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Secretariat
General
The Metropolis Secretariat General organised two days of reflection on the association’s strategy for the future. The event brought together 64 people from 16 member and collaborating organisations.

This event was held with the current situation in mind, marked by various commitments on an international level, namely the Sustainable Development Goals for 2030 and the New Urban Agenda, which will have a clear impact on the local governments that are members of the association. In addition to these commitments, it must be noted that new dynamics are emerging in the international ecosystem of networks of local governments, which are reconfiguring the relationships among all of their players. With several different group activities proposed by consultancy firm D’Aleph, the participants reflected on the main challenges facing Metropolis and the best ways to tackle them, such as gender mainstreaming in all areas of the association.

On the first day, the participants reflected on the mission and vision of the association, discussing the main challenges currently facing urban governance and how Metropolis can support its members in tackling them. Simultaneously, at the same venue, a Metropolis Women workshop was organized to introduce the gender perspective in mobility policies, and provided the association...
with some of the first insights to integrate two themes of high importance in metropolitan management. Representatives from Metropolis members and agreed that the three main goals of Metropolis in terms of gender will be:

- To promote gender mainstreaming throughout Metropolis (agenda, strategies, procedures, activities, etc.)
- To identify and share experiences among cities, as well as carrying out joint projects to generate and grow cities’ knowledge regarding gender.
- To position Metropolis as a global benchmark in gender-related issues for local policy, in line with the association’s agenda.

The second day of reflection was set aside to discuss the four areas Metropolis focuses on: sharing knowledge, training, policy transfer and advocacy. The participants broke into smaller groups to discuss to what extent the actions the association carries out are aligned with its mission and vision, as discussed the previous day. Afterwards, time was set aside for proposals to improve the association’s most relevant issues and reflect on how to implement them over the coming years.

The result of these days of reflection and debate have been compiled in a report featuring the contributions of the participants and the main conclusions reached in order to enrich the meeting of the Board of Directions that will be held in Bogotá in October.

Metropolis members: Abidjan, Athens, Barcelona, Berlin, Buenos Aires, Cairo, México City, Dakar, Île-de-France, Johannesburg, Mashhad, Montréal, Brussels Region, Santiago de Chile, São Paulo (State), Seoul.
Mobility and sustainability from a gender perspective in metropolitan areas

In order to spark debate within Metropolis on key issues for metropolitan area – social sustainability and mobility that includes all citizens – Metropolis organised a workshop entitled “Mobility and sustainability from a gender perspective in metropolitan areas”, which took place in Barcelona.

The event, which featured representatives of Metropolis member cities, eight cities in the Barcelona Metropolitan Area (AMB) and some of the collaborating organisations, was a great opportunity to forge synergies and generate interdisciplinary debate on mobility and sustainability from a gender perspective in metropolitan areas, as well as possible projects for Metropolis and the cities themselves to implement.

The first part of the workshop featured two presentations, from Seoul and from Barcelona, on the importance of incorporating a gender perspective into mobility and sustainability policies in our metropolises.

The second part of the workshop was based on dynamic sessions, during which the participants agreed that it is necessary to foster sustainable mobility in our cities, meeting the needs and interests of all the citizens. To do so, it is important to implement an integrated travel system with rates according to the profile and economic power of different groups (economic accessibility). Likewise, the importance of intermunicipal work and multilevel collaboration (municipal governments with supramunicipal governments) was highlighted as a way to share visions and agendas that help foster sustainable mobility that is accessible to all, and deprioritises motorised private transport options. Furthermore, a key issue brought up by many cities is the need to put a stop to sexual and other types of harassment on public transport and in public spaces. To do so, we will all have to work together.

The participants also asked Metropolis to offer and promote a place to share experiences and good practices in terms of mobility and social sustainability with gender perspective in the cities.

**Metropolis members:** Abidjan, Athens, Barcelona, Brussels Region, Buenos Aires, Dakar, Santiago de Chile, Seoul.
Metropolis connects with 2500 city stakeholders

The World Cities Summit (WCS) in Singapore is one of the largest gatherings of city stakeholders from all over the world, including city leaders, mayors, city managers, academics, practitioners and private organizations.

This year, the biannual WCS focused on liveable and sustainable cities with Innovation at the forefront of the urban communities. Over 125 mayors and city leaders representing cities from 63 countries and regions from around the world gathered at the summit, to discuss the global challenges for the cities and explore opportunities for governments, civil society and private sector organisations to work together in solving the current and future problems of cities.

Metropolis members: Beijing, Busan, Daejeon, Guangzhou, Mashhad, Medellin, Seoul, Shanghai, Tianjin.

MeTTA General Assembly

During the establishment of the Metropolis International Training Institute (MITI) in Seoul, the former Metropolis Secretary General Mr LeSaux and Senior Advisor Mr Dubey initiated the dialogue of Megacities with the Seoul Institute. In July 2014, the Megacity Think Tank Alliance (MeTTA) was formally established with Metropolis as one of the founding members of this alliance. MeTTA aims to provide solutions to problems megacities face and subsequently to improve the quality of life of its citizens. As a founding member of MeTTA, Metropolis brings network of cities to this forum and shares the common knowledge platforms to collaborate in addressing the challenges of megacities.

On the sidelines of the World Cities Summit in Singapore held in Singapore on July 12, the third MeTTA General Assembly took place and all its founding members and partners discussed the current challenges of Megacities of Asia and proposed activities of the alliance. The general assembly took the note of the current demands of megacities in the region and the effectiveness of MeTTA in establishing a collaboration platform where members can exchange their knowledge and experiences in a more effective way.

In addition to the third general assembly, the MeTTA organised a forum on mobility - Megacity Mobility Systems and Solutions, where peers and participants had an opportunity to share the best practices on megacity mobility systems. The forum was also aimed to provide city planners and policymakers innovative mobility solutions to achieve the optimal balance between efficient space use, equitable social design, and environmental benefits.
Gearing up for the 12th Metropolis World Congress

In all the regions of the world, major cities are facing major challenges, not only with respect to traditional local issues, like infrastructure and housing, but also with regard to global issues that have a local impact, such as climate change and migration. These issues pose challenges to metropolises and lead them to take concrete, innovative and targeted actions aimed at meeting all their residents’ needs.

When adopting the New Urban Agenda for the world, which reflects the central role that metropolises should play to meet global challenges, it is more essential than ever to continue this commitment in the years to come. It is in this spirit that Metropolis will hold its 12th Congress in Montreal under the theme “Global challenges: metropolises in action”.

The congress will be an opportunity to bring together the major cities and a number of partners in order to discuss local and global issues, assess the approaches tested and especially chart the way forward.

Visit of the Secretary General and Executive Director at the City of Montréal

Participation at the Global Taskforce Meeting

Felip Roca, Metropolis Secretary General, and Octavi de la Varga, Executive Director, participated at the Global Taskforce meeting that took place in the framework of the Extraordinary meeting of the UCLG Committee on Statutory Issues (19-20 September) in Barcelona.
Bilateral meeting with the Commonwealth of Local Governments Forum

The Secretary General of Metropolis, Mr. Felip Roca, and the Executive Director, Mr. Octavi de la Varga, met with Dr. Greg Munro, Secretary General of CLGF, and Ms. Lucy Salck, Deputy Secretary General. The main objectives of the meeting were to meet the new Secretary General of CLGF and to identify possible joint areas of cooperation.

Both Metropolis and CLGF are members of Cities Alliance and the Global Task Force.

Bilateral Meeting with Cités Unies France- CUF

On the occasion of the extraordinary statutory meeting of UCLG, Metropolis Secretary General, Mr. Felip Roca, and the Executive Director, Mr. Octavi de la Varga, met with Mr. Bertrand Gallet, Executive Director of CUF, and Mr. Simone Giovetti, responsible for crisis and recovery, to reflect on the work that CUF is developing in the context of the UCLG on resilience of cities and response to disasters. Metropolis proposed to CUF the incorporation of all those policies and urban experiences on resilience identified by the CUF to the Policy Transfer Platform.
Membership Fees Payment Status

Metropolis currently has 137 members. As of 30 September 2016, **62 members have paid a total of 477,119€.**

The accession of South Tangerang will be ratified during the next Board of Directors to be held in October in Bogotá.

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We remind all our member cities that they must be up to date with the payment of their annual fees to the Association.

Thanks to these annual fees, Metropolis can maintain its activities and enhance services delivered to members.

A reminder letter was sent in July to all members who, by that date, had not paid their annual fees.
Regional Secretaries
Training on e-Governance

The Seoul Human Resource Development Center (SHRDC) successfully concluded a one week Metropolis Training program on e-Government. Participants from eight Metropolis member cities – Guangzhou, Shanghai, Jakarta, Hanoi, Shiraz, Taipei, Quito, and Medellin - attended the program from July 5 to 13, 2016. All attendees shared Seoul’s best cases such as late night buses called ‘Owl Bus’ strategically tapped into Big Data as well as the main e-Government services and infrastructures.

Furthermore, they had a meaningful opportunity to discuss and understand attendees’ relating cases by delivering their presentation, such as Jakarta Smart City Portal, Quito’s improvement of electronic payment for services, the E-Certification and License Project of Guangzhou, the Hanoi Smart City project, the key strategies of the e-government initiatives of Medellin, the Shanghai economic and Information Technology Commission purposes, the Shiraz ICT Master Plan and different elements of project implementation in Taipei City, among others.

In addition, SHRDC provided them with site visits regarding Seoul’s e-Government projects and major e-Government related institutions such as S-PLEX center, which is a multicomplex for IT, digital media and cultural content and the Korea Local Information Research and Development Institute (KLID) to know more about the infrastructure for e-Government and to expand relevant knowledge.

**Metropolis members:** Guangzhou, Hanoi, Jakarta, Medellin, Quito, Seoul, Shanghai, Shiraz, Taipei.
Training on Urban Innovation

The Metropolis Regional Secretariat for Asia-Pacific (Guangzhou), in partnership with the Chinese People Association for Friendship with Foreign Countries (CPAFFC), organized a capacity building workshop in Beijing for Chinese cities to engage in an active learning environment, focused on urban innovation. Conducted by Mr Nicholas You, veteran urban specialist and thought leader, and Mr Sunil Dubey, Metropolis Senior Advisor, the workshop demonstrated how the creation of urban environments where innovation and technology based solutions can flourish leads to the benefit of local communities.

Among the participants, the workshop counted on the presence of representatives from Beijing, Guangzhou and other 20 Metropolis members from China and beyond, as well as other local governments and private sector partners.

Participants brought their challenging case studies to the workshop, and individual cities worked with each other in identifying key obstacles of implementing innovative solutions. The participants were encouraged to develop a conceptual framework where innovative ideas can be transferred to other cities and urban communities through simple exchange platforms.

The Beijing metro was an emblematic case discussed during the workshop: carrying over 10 million people on a daily basis, this transportation system requires infrastructure and facilities to cater a population that is greater than the total number of inhabitants of Sweden, Hungary or Austria. It is a very complex and intricate system of urban management, whose challenges cannot be solved by historical and traditional methods of planning, management and investment, and need innovative, interesting and inviting ways of thinking about our cities.

Mr Song Jingwu, Vice President of CPAFFC, summarised the workshop: “The technological based innovation has been an essential part of our recent urban history. We want to enrich this experience for all urban communities in the world by connecting people to people. But we want to achieve the next level of innovation in our cities; innovation for opening new ideas and using technology as enabler, not the sole reason for innovation”.

Metropolis members: Guangzhou.
Participation at the 2nd Asian Women’s Network forum

The Seoul Foundation of Women and Family held the 2nd Asian Women's Network Forum entitled “Building safe and inclusive cities for women” on 1 September. This event was organised in order to analyse Sustainable Development Goal 11 – to make cities inclusive, safe, resilient and sustainable – and featured President of Metropolis Women Laura Pérez Castañó speaking in the second session: Building safe cities out of violence. Pérez began her speech by stressing the right to the city and highlighting usability as a fundamental element of cities and metropolitan areas. She then turned to the threefold role of local government in eradicating urban violence in our cities:

- Decreasing sexual violence and harassment against women and girls in public spaces, by implementing legislation, local ordinances and policies to raise awareness and bring about cultural change in coordination with different stakeholders of civil society and feminist organisations.
- Decreasing the feeling of insecurity among women and girls, in two main areas: Mobility and Urban planning.
- Establishing solid international agreements as a key strategy for more efficient, sustainable public policies to prevent, reduce and eradicate all types of violence against women and girls in public spaces.

Metropolis members: Seoul, Barcelona.

The 2nd Asian Women’s Network Forum came to a close with the guest cities from Asia and the President of Metropolis Women signing the Recommendations of the 2nd Asian Women’s Network Forum “Building safe and inclusive cities for women”.

Work on these recommendations began at the debate session entitled “Asian Dialogue” held on 31 August, where Laura Pérez coincided with some representatives of the Huairou Commission, which helped organise the Habitat III Gender Assembly Day along with Metropolis and other organisations.

The aim is for these recommendations to be incorporated into the New Urban Agenda, which will be made official at the Habitat III Conference. Click here to see the recommendations. Additionally, the Metropolis Women Presidency took advantage of their time in Seoul to meet with Mr Ahn Joon Ho, president of the SHRDC, which serves as the headquarters of the Metropolis training programme. At this meeting, they requested that gender mainstreaming be included in all training programmes in 2017, which is one of the main goals of the new Metropolis Women workplan.
Europe

Members

Athens
Barcelona
Berlin
Brussels Region
Bucharest
Île-de-France
Lisbon
Madrid
Moscow
Sarajevo
Sofia
Zagreb

Focal Points

Regional Secretariat
Barbara Berninger
Berlin

Secretariat General
Mireia Zapata

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Ada Colau
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Copresident
Michael Müller
Mayor of Berlin

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Jean-Luc Vanraes
Vicepresident of the Brussels Region Investment Company

Laura Pérez
City Councillor of Barcelona
Metropolis Women President

To be appointed
Île-de-France

Activity Report
July - September 2016
On 8 July, representatives of the 7 members of Metropolis, plus other metropolitan regions from around the world, debated internationalisation strategies implemented by large metropolises in the face of the current global dynamic and national contexts.

This debate was held as part of the “Metropolitan areas international strategies” conference organised by the Barcelona Metropolitan Area, the Euro-latin American alliance of cooperation between cities AL-LAS and the Barcelona Institute of International Studies in collaboration with the European Union and the Government of Mexico City.

Metropolis members: Mexico City, Johannesburg, Medellin, Montréal, Sao Paulo (State), Seoul.
North America

Members

Atlanta
Toronto
Guadalajara
México City
Monterey
Montréal
Puebla

Focal Points

Regional Secretariat
Mariana Flores
Mexico City

Secretariat General
Teresa Oliver

Board of Directors Members

President
Denis Coderre
Mayor of Montréal

Regional Vicepresident
Miguel Ángel Mancera
Mayor of Mexico City

Activity Report | July - September 2016
The city of Montreal hosted the GSEF 2016 Global Social Economy Forum, bringing together 330 leading city representatives from 30 countries across the world and featuring significant representation from international organizations.

Metropolis, a member of this edition’s Honorary Committee, was present, moderating two round tables led by the Association’s Executive Director, Octavi de La Varga.

Secretary General Felip Roca, together with other GSEF city networks, closed the event with a clear message: “Major metropolises are forums of opportunities and development as well as the most visible face of inequality. This is precisely the reason why the link between local governments and the social economy can be the guarantee of citizen wellbeing. All of this makes cities the ideal place to develop the social economy and deliver a greater impact”.

The C.I.T.I.E.S. network was another outcome of the forum. Metropolis will endeavor to initiate collaborations in this network, focused on the social and solidarity economy (SSE), which held its first meeting in Montreal as part of the GSEF event. The idea is to create synergies with other local government networks and organized civil society to facilitate the outreach of SSE initiatives, promoting the exchange of knowledge and the adaptation of good practices at the international level. The organization is based in Montreal in partnership with Seoul. The next GSEF event will take place in 2018 in Bilbao, Spain.

**Metropolis members:** Montréal, Seoul.
The Sustainable Airport Area initiative held its second workshop in Atlanta, USA – almost one year after the October 2015 Paris workshop. Representatives from six international airports participated in the workshop: Atlanta, Paris-CDG, Beijing, Dakar, Vantaa, Barcelona, as well as international experts, consultants and scholars from Paris, Atlanta, Hong-Kong and Vancouver. In total, twenty-five high-level professionals attended the workshop.

During the 2015 Paris workshop, the participants had identified 10 key thematic challenges facing the sustainable planning and development of airport areas.

The main objective of the 2016 workshop was to identify and share good practices related to these 10 key challenges. Participants were invited to split up in thematic work groups, each tackling one of the key challenges. This work method allowed for the collective identification of a number of good practices developed by international airport areas on various fields such as mobility and accessibility, urban planning and development, governance and competitiveness.

The workshop program also included a visit to the Georgia Resource Center - a world-renowned resource center run by Georgia Power and dedicated to attracting and expanding businesses in the State of Georgia.

On September 22, the participants also took part in a business tour in the Atlanta Airport Area organized by the Atlanta Regional Commission (ARC). The business tour, held jointly with the Hubstart International Seminar, included visits to some of the major economic development sites and projects in the Airport Area such as the new Porsche Headquarters, the redevelopment of the former Fort McPherson military base, the City of College Park and the new terminals currently under construction.

The main objective of the Initiative is the publication of a Good Practice Guide on Sustainable Airport Areas, due in June 2017. A third workshop will be held in the beginning of 2017 to finalize the work achieved during the first two workshops.

**Metropolis members:** Atlanta, Barcelona, Beijing, Dakar, Île-de-France (Paris).
Latin America and the Caribbean

Members

Belo Horizonte
Bogotá
Buenos Aires
Guayaquil
Medellín
Quito
Santiago de Chile

Brasilia
Caracas
Cordoba
La Habana
Minas Gerais
Montevideo
Rio de Janeiro
São Paulo City

Guarulhos
Maracaibo
La Paz
Medellin
Porto Alegre
Rosario
São Paulo State

Montevideo
Porto Alegre
Maracaibo
Medellín
Rio de Janeiro
São Paulo State

Rosario
San Salvador
Zulia
Santiago de Chile
São Paulo City
São Paulo State

Focal Points

Regional Secretariat
Marcos Campagnone
São Paulo State

Secretariat General
Xavier Borrell

Secretariat General
Lia Brum

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Regional Counselor of Santiago de Chile Metropolitan Region

Mauricio Rodas E.
Mayor of Quito

José Fortunati
Mayor of Porto Alegre

Horacio Rodríguez Larreta
Head of Government of the City of Buenos Aires

Activity Report | July - September 2016
Guangzhou cooperates with Quito for post-earthquake reconstruction

After a call to the members of Metropolis made by the Secretariat General and the Metropolitan District of Quito in May, the Guangzhou Municipal People’s Government of Guangzhou has donated 500 thousand ¥ (around 75,000 US$) in aid to children, adolescents and their families who were affected by the earthquake of 7.8 magnitude that took place in Ecuador last 16 April.

The support from Guangzhou was materialized through the facilitation of the Secretariat General of Metropolis and the leadership of the Metropolitan District of Quito, which established a network of global solidarity for the reconstruction after the earthquake. The Municipality of Quito has signed an interinstitutional agreement with UNICEF Ecuador, so that this institution receives and channels the resources donated to the city. The funds will be used in projects of education, health and child care.

In his gratitude letter to Wen Guohui, Mayor of Guangzhou, Mauricio Rodas, Mayor of Quito, expressed that “through our joint membership in Metropolis we will receive these funds and you can be sure that they will be properly used for attending immediate needs of the children population of Manabi and Esmeraldas”, referring to two provinces in the coast of Ecuador that were mostly affected by the earthquakes.

Metropolis, as association that brings together metropolitan areas to improve the quality of life of its citizens, also prioritizes the solidarity and cooperation among its members, as on this occasion.

Aid programmes to children, adolescents and their families affected by the earthquake
Activities in the framework of Metropolis in Africa have not been detected during this quarter. For more information on the activities of the members of this region, please visit our website.