussions in Brussels, the core team of this Metropolis Initiative is now working on the final version of the No Regrets Charter, which will be submitted to a round of consultation with participants of the dialogues. The definitive No Regrets Charter will be publicized by mid-April, at the Metropolis website and other communication channels.

The charter is intended to be presented, also, at the next [Metropolis World Congress in Hyderabad](#), and through this opportunity win the support of the charter’s goals and principles from as many member-cities as possible to test, advance, and mutually exchange experience of the No regrets measures included in the charter as well as similar concepts and detailed activities of integrated urban governance approaches to climate change adaption.

Read the "No Regrets" Charter [here](#)

[Photo gallery](#)

7.2.3 Mentoring on Upgrading Informal Settlements – Participation in the IBSA Seminar on Housing, São Paulo

From March, 12-14th the Metropolis Initiative “[Mentoring on Upgrading Informal Settlements](#)” attended to IBSA Seminar in São Paulo. The purpose of the Seminar was to share experiences in the formulation of public policies in emerging countries with an emphasis on sustainable development.

The information exchanged at the IBSA Seminar will subsidize major international debates on sustainability and social inclusion in cities and metropolitan areas of emerging countries, as the World Urban Forum and the Habitat Conference.

[IBSA](#) is a coordinating mechanism between three emerging countries: India, Brazil and South Africa, three multiethnic and multicultural democracies, who are determined to unite their voices on global issues and deepen their mutual relationship in different areas.

8. METROPOLIS INTERNATIONAL TRAINING INSTITUTE (MITI)

8.1 Opening Ceremony of the Metropolis International Training Institute in Seoul

On March 13th, the headquarters of the [Metropolis International Training Institute \(MITI\)](#) were formally opened in Seoul, by the Honourable Mayor of the city, Mr. Park Won Soon, and the Secretary General of Metropolis, Mr. Alain Le Saux, along with administrative representatives of Cairo, Mashhad, Mexico City and Paris Île-de-France.

With the theme "Sharing Cities", the [MITI Opening Forum](#) marked a historic step for Metropolis to take global responsibilities in promoting international training and capacity building among the major cities of the world. The occasion served for the Seoul Metropolitan Government (SMG) to establish bilateral memorandums of understanding (MoUs) with the MITI Regional Centres of Cairo, Mashhad, Mexico City and Paris Île-de-France. The bilateral MoUs were overseen by the Metropolis Secretariat, Barcelona.

The event in Seoul also included a workshop with the method "Peer Review Process", promoted by the [Metropolis Initiative on Integrated Urban Governance](#) led by Berlin. The workshop served the Seoul Human Resources Development Centre (SHRDC), which hosts the infrastructure of MITI HQ, to build the upcoming international training programs of Metropolis with the inputs of MITI Regional Centers.

The MITI Opening Forum was attended, among other representatives of Metropolis member cities and partner institutions, by Mr. Paul Moon, President of SHRDC, Mr. Ki Yong Park, Director of SHRDC, Mr. Alain Le Saux, Metropolis Secretary-General, Mrs. Frederique Roussel, from the Direction of International Affairs of Paris Île-de-France, Ms. Azza Sirry PhD, Mr. Hamid Isfahanizadeh, Mr. Leon Aceves and Mr. Victor Said - respectively, the directors of MITI Regional centers in Cairo, Mashhad, Mexico City and Paris Île-de-France -, as well as the representatives of the Metropolis Secretariat General Mr. Sunil Dubey (Adviser and Director for India), Agnès Bickart (Manager for International Relations) and Lia Brum (Project Officer).

The Ceremony in photos

[Day 1: Ceremony of the signing of the agreement and MITI key stakeholders' pair-review workshop](#)

[Day 2: MITI Official Opening - "Sharing Cities" Forum](#)

8.2 Strategic Congress on Asian Training Networks in NIUA – New Delhi

India's National Institute of Urban Affairs (NIUA) prepared a meeting with key stakeholders and international development agencies which represent the training networks in South Asia, as part of the Metropolis delegation's visit to New Delhi.

The General Secretary also met with NIUA president Anil Baijal and director Jagan Shah. Alain Le Saux discussed with them Metropolis's global agenda in the training program that the Association is keen to foster. He also spoke about the possibility of establishing a new MITI antenna in Asia, to be based out of Delhi, a city with a special interest in *Smart Cities and Municipal Finances*.

9. METROPOLIS WOMEN INTERNATIONAL NETWORK

9.1 Congress “Safety and Protection of Victims of Sexual Exploitation: New Forms of Slavery and Their Local Impact”

In order to set the issue in context and to discuss the international trafficking of women and girls at the international and national, global and local levels with participants from UN Women, among other invited persons, and to share experiences that focus on measures to prevent such trafficking and to protect victims enduring this situation, the Metropolis Women International Network and Barcelona City Council, with the support of Barcelona Provincial Council and the Government of Catalonia, invite you to take part in the conference entitled “**Safety and Protection of the Victims of Sexual Exploitation. New Forms of Slavery and its Local Impact**”, which will take place on **13 June 2014** at the Espai Francesca Bonnemaison, at the Barcelona Provincial Council offices (c/ Sant Pere més Baix nº7) between 9.30 am and 2.30 pm

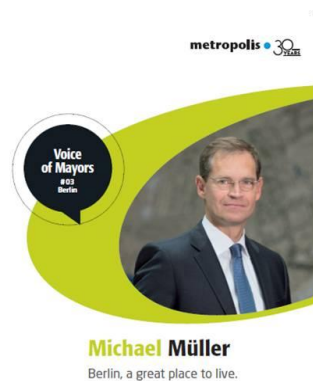
We recommend you register before 12 June 2014 via the following link: <http://womennetwork.metropolis.org/es/evento/barcelona-2014>. Places are limited and attendance will be strictly by order of registrations.

9.2 58th Session of the Commission on the Status of Women (CSW) Organized by the UN

The Metropolis Women International Network participated for another year in the Commission on the Status of Women (CSW) organized by UN Women and which took place in New York from 10 to 21 March 2014. The delegation, comprising the Vice-President of Abidjan, representatives of the Abidjan antenna and the coordinator of the Metropolis Women International Network, used the occasion to meet with delegates from UN Women to discuss upcoming joint projects.

See the [conclusions](#) here (pdf in English).

10. THE VOICE OF MAYORS: TOWARD HABITAT III



With the goal of shoring up the essential role of metropolitan and regional governments in sustainable global development and its capacity for innovation before the international community, Metropolis has created a collection of publications called **“THE VOICE OF MAYORS”**.

With the edition of “The voice of the Mayors”, Metropolis aims to make these leaders be seen and heard worldwide, for their active role in global development through the exercise of their mandates. Local leaders have been asked to explain the nuts and bolts of actions that they themselves have implemented throughout their term(s) of office, and have been held up as examples of successful governance in different fields of the urban life.

These testimonials, written in the first person by mayors and their counterparts, will be part of a landmark collection within the framework of the Metropolis International Training Institute (MITI). They will be disseminated and made available online as part of the run-up to the 11th Metropolis World Congress which is taking place in Hyderabad (India) in October 2014.

Subsequently, these short stories from mayors will be compiled in an official publication, available in hard and digital copies, which will be presented, in partnership with United Cities and Local Governments (UCLG), to the United Nations General Assembly at the Habitat III Summit, held in 2016. The promotion of this initiative will involve, as well, the dissemination with all Metropolis members and partners involved.

11. PARTICIPATION IN INTERNATIONAL EVENTS

11.1 21st CIDEU Congress in Barcelona

The General Secretariat attended the [21st CIDEU Congress](#) (Latin American Centre for Urban Strategic Development) which was held in Medellín between 3 and 5 April. The Congress received more than 300 representatives from 62 cities which actively

participated in the roundtables and technical visits organized by CIDEU and the city of Medellín. Sixteen Strategic Projects framed within four fields of the “Cities for Life” congress theme were presented: Promoting and Sharing Value, Creating and Distributing Opportunities, Inclusive City and Equality Development.

11.2 Participation in the Seventh Session of the World Urban Forum (WUF7). Medellín, 5 to 11 April 2014

Medellin was the host city of the [7th session of the World Urban Forum](#) which officially closed on 11 April and, according to figures from the organizers, was visited by 22,000 people representing 162 countries and over 56 ministers of housing and urban development.

The Forum marked an important step on the route toward Habitat III, the UN conference on Housing and Sustainable Urban Development which will take place in 2016 and set the guidelines for urban development planning for the next 15 years.

Presence as an Exhibitor

Metropolis used its stand to present its main areas of action and to offer a strategic meeting point between member cities and their stakeholders.

Organizers of a Networking Session

As part of WUF7, Metropolis, together with **UN-Habitat and INTA**, organized a networking session with the main theme being “Equitable Cities: Fixing Spatial, Social and Economic Inequalities Through Integrated Governance, Planning and Development”.

The session, moderated by the Metropolis General Secretary, involved the presence of the Mayor of Johannesburg, the Mayor of Cali, the Director of the environment department at the Barcelona Metropolitan Area (AMB) and the Vice-President of Greater Lyon.

Of note during the session were two statements among the many made by the speakers on the metropolitan phenomenon and how it is an irreversible process today: “How metropolitan mechanisms can offer greater equity, both among the municipalities that comprise the metropolitan system and among their inhabitants” and also “The metropolitan project must be considered as a necessary condition to

build territorial solidarity, a necessary condition for universal access to urban services, and a necessary condition for the ‘right to the city’”.

Metropolis General Secretary Meetings

The Metropolis General Secretary used the occasion to meet with and welcome several of the Association’s member cities in person:

- | | | |
|--------------------|----------------|------------------|
| - Barcelona | - Douala | - Mexico City |
| - Belo Horizonte | - Durban | - Montevideo |
| - Bogota | - Guangzhou | - Porto Alegre |
| - Brussels Capital | - Guarulhos | - Rio de Janeiro |
| - Buenos Aires | - Johannesburg | - Rosario |
| - Caracas | - Kampala | - Santiago |
| - Dakar | - Medellin | - São Paulo |

Alain Le Saux also met with Cities Alliance, Frente Nacional de Prefeitos, GIZ and the UN-Habitat executive director and Under Secretary General of the United Nations, Joan Clos.

In addition, he was a speaker at the session “Learning from Urban Innovation in Inclusive Governance” organized by the Government of Guangzhou and in the table “Health Equity and Sustainable Urban Development in the Post-2015 Development Agenda” which was organized by the World Health Organization (WHO) and UN-Habitat.

Active presence of the Metropolis Women International Network

The Metropolis Women International Network co-organized two sessions together with UN-Habitat: on 7 April, the assembly “Gender Equality and Urban Equality” and on 11 April the roundtable “Gender Equality and the New Urban Agenda”.

In addition, the Network coordinator Montserrat Pallarès was a speaker at the roundtable “Equitable Distribution in Cities: Gender”, which took place on 8 April 2014.

The Metropolis Women International Network had the chance to meet up with different association members to expand and improve collaborations, given some members' interest in joining one of the network's antennae:

- Rosario
- Medellin
- Santiago de Chile
- Buenos Aires
- Montevideo
- Seoul
- Brussels

Collaboration with UN-Habitat

Finally, Metropolis participated in the meeting of the UN-Habitat's World Urban Campaign (WUC) steering committee and was also present at the meeting of the United Nations' Advisory Committee of Local Authorities (UNACLA). At both meetings, of note was the imminent challenge cities face to ensure their opinions can be assessed by national governments in the post-2015 period and at Habitat III.

12. VISITS TO THE METROPOLIS GENERAL SECRETARIAT

12.1 Visit from the member city of Chengdu

The Chinese city of Chengdu visited the Metropolis General Secretariat on February 7th as part of its institutional trip around Europe.

Chengdu showed great interest in more active collaborations with the Association. The city's representatives were particularly interested in the Metropolis Women International Network and recently took part in a "The Voice of Mayors" publication, with an essay penned by its mayor, Ge Honglin.

A delegation will again visit the General Secretariat offices on 23 May 2014 to meet with its collaborators and take a more in-depth look at possible areas of cooperation.

12.2 Visit of World Bank representatives

On 3 March 2014, Metropolis received in its offices a member of the International Office of the IT Institute – Urban Habitat at Barcelona City Council, Núria Ferrés, along with the World Bank representative, Pau Puig.

The aim of the visit was to study possible forms of cooperation and common interests that could arise from the agreement signed by the City of Barcelona and the World Bank by which Barcelona commits to sharing with the Bank good practices in the field of offering public services via information and communication technologies (ICTs) focused on developing countries.

12.3 Visit of the member city of Wuhan

On 14 April, a delegate from the Chinese city of Wuhan visited the General Secretariat offices to reinforce Wuhan's participation in the Association. Wuhan has been particularly active, presenting projects in past editions of the Metropolis Award, and it wished to explore new types of actions.

11. 2014 INTERNATIONAL SCHEDULE

MAY 2014

27-3 June	Seoul, South Korea	MITI - Training Workshop on Water Supplies
27-29	Istanbul, Turkey	3rd International Water Forum
29-31	Bonn, Germany	ICLEI 5th Global Forum on Urban Resilience and Adaptation

JUNE 2014

1-4	Singapore	World Cities Summit
2-4	Zurich, Switzerland	Major Cities of Europe Annual Conference
9-11	Hamamatsu, Japan	UCLG-ASPAC Executive Bureau Meeting and International Conference on Local Government Strategies in the Age of Globalization
10-12	Paris, France	European Exhibition on Mobility
13	Barcelona, Spain	Metropolis Women International Network - Safety and Protection of Victims of Sexual Exploitation. New Forms of Slavery and Their Local Impact

Metropolis General Secretariat

Avinyó, 15. 08002 Barcelona / Ph: (+34) 93 342 94 60 / Fax: (+34) 93 342 94 66 / metropolis@metropolis.org

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17-19	Liverpool, UK	UCLG Executive Council meeting
17-19	Dallas, US	New Cities Congress - New Cities Foundation
19-20	Barcelona, Spain	UNITAR - Mayoral Forum on Mobility Migration and Development
18-20	Cleveland, US	"Presidents for Cities" City Cluster Workshops
22-26	Bangkok, Thailand	Sixth Asian Ministerial Conference on Disaster Risk Reduction
25-26	Genoa, Italy	EU Core Net Cities Congress
24-2 Julio	Seoul, South Korea	MITI Training Workshop on Electronic Governance

JULY 2014

3-4	Paris, France	FMDV: REsolution / European Conference on Funding Urban Development
7-10	Sydney, Australia	Periurban 2014: International Conference on Periurban Landscapes
14-18	Laxenburg, Austria	IACA - Anti-Corruption in Local Governance Training
29-1 July	Mexico City, Mexico	MITI - Successful Public Policies Against Overweight and Obesity

AUGUST 2014

24-31	Seoul, South Korea	MITI - Training Session on Urban Management
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SEPTEMBER 2014

3-6	Taipei, Republic of China	UCLG-ASPAC 2014 Congress
10-12	New Delhi, India	Watertech India 2014
22	New York, US	C40 Cities - City Climate Leadership Awards

OCTOBER 2014

7-10	Hyderabad, India	11th METROPOLIS World Congress
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Avinyó, 15. 08002 Barcelona / Ph: (+34) 93 342 94 60 / Fax: (+34) 93 342 94 66 / metropolis@metropolis.org

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		"Cities for All"
16-19	Shenzhen, Republic of China	Global Mayors Forum
21-31	Seoul, South Korea	MITI - Training Workshop on Climate Change
Dates to be confirmed	Mashhad, Iran	MITI - Training Workshop on Municipal Finance and Investment
Dates to be confirmed	Mashhad, Iran	MITI - Training Workshop on the Use of Geographic Information Systems in Urban Planning

NOVEMBER 2014

13-16	Barcelona, Spain	13th International Congress of Educating Cities
24-26	Haikou, Republic of China	UCLG World Congress
Dates to be confirmed	Guangzhou, Republic of China	2014 Guangzhou Award for Urban Innovation, 2nd Conference on Urban Innovation
Dates to be confirmed	Durban, South Africa	METROPOLIS INITIATIVES – Pair review by the City of São Paulo

DECEMBER 2014

3-4	Lyon, France	Sustainable City Solutions 2014
1-12	Lima, Peru	COP20 UN Conference on Climate Change