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Secretariat General
Since the past Metropolis World Congress and the approval of our new Action Plan, the Secretariat General team has been working hard to set the path for all the challenges we have ahead as a network.

During the past quarter, in conjunction with planning and internal reorganization efforts, we managed to ensure a smooth presidency transition, to kick-off the first activities of our pilot projects, and to launch a new issue paper of the Metropolis Observatory, just to mention a few accomplishments. The present Progress Report is filled, therefore, with the fast-paced and inspiring milestones that marked the conclusion of 2017 in Metropolis.

I sincerely thank the collaboration of our Board of Directors members, Regional Secretaries, the staff of the Secretariat General, and the technical representatives from our active membership around the world, who have enthusiastically provided all the support required to give continuity to the work of Metropolis. I wish the holiday season fills us all with energy to lead and join the diverse activities planned for 2018, a year that shall bring us rewarding experiences.
ACTIVITIES

**Action Line 1 (L1)**
Conducting effective urban diplomacy and advocacy on metropolitan issues

**Action Line 2 (L2)**
Strengthening capacities for metropolitan governance

**Action Line 3 (L3)**
Developing a strong, consultative and sustainable internal governance culture
4th World Forum of Local Economic Development

**Praia, 17-20 October**

The 4th World Forum of Local Economic Development (LED) was hosted by the City of Praia (Cape Verde) from 17 to 20 October, under the theme “Global agendas, local voices, local actions”. Given the importance of economic development within the vision of Metropolis, our Secretary General has accepted the invitation to moderate a session of the event’s program.

**Activated members**

*Dakar, Madrid, Mexico City*

Cities Alliance runs workshops on migration and localising SDGs

**Bern, 17-18 October**

In the Swiss city of Bern, Metropolis took part in a series of workshops, organised by Cities Alliance and the Swiss Agency for Development and Cooperation (SDC), on migration and how cities can localise the SDGs.

The Cities Alliance invited its members, as well as its Swiss and international partners, to expert workshops covering these topics (17 October: “The role of cities in localising the SDGs” and 18 October: “Cities and migration”). Metropolis was represented at the event by Eugeni Villalbí, Project Officer for the Metropolis Observatory. The sessions included a discussion and exchange of experiences and ideas to find new frameworks, new approaches and new tools applicable to the topics covered during the workshop. Proposals that, at the same time, should establish the basis of the strategic guidelines underlying the action plan for the Cities Alliance over the years to come.

Festival MegaCities ShortDocs

**Paris, 19 October**

Metropolis has started a partnership with the film festival MegaCities ShortDocs (MC-SD). Founded in 2014, the Parisian association MC-SD brings together short documentary films that reflect the challenges faced by megacities – urban areas with more than 10 million inhabitants. There are 38 megacities in the world today, and 24 of them are already members of Metropolis. The best short documentaries in the 2017 festival were shown on 19 October in Paris.
Warsow hosted the third edition of the European Metropolitan Authorities (EMA) conference, an initiative led by the Barcelona Metropolitan Area. Topics such as metropolitan solidarity and the role of metropolitan areas in EU cohesion policy post-2020 were discussed, and good practices for collaboration between metropolitan areas were shared.

The Metropolis Secretary General, Octavi de la Varga, moderated the session called “Metropolitan Solidarity: spreading income and inducing development”, with the participation, from our membership, of the Barcelona Metropolitan Area and the Metropolis of Lyon, and also of Nice, the Silesian Metropolitan Area and Tirana.

Activated members
Barcelona, Grand Lyon, Madrid

World Cities Day Forum
Guangzhou, 31 October

Metropolis supported the World Cities Day, jointly organized by the city of Guangzhou and UN-Habitat. The Mayor of Guangzhou, Mr. Wen Guohui, and the Metropolis Secretary General, Mr. Octavi de la Varga, participated in a dialogue with other mayors from cities in China, Italy and the United Kingdom on sustainable urbanization and on the governance of the cities. This dialogue highlighted the need for new governance models that take into account, among other things, the impact of metropolitan spaces not only in the metropolitan environment itself but in the set of territories of a given region. Likewise, the importance of responding quickly to the needs of an increasingly diverse and heterogeneous citizenship was highlighted.

Activated members
Guangzhou
Climate Summit for Local and Regional Leaders

Bonn, 12 November

The Climate Summit of Local and Regional Leaders was held in Bonn on November 12 in the framework of COP23.

The summit addressed four main themes: the new global frameworks, the new models for action: integrating climate and sustainability across all sectors; collaborative climate action to make progress through the participation of the community and the private sector; how to join forces for action in vulnerable climatic regions; coordinated action among all levels of government.

Members of Metropolis, as well as the Secretary General of the association, were part of the delegation of local and regional governments present at the COP. Some of our members participated actively in various round tables of the summit.

Smart City Expo World Congress Leaders

Barcelona, 14-15 November

For another year running, Metropolis took part in the Smart City Expo World Congress, one of the world’s leading conferences on smart cities and urban innovation. On the first day of the Congress, the Metropolis Secretary General, Octavi de la Varga, moderated the session “Co-production in Action: Towards more Equitable Cities”. The session focused on exchanging perspectives and experiences on policies that foster citizen integration to co-produce more equitable cities. In addition, Agnès Bickart, Senior Manager for Institutional Relations and the Metropolis Asia Portfolio, together with Sunil Dubey, Metropolis Senior Advisor, took part in the workshop: "International Urban Cooperation Asia: Smart Cities and Development in China".
Participation at the International Conference of the European Forum of Urban Security

Barcelona, 15-17 November

The International Conference of the European Forum of Urban Security (EFUS) on “Security, Democracy and Cities: a Joint Production of Urban Policies on Security” was held in Barcelona. During the conference, a workshop on “Prevention of Violence against Women” co-organized by Metropolis was held, and attended by Mrs. Maria Naredo, the Director General of Awareness and Prevention for Gender Violence in the Municipality of Madrid.

The activity contributed to Metropolis’ vision of incorporating gender in European security policies, as well as addressing the issues of violence against women and girls in public spaces.

Observatory on Subnational Government Finance and Investment

Paris, 16-17 November

The Observatory on Subnational Government Finance and Investment had its public launch and first formal meeting at the OECD headquarters in Paris on 17 November, 2017. Metropolis was represented at the event by the Secretary General, Mr. Octavi de la Varga, and by Mr. Eugeni Villalbí, Project Officer for Metropolis Observatory.

The project is run by UCLG, the OECD and the Agence Française de Dévelopement (ADP), while Metropolis is involved as a member of the Steering Committee. The project is the result of work that began in 2016, with the same partners, through the publication of a report titled, “Subnational governments around the world: Structure and Finance”. The aim of the project is now to go one step further and create a stable space to analyse the financing systems of more than 100 countries around the world. The goal is to build a transparent and accessible database, create tools to help train subnational governments in this field, and to promote an international dialogue that also favours multilevel governance in areas related to finance.

The next step will be to work during 2018 to maximise the number of countries analysed, and start collecting data. The first conclusions from the study will be presented at the end of this year, or at the beginning of 2019. Then the next step is to progressively consolidate a global network of experts and institutions that contribute to broadening knowledge in this area.
Global Compact for Safe, orderly and regular migration

Puerto Vallarta, 4-6 December

In Puerto Vallarta, Mexico, was held the stocktaking meeting of the Inter-governmental Conference to adopt the Global Compact for Safe, Orderly and Regular Migration.

It was during this meeting that Ms. Valérie Plante, the new Mayor of Montréal, presented a position paper submitted by Metropolis to the Global Compact for Safe, Orderly and Regular Migration and the Global Compact for Refugees, also included in the New York Declaration. The Metropolis position paper had previously been sent to Mrs. Louise Arbor, Special Representative of the Secretary-General for International Migration, to Mr. Filippo Grandi, 11th United Nations High Commissioner for Refugees (UNHCR), as well as to the Secretary General of the United Nations.

UCLG World Council

Hangzhou, 6-9 December

Octavi de la Varga, Secretary General, Federica Biondi, Head of Administration and Finance at Metropolis, and Guillaume Berret, Project Officer for Pilot Projects and International Calls for Projects, represented the association’s Secretariat General at the UCLG World Council hosted by Hangzhou.

Activated members

Barcelona, Fuzhou, Gauteng, Gwangju, Hangzhou, Lisbon, Madrid, Montevideo, Montréal, Rabat, Taipei
Metropolis in the media

OCTOBER

World Urban Campaign
Urban management training program

UCLG
Urban Resilience Summit 2017

Guangzhou TV
Interview to SG Octavi de la Varga

Daily Guangzhou
Interview to SG Octavi de la Varga

NOVEMBER

Barcelona Metropolitan Area
MEGA Project

World Urban Campaign
EMA Conference

UCLG
EMA Conference

Citiscope
Interview to SG Octavi de la Varga

Radio TBS Seoul
Interview to SG Octavi de la Varga

Municipal eLibrary

PressReader
Intersectionality in metropolitan LGBTI policies

Unión de Ciudades Capitales Iberoamericanas
Intersectionality in metropolitan LGBTI policies

Spanish Agency for International Development Cooperation (AECID)
Intersectionality in metropolitan LGBTI policies

DECEMBER

Municipal eLibrary
Metropolis Observatory, Issue Paper 3

100 Resilient Cities
Metropolis Observatory, Issue Paper 3

Urban Gateway
Metropolis Observatory, Issue Paper 3

UCLG
Smart City Expo World Congress
The Seoul Human Resource Development Center (SHRDC) successfully held a sustainable water management training program focused on the resource efficiency, urban regeneration and eco-friendly practices.

With a total of six participants, sustainable management resource policies initiated by the city of Seoul were at the center of the discussion. Participants were also given the opportunity to exchange concerns and proposals within the field of water treatment and waste management about their own cities, aiming to solve pressing current challenges.

In her capacity as content curator for the Secretariat General, Lia Brum took part in a round table at the International Seminar on the New Urban Agenda, held at the University of Barcelona Law Faculty. The session, which focused on the metropolitan scope of the New Urban Agenda, was attended by Josep Armengol i Tatjé, Deputy Director General of Territorial Action and Urban Habitat at the Generalitat de Catalunya; Mariona Tomàs, Associate Professor at the Department of Constitutional Law at the University of Barcelona; and Oriol Illa, Director of the International and Cooperation Department at the Barcelona Metropolitan Area (AMB).
Metropolis initiatives: Guidebook “Sustainable Airport Areas, Guidelines for Decision Makers”

Paris, 17-19 October

During the Sustainable Airport Areas International Seminar held in Paris from 17 to 19 October, the team of the Institute of Urban Planning of Île-de-France (IAU-ÎdF) presented, for the first time, the complete guidebook “Sustainable Airport Areas, Guidelines for Decision Makers”.

This publication is the final outcome of the Metropolis initiative on sustainable airport areas, led by Île-de-France from 2015 to 2017, during which three workshops were organized (two in Paris and one in Atlanta), with the participation of several Metropolis members.

The guide leaves a legacy for our membership, and will hopefully contribute to the development of future Metropolis projects which deal with the planning and management of the metropolitan territories surrounding major airports, such as the new project “METROAirports: socioeconomic impact and uses of new-generation airports”, led by the Barcelona Metropolitan Area.

Activated members
Atlanta, Barcelona, Beijing, Berlin, Brussels, Durban, Guarulhos, Île-de-France, Incheon, Shanghai

Participation at the “Local and Regional Governments and the Right to Adequate Housing”

Barcelona, 2-3 November

Metropolis participated in the conference “Local and Regional Governments and the Right to Adequate Housing” organized by CGLU and the city of Barcelona. The meeting brought together experts and representatives of local, regional and metropolitan governments to discuss and analyze housing policies. Present in the conference was the mayor of Barcelona, Mrs. Ada Colau and the president of CGLU, Mr. Parks Tau.

Activated members
Barcelona
Metropolis Training: SHRDC international Forum

Seoul, 2-3 November

The Seoul Human Resources Development Center (SHRDC), together with the Seoul Metropolitan Government, organized its international annual forum and showed what the headquarters for Metropolis Training have achieved through the training courses organized during this year, sharing Seoul’s policies in sustainable mobility, sustainable housing, urban regeneration and climate change.

Activated members
Cairo, Île-de-France, Kathmandu, Mashhad, Mexico City, Seoul

Workshop for Thought Leaders

Guangzhou, 3 November

Within the framework of the line of work on Metropolis’ urban innovation, led by Guangzhou, the “Workshop for Thought Leaders” on innovation in urban transport for the future city was organized once again.

The impact that urban mobility has on a wide range of areas such as environment, energy resources, economic development, social cohesion, public health, safety, etc. was brought to light. Urban transport is directly linked to the possibility of generating opportunities for all citizens. The event was started by the Executive Vice Mayor of Guangzhou, Mr. Zhiying Chen, and was attended by the Secretary General, Octavi de la Varga, who participated in the “Workshop for Thought Leaders” in Guangzhou, together with the Senior Adviser for Asia, Dr. Sunil Dubey, and the Senior Manager for Institutional relations & Asia portfolio, Ms. Agnès Bickart.

Activated members
Barcelona, Brussels, Guangzhou, Jakarta, Karaj, Mexico City, Seoul, Shanghai, South Tangerang, Valle de Aburrá
Collaboration with IBEI

Barcelona, 7-10 November

Metropolis contributed to the programme of the course titled “International Projection of Cities”, which is part of the Barcelona’gov network and run by the Institut Barcelona d’Estudis Internacionals (Barcelona Institute for International Studies, or IBEI). On Wednesday 8 November, Lia Brum, who is responsible for Latin America at the Secretariat General, received a visit from a group of 14 students from the course. The group was made up of mainly people from Latin America with political and technical profiles from local governments, as well as experts in the area of international relations and development cooperation in the field of cities. The course was attended by Aline Abreu, international relations advisor at the Rio de Janeiro Prefecture, representing the Metropolis membership. The activity included an institutional presentation by Metropolis, and an open discussion to exchange ideas on the actions taken by local governments as part of a network. On Friday 10 November, Secretary General Octavi de la Varga took part in the final session of the course, with the presentation “How cities have an impact on global agendas: Habitat III”.

Metropolis Training: E-Government for Sustainable Development and Good Governance

Seoul, 12-19 November

The Seoul Human Resource Development Center (SHRDC) successfully held an e-Government Training Program targeting at Sustainable Development and Good Governance. The program counted with the participation of some of our members. With a total of 16 participants the program granted the opportunity for each city to share its relevant concerns, policies and challenges within the field of E-Government.

Activated members
Amman, Bangkok, Cairo, Colombo, Mexico City, New Delhi, Quito

Policy Transfer Platform: addendum to the agreement

13 November

The Secretariat General of Metropolis and Berlin signed an addendum to the agreement of the Policy Transfer Platform initiative for an amount of 13,008.48€. These resources have been earmarked for the continuity and improvement of the platform, while being at the same time financial provisions for the Platform new agreement as Metropolis' strategic project.

Activated members
Berlin
Seminar “Post Habitat III: the contribution of cities and metropolitan areas”

Barcelona, 13-14 November

The Área Metropolitana de Barcelona (AMB) organized the seminar “Post Habitat III: the contribution of cities and metropolitan areas”. Representatives from Metropolis and experts gathered to discuss the application of guidelines derived from the Conference Habitat III, which took place last year in Quito. The event served as preparation for the World Congress which AMB will carry out in May of next year, with over 300 expected to attendees, regarding growth and equality strategies in large metropolises.

During the seminar issues of sustainability (climate change, air quality, natural resources), urban and metropolitan planning (public spaces, mobility), social cohesion (segregation, digital divide, social inequality, the right to housing), and competitiveness and local development (unemployment, circular economy, innovation), were discussed.

Activated members
Barcelona, Berlin, Brussels, Guangzhou, Johannesburg, Mexico City, Montevideo, Montréal, San Salvador

Asia Innova

Barcelona, Madrid and Valencia, 20-23 November

Metropolis and Casa Asia embarks in a new cooperation path between European and Asia Pacific Cities through ASIA INNOVA 2017. ASIA INNOVA event embraced three major cities of the Iberian Peninsula in one unique symposium.

This new cooperation between EU and Asia Pacific focuses on inclusion of cultural, social and physical infrastructure as vital aspect of Smart Cities. Asia Innova 2017 is supported and funded by European Union, the Government of Spain, Casa Asia and Local Governments of Madrid, Barcelona and Valencia.

Metropolis, in its role of knowledge partner of this multi-venues conference, facilitated the city to city dialogue between cities by way of participation of international renowned Asian experts in the field of Smart Cities and the field of start-ups from different cities of Asia-Pacific together with the main actors from both public and private sector, in Barcelona, Madrid and Valencia.

Activated members
Barcelona, Guangzhou, New Delhi, Madrid, Seoul
A metropolitan vision for participatory budgeting

Guadalajara, 23-24 November

The International Forum "Let’s Talk About Participatory Budgets", held in Guadalajara, Mexico, was organised by the Government of the State of Jalisco, the association El Colegio de Jalisco, and the School of Public Administration of Mexico City. Its aim was to create a platform for discussion and to exchange experiences and knowledge related to participatory budgeting implementation.

Metropolis one of the institutions collaborating with the International Forum, was represented by the School of Public Administration of Mexico City (co-organiser of the event), which since 2013 has been the headquarters of the Metropolis Regional Training Centre for the Americas. Metropolis was also represented by a number of member cities.

Activated members

Barcelona, Buenos Aires, Guadalajara, Madrid, Mexico City, Montevideo, Montréal, Porto Alegre, Puebla, Santiago de Chile

Pilot Projects: workshop of Metropolis Energy Governance (MEGA)

Lyon, 23-24 November

The pilot project "Governance in the energy transition towards a low-carbon society in metropolitan areas" (Metropolis Energy Governance, or MEGA) is led by the Metropolitan Area of Barcelona (AMB), with the Greater Lyon metropolitan area and the city of Montevideo acting as partners. The first workshop of the initiative was held in Lyon on 23 and 24 November.

Activated members

Barcelona, Buenos Aires, Grand Lyon, Montevideo
Metropolis Observatory: The metropolitan scale of resilience

Barcelona, 28 November

A conference was held in Barcelona to present the issue paper “The metropolitan scale of resilience”, written in partnership with the 100 Resilient Cities (100RC) network. The publication is the third volume in the collection by the Metropolis Observatory, a project promoted by the Metropolitan Area of Barcelona (AMB). The event was attended by Metropolis members and partner organisations. The day's discussions made it clear that the development of large urban agglomerations needs comprehensive planning, taking into account a vision of resilience and the involvement of cross-cutting entities involved on several levels, in order to achieve the sustainable development goals (SDGs) and meet the New Urban Agenda.

Activated members
Barcelona, Buenos Aires, Mexico City

Pilot Projects: Metroairports

1st meeting

Barcelona, 30 November – 1 December

The pilot project “METROAirports: socioeconomic impact and uses of new-generation airports” led by the Metropolitan Area of Barcelona (AMB), with Atlanta, Île-de-France and Santiago de Chile as partners saw its first workshop held in Barcelona at AMB's offices.

The two-day workshop consisted on several working sessions where each partner presented its experience on land planning and socio-economic impact of its airport area. It also included a site visit to the El Prat de Llobregat, the city of AMB where the airport is located.

Activated members
Atlanta, Barcelona, Île-de-France, Santiago de Chile
Metropolis Training: Urban rail transport

Seoul, 4-8 December

The Seoul Human Resource Development Center (SHRDC), in partnership with the Seoul Metro and City Transportation Headquarters, held the last training program of the year, focused on the urban rail sector. A total of three Metropolis members attended the training program.

Activated members
Bangkok, Katmandú, Medellín

Conference on metropolitan resilience in Santiago de Chile

Santiago de Chile, 5-6 December

Four of our members participated in the conference “Building Resilience at the Metropolitan Level” in Santiago, Chile. Thought-provoking debate and insightful discussion occurred during the event expanding opportunities for the implementation of projects and initiatives to build resilience.

The program was organized by 100 Resilient Cities, along with the Regional Metropolitan Government of Santiago, and various government departments.

Activated members
Barcelona, Buenos Aires, Jakarta, Île-de-France, Montevideo, Santiago de Chile

Pilot Projects: 1st meeting on intersectionality in metropolitan LGBTI policies

Montevideo and Buenos Aires, 12-15 December

Montevideo and Buenos Aires hosted the first meeting for the project "Intersectionality in Metropolitan LGBTI Policies". This project involves the metropolises of Montevideo, Medellín, Mexico, Berlin, Barcelona and Buenos Aires, and aims to draw together common knowledge so that an intersectional perspective can be incorporated in policies aimed at LGBTI persons, where the acronym stands for Lesbian, Gay, Bisexual, Trans and Intersex. The intersectional approach aims to acknowledge that all people, including those who identify as LGBTI, are affected by multiple inequalities and that this intersection creates a new kind of discrimination, which differs from the sum of these inequalities. The main talking point covered in this first meeting was the situation that LGBTI migrants and refugees face.

Activated members
Barcelona, Berlin, Buenos Aires, Medellín, Mexico City, Montevideo
Cities Alliance General Assembly

**Jinja, 13-15 December**

Hélène Jourdan, Project Officer for Learning, Strategic Partnerships & Focal Point for Africa, travelled to Jinja, Uganda, to take part to the Cities Alliance General Assembly meetings.

Members of Cities Alliance participated in the field visits organized to see different projects, including a visit to KibugaMbaata, an informal settlement that lacks services of physical and social infrastructure. A development plan was prepared in 2016 by Caritas, in collaboration with the Makerere University, Acttogether, Slum Dwellers International and local partners to improve the inhabitants’ basic services of this neighborhood.

During the successful three-day meeting, members of the Assembly approved the Strategic Plan for the forthcoming four-year term, in which gender is mainstreamed.

Metropolis initiatives: Youth, Sport, and Social Cohesion

**Barcelona, 14-15 December**

Barcelona hosted the “Youth, Sport and Social Cohesion” conference, which was organised by the Institut Barcelona Esports of the Barcelona City Council and the association Metropolis. Over the course of two days there were debates, meetings and sharing of experiences in which youth sport activities could be rethought, revised and analysed in terms of their social contributions.

A bicycle tour was also organised so as to provide different experiences with athletics and social cohesion in public spaces of Barcelona.

This conference represented the final event of the Metropolis Initiative “Youth, Sport and Social Cohesion”, a three-year project launched in 2015 with the goal of promoting a social and athletics-based network for athletic entities and organisations that use sport as a mechanism for social cohesion.
Meeting with representatives of DEVCO, the European Commission’s Directorate-General for International Cooperation and Development

Brussels, 20 December

The Secretary General of Metropolis, Mr. Octavi de la Varga, together with Ms. Hélène Jourdan, Project Officer for Learning, Strategic Partnerships & Focal Point for Africa, met with Mr. Paolo Ciccarelli, Head of Unit C5 (Cities, Local Authorities, Digitalization and Infrastructures) of the European Commission’s Directorate-General for International Cooperation and Development, and Ms. Anna Lixi, Team Leader of Local Authorities, Digitalization and Infrastructure, to present the association and identify possible ways to finance Metropolis’ projects and strategies.

The representatives of the European Commission informed about the possibility of developing a specific cooperation program for cities and invited Metropolis to contribute with ideas and concrete proposals for the development of this program.

Working lunch with Cities Alliance

Brussels, 20 December

Mr. Billy Cobbett, director of Cities Alliance, offered a working lunch with his team to the Secretary General of Metropolis. The objective of the meeting was to analyze the results of the general assemblies of Metropolis (Montreal, June of 2017) and Cities Alliance (Jinja, December of 2017), as well as to compare the action plans of both organizations to identify synergies and deepen the relationship.

Meeting with CEMR and PLATFORMA

Brussels, 20 December

Mr. Octavi de la Varga, Secretary General of Metropolis, and Ms. Hélène Jourdan, Project Officer for Learning, Strategic Partnerships & Focal Point for Africa, held a meeting with Mr. Frédéric Vallier, Secretary General of CEMR, and Mr. Wouter Boesman, Policy Director of Platforma.

The meeting is part of the series of regular meetings of the Secretary General of Metropolis with the different Secretaries General of the regional sections of UCLG, in order to ensure the coherence of the actions of interest.
Contact with Eurocities

Brussels, 20 December

The Secretary General of Eurocities, Ms. Anna Lisa Boni, had a meeting with the Secretary General of Metropolis, Mr. Octavi de la Varga. It was a first contact to exchange work priorities and find possible connections between the activities of Metropolis and the cross-cutting working group on Eurocities metropolitan areas.

Pilot Projects: agreements

During this trimester, the Metropolis Secretariat General and the institutions leading pilot projects, have signed the grant agreements, to wit:

• with the Metropolitan Area of Barcelona (“The Governance in the energy transition towards a low carbon society in metropolitan areas (Metropolis Energy GovernAnce or MEGA)“ & “METROAirports: Socioeconomic impacts and uses of new-generations airports”)
• with the Brussels Region (“Revitalizing strategies through the Urban Project”)
• with New Taipei city (“Surplus Food Network”)
• with the city of Montevideo (“Intersectionality in metropolitan LGTBI policies”)
• with the Berlin Senate Department for the Environment, Transport and Climate Protection (“Sustainable Cities Collaboratory”)

Activated members
Barcelona, Berlin, Brussels, Montevideo, New Taipei City

Metropolis Observatory: Metropolitan Indicators System

In November 2017, Metropolis signed a contract with LSE-Cities to develop the Metropolitan Indicators System (SIM, as per its Spanish acronym) project. The project aims at identifying a series of indicators at metropolitan level and the subsequent collection of data for Metropolis members. This information should help to better understand the reality of our metropolitan areas and see their evolution, while reinforcing a metropolitan narrative.
Metropolis Women: project on Safety and public space

Last November, Metropolis contracted Women in Cities International to develop the project "Safety and public space: mapping metropolitan gender policies in public spaces", which consists in identifying, analysing and mapping policies implemented by our membership in order to fight sexual violence against women and girls in public space.

Metropolis Training: Metropolitan Governance

This year, Metropolis has decided to launch an online training course on the ABC of metropolitan governance for our membership. This training course, co-organized with the online Catalan university "Universitat Oberta de Catalunya", will begin in September and will be available in English and Spanish. The call for candidatures for our membership will be open in June.

5th edition of the Global Observatory on Local Democracy and Decentralization (GOLD) report: metropolitan chapter

Metropolis is involved in coordinating the metropolitan chapter of the GOLD-V report that will be published in 2019, focused on the localization of the SDGs. In this sense, in November of 2017, Metropolis and UCLG signed a collaboration agreement, which is materialized with the direct involvement of the Metropolis Observatory team and a financial contribution of 13,000 €, 56% of the cost of the metropolitan chapter.
Meeting with the Municipal Government of Guangzhou

Guangzhou, 2 November

The Executive Vice Mayor, Mr. Zhiying Chen, together with the General Director of the International Relations Office of the Municipal Government of Guangzhou, held a bilateral meeting with a delegation of the General Secretariat of Metropolis, composed of its Secretary General, Mr. Octavi de la Varga, the Senior Manager for Institutional relations & Asia portfolio, Ms. Agnès Bickart, and the Senior Advisor for Asia, Mr. Sunil Dubey. During the meeting the agreements signed between the two institutions were monitored, as well as the priority challenges for Guangzhou and the Regional Secretariat for Asia-Pacific were addressed.

Meeting with Seoul Metropolitan Government

Seoul, 2 November

In the framework of the Forum organized by SHRDC in Seoul from 1 to 3 November 2017, Mr Chang-beom KIM, Ambassador of International Relations for Seoul Metropolitan Government, invited Metropolis to explore potential partnership with WeGO which depends on SMG. The action lines between both parties are to be confirmed.

Meeting with Hangzhou Municipal People’s Government

Hangzhou, 6 November

Hangzhou Vice Mayor Mr Chen welcomed a more proactive role of Hangzhou within our network by way of identifying more opportunities of collaboration. He praised the fact Metropolis was an excellent platform and a network of great influence worldwide and dedicated to share know-how among cities and learn from each other. Hangzhou is currently working in collaboration with other organisations and UCLG ASPAC on the Belt and Road Committee.
**UCLG – ASPAC World Council and Executive Bureau**

**Fuzhou, 8-10 November**

Mr. Octavi de la Varga, Secretary General of Metropolis, and Ms. Agnès Bickart, Senior Manager for Institutional relations & Asia portfolio, were invited to participate to the annual meeting of the UCLG-ASPAC World Council and Executive Bureau.

The participation was considered an opportunity to learn about UCLG-ASPAC’s work and the possibility of developing collaborations between both organizations to achieve a greater impact and strengthen the common members.

**Belt and Road Local Cooperation Committee**

**Fuzhou, 8 November**

The Secretary General of UCLG-ASPAC, Ms. Bernardia Tjandradewi, invited Mr. Octavi de la Varga to participate in the meeting of the Belt and Road Local Cooperation Committee (BRLC), which took place on the occasion of the annual meetings of the UCLG-ASPAC World Council and Executive Bureau in Fuzhou.

The BRLC is part of the Chinese government’s proposal to develop a space for international cooperation to promote social and economic development under the name of the "Belt & Road" initiative.

The participation is part of the effort to strengthen the work ties between Metropolis and the UCLG-ASPAC work areas in which Metropolis members are involved.
XXIst Century Maritime Cooperation Committee Meeting

**Fuzhou, 8-10 November**

The Secretary General of UCLG-ASPAC, Ms. Bernardia Tjandradewi, invited Mr. Octavi de la Varga to participate in the inauguration of the XXIst century Maritime Cooperation Committee Meeting, which took place during the annual meetings of the UCLG-ASPAC World Council and Executive Bureau in Fuzhou. The event gathered together elected representatives, local leaders and representatives of maritime and port associations to discuss how to strengthen marine cooperation, boost urban development and exchange experiences.

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Meeting with CPAFFC

**Fuzhou, 8 November**

The meeting with Chinese People’s Association for Friendship with Foreign Countries (CPAFFC) was held in Fuzhou in the framework of the UCLG ASPAC 21st Century Maritime Cooperation Committee. Secretary General Octavi de la Varga updated Mr Song Jingwu, Vice President of the Chinese Association, on CPAFFC’s new status as Honorary Member within our membership. This role involves more advisory role from CPAFFC especially in regard to Chinese cities. The meeting stressed on the presence and relevance of Chinese member cities within our membership and the fact over 20 Chinese cities are members out of which 4 Chinese cities of Chengdu, Guangzhou, Hangzhou and Wuhan are already members of our Board of Directors. Potential avenues for cooperation with CPAFFC and Chinese cities were envisaged among which the UCLG ASPAC 21st Century Maritime Cooperation Committee and the Belt and Road Committee initiated by the city of Hangzhou.

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Meeting with Fuzhou Municipal People’s Government

**Fuzhou, 9 November**

Mr Wu Xiaojie, Director General of the Foreign & Overseas Chinese Affairs Office of Fuzhou Municipal People’s Government, wants to strengthen the dialogue between Metropolis and Fuzhou and reiterated the wish of Fuzhou to explore ways to collaborate on specific projects such as the Maritime Economy and Urban Development Committee.

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Activated members

Fuzhou, Hangzhou

Activated members

Fuzhou
Regional Secretaries meeting and Work Group on Financial Strategy

Barcelona, 15-16 November

Barcelona hosted the first meeting between the new members of the Metropolis Executive Committee (President and Co-presidents) and Regional Secretaries (RSs), following their appointment by the Board of Directors in Montréal, on 20 June. The main aim of the gathering was to implement the mandate given by the then-president of the association, Denis Coderre: to bring together an ad hoc working group on financial sustainability, in order to ensure the stability and survival of the association and to find ways of diversifying resources.

Activated members
Barcelona, Berlin, Brussels, Dakar, Gauteng, Guangzhou, Mexico City, Montevideo, Montréal

Michael Müller as new Acting President

16 November

On 16 November, Mr Denis Coderre’s term as Mayor of the city of Montréal has come to an end and with it his term as president of our Association. In order to guarantee the stability of the Association through to the next ordinary Board of Directors meeting and according to article 9 of our statutes a president must be temporarily replaced by one of the co-presidents. Therefore, on 20 November, the Secretary General asked the interested co-presidents to submit their candidatures.

As a result, Governor Mayor of Berlin, Mr. Müller, has submitted a proposal to take over as acting president until the ordinary Board of Directors in 2018.

Early in 2018, the Metropolis Secretariat General will be launching a call for candidatures for the position of Metropolis president who will be elected during the ordinary Board of Directors.
**Courtesy visit of Hangzhou to the Secretariat General**

**Barcelona, 17 November**

A municipal delegation from the city of Hangzhou visited the Metropolis Secretariat General. Mr. Feng Renqiang, Vice Chairman of the Hangzhou Municipal Committee of the CPPCC and Chairman of the Hangzhou Federation of Industry and Commerce, was accompanied by five colleagues from the Hangzhou Foreign and Overseas Chinese Affairs Office and led discussions attended by Agnès Bickart, Senior Manager for Institutional Relations and the Metropolis Asia Portfolio.

Hangzhou's recent nomination to the Board of Directors, as well as the city's increased presence on the international stage as host of the UCLG World Council in December 2017, were the main focus points of this courtesy call. The importance of Asian cities, especially Chinese cities, in our statutory bodies (Hangzhou, Guangzhou, Wuhan, Chengdu and the CPAFFC as an honorary member) was commented on and praised, alongside discussion of our partnership with Guangzhou to implement the SDGs under the umbrella of Urban Innovation, the Guangzhou Award and the upcoming Guangzhou 2020 Metropolis World Congress. The Hangzhou delegation was pleased and interested to note the impressive number of Metropolis member cities and metropolitan areas participating in this major event, and looked forward to making use of the networking tools, city diplomacy and capacity building programmes offered by our global network.

**22nd Mercociudades Summit**

**Córdoba, 29 November – 1 December**

Córdoba hosted the 22nd Mercociudades Summit, a network that brings together governments from over 300 cities in South America, including 14 Metropolis members. The event was the perfect opportunity to strengthen the visibility and involvement of local governments, as well as the links between Metropolis members in Latin America, and was a chance to encourage greater cooperation between different city networks.

The workshop on planning to meet the Sustainable Development Goals (SDGs), carried out under the auspices of the UCLG, served as inspiration to align local development plans to the goals and indicators in the 2030 Agenda.
Secretariat General: 2018 internal Planning days

Barcelona, 18-19 December

The entire Secretariat General team met over a day and a half to plan and organise their work for 2018, which needs to provide a response to the Metropolis Action Plan 2018-2020. Through four topic-based meetings, on the subject of geographical areas, content management, the association’s sustainability and communicating messages, the planning days served to define priorities, outline a work schedule and identify the synergies between the different projects.

Collaboration agreement with the Metropolitan Area of Barcelona

On 6 October an agreement was signed with the Metropolitan Area of Barcelona (AMB) to set out the conditions of a grant to coordinate international activities.

The agreement covers the period from 1 January, 2017 to 31 December, 2017, and is worth €221,063. The agreement covers three focus points:

• Developing and supporting actions and projects of shared interest that fall under the AMB’s remit, specifically in terms of planning and managing the region, the environment, housing, transportation, mobility, social and economic development, strategic planning and metropolitan governance.

• Encouraging participation in Metropolis initiatives and activities in areas of interest, principally in Europe, the Mediterranean, Asia, Africa, North America and Latin America.

• Establishing ways to collaborate in the field of international cooperation, with the aim of encouraging actions, contact, projects and/or training in this area.

Activated members
Barcelona
Collaboration agreement with Fundació Catalunya Europa

On 19 December, a collaboration agreement was signed between the Metropolitan Area of Barcelona, Metropolis and Fundació Catalunya Europa, setting out the details of a 2017-2018 multi-year grant for Fundació Catalunya Europa to carry out a metropolitan initiative for social sustainability under the framework of the Metropolitan World Observatory. This agreement will be valid for 14 months from the date of signature.

Report on 12th Metropolis World Congress

The report on the Metropolis World Congress “Global Challenges: Major Cities in Action”, which was held in Montréal from 19-22 June, 2017, has been published on our website. We have sent emails to all our members so that they can download the publication, an exhaustive document that is the result of the work carried out by all the teams involved in making this major event a success. Cities can have a hard copy sent to them by asking the Secretariat General.
MEMBERSHIP ACTIVATION

Bilateral meetings

OCTOBER

- Barcelona
  - Members: Barcelona

- Warsow
  - Members: Barcelona, Grand Lyon
  - Potencial members: Torino, Warsow, Silesia, Marseille, Tirana

- Barcelona
  - Members: Medellín

NOVEMBER

- Guangzhou
  - Members: Guangzhou

- Seoul
  - Members: Seoul

- Hangzhou
  - Potencial members: Hangzhou

- Fuzhou
  - Members: Fuzhou

DECEMBER

- Hangzhou
  - Members: Hangzhou, Madrid, Lisbon, Gauteng, Fuzhou, Rabat, Montevideo
  - Potencial members: Barcelona (city)
PROGRESS

Activated members

Amman
Atlanta
Bangkok
Barcelona
Beijing
Berlin
Brussels
Buenos Aires
Busan
Cairo
Changsha
Chongqing
Colombo
CPAFFC
Dakar
Daejeon
Durban
Fuzhou
Gauteng
Guadalajara
Guangzhou
Guarulhos
Gwangju
Hangzhou
Harbin
Île-de-France
Incheon
Jakarta
Jilin
Karaj
Kathmandu
La Paz
Lisbon
Grand Lyon
Madrid
Mashhad
Medellín
Mexico City
Montevideo
Montréal
New Delhi
New Taipei City
Nouakchott
Porto Alegre
Puebla
Quito
Rabat
Rosario
Santiago de Chile
Seoul
Shanghai
South Tangerang
Taichung
Taipei
Ulsan
Valle de Aburrá
Wuhan
Zhengzhou

Membership payment status

As of 31 December 2017

572,816 €
collected in membership fees

paid by
68
out of our 136 members
## Execution of the Action Plan

### L1 Measures

<table>
<thead>
<tr>
<th>L1M1</th>
<th>That global political events, themes, and issues have been closely followed, and responses have been assessed and prioritized for taking up through focused urban diplomacy.</th>
</tr>
</thead>
<tbody>
<tr>
<td>L1M2</td>
<td>That a common political discourse on key metropolitan topics and a common set of principles have been regularly debated, agreed upon, and communicated widely.</td>
</tr>
<tr>
<td>L1M3</td>
<td>That Metropolis both influences the global agenda championing metropolitan governance with a gender perspective and incorporates the main ideas of the gender global agenda in its political agenda.</td>
</tr>
<tr>
<td>L1M6</td>
<td>That a global partnership strategy vis-à-vis other networks and actors is established that lays down the broad lines of work.</td>
</tr>
<tr>
<td>L1M7</td>
<td>That Metropolis contributes actively to UCLG and the Global Taskforce, whilst being treated as key partners.</td>
</tr>
<tr>
<td>L1M8</td>
<td>That relations are systematically forged with specialized media to disseminate Metropolis knowledge and positioning.</td>
</tr>
</tbody>
</table>

### Outcomes and deliverables

| L1M1D1 | Calendar of international events |
| L1M1D3 | Political or technical presence at relevant international events |
| L1M2D1 | Metropolis position papers on key issues related to metropolitan governance |
| L1M3D1 | All Metropolis position papers and outcomes on key issues related to metropolitan governance include a gender approach. |
| L1M6D1 | Annual strategic partnership plans (2018-2020) |
| L1M6D2 | Annual strategic partnership reports (2018-2019-2020) |
| L1M7D2 | Political / Technical presence at UCLG and GTF events |
| L1M8D1 | Institutional promotion kit taking into account regional specificities and targets |
| L1M8D2 | Presence in specialized Media |

To check the complete Metropolis Action Plan for the 2018-2020 period, with all measures, outcomes and deliverables, please visit our [website](#).
## Execution of the Action Plan

### L2

<table>
<thead>
<tr>
<th>Measures</th>
<th>Outcomes and deliverables</th>
</tr>
</thead>
</table>
| **L2M2** | **L2M2D2** Metropolis Observatory  
**L2M2D3** Policy Transfer Platform  
**L2M2D4** Metropolis website |
| That the outcomes of all Metropolis projects and initiatives are actively considered as a whole through a process choreographed by the Metropolis Secretariat General to ensure the transferability and dissemination of those outcomes. |
| **L2M3** | **L2M3D1** At least one issue paper on key themes related to metropolitan and/or urban governance  
**L2M3D3** One annual event of the Metropolis Observatory |
| That the Metropolis Observatory and the Policy Transfer Platform are placed at the centre of the association as key means to learn and share models and specific experiences, as well as tools about engaged metropolitan governance. |
| **L2M5** | **L2M5D1** Annual gender-sensitive and effective plan on learning and capacity building |
| That a full gender-sensitive and effective plan on learning and capacity building (including Metropolis International Training Institute) is created, framed by the Metropolis vision and using Metropolis tools. |
| **L2M6** | **L2M6D1** Metropolis Observatory and Policy Transfer Platform as a metropolitan governance toolkit |
| That an agreed set of metropolitan governance tools are made available to city members, and support is actively given for their use in monitoring and assessing quality of life in those cities. |
| **L2M7** | **L2M7D1** Annual strategic partnership plans (2018-2019-2020) |
| That partnerships are set up with thematic networks, key research centres and academics, and that these relationships are active and engaged, contributing to systematizing existing Metropolis knowledge, and creating new knowledge. |
| **L2M8** | **L2M8D1** IPolitical and technical gatherings addressing key issues for our members, particularly annual meetings and triennial congresses |
| That collaborative forums are developed and supported as the way of bringing together mayors, urban practitioners, research centres and academics. |

### L3

<table>
<thead>
<tr>
<th>Measures</th>
<th></th>
</tr>
</thead>
</table>
| **L3M3** | **L3M3D1** Mapping of members according to their involvement, fee payment, etc.  
**L3M3D2** Mapping of partners and potential partners |
| That a strategy is developed to improve relationships among Metropolis key actors. |
AFRICA

Focal Points

REGIONAL SECRETARIAT
Rahmatouca Sow Dieye, Dakar

SECRETARIAT GENERAL
Hélène Jourdan

Members of the Board of Directors

CO-PRESIDENCIES
GAUTENG PROVINCE | David Makhura, Premier of Gauteng Province

REGIONAL VICE-PRESIDENCIES
ABIDJAN | Robert Beugre Mambe, Governor of Abidjan

MEMBERS
CAIRO | Mostafa Madbouly, Minister of Housing
CASABLANCA | Abdelaziz El Omari, Mayor of Casablanca
DAKAR | Khalïfa Sall, Mayor of Dakar
NOUAKCHOTT | Maty Hamady, Mayor of Nouakchott
RABAT | Mohamed Sadiki, Mayor of Rabat
Focal Points

REGIONAL SECRETARY
Liu Baochun
Guangzhou

SECRETARIAT GENERAL
Agnès Bickart

Members of the Board of Directors

CO-PRESIDENCIES
GUANGZHOU | Wen Guohui, Mayor of Guangzhou

REGIONAL VICE-PRESIDENCIES
MASHHAD | Seied Solat Mortazavi, Mayor of Mashhad
SEOUL | Park Won-soon, Mayor of Seoul

MEMBERS
CHENGDU | Luo Qiang, Mayor of Chengdu
HANGZHOU | Xu Liyi, Mayor of Hangzhou
HYDERABAD | Dr. Bonthu Rammohan, Mayor of Greater Hyderabad Municipal Corporation
TEHRAN | Mohammad Baqer Qalibaf, Mayor of Tehran
WUHAN | Wan Yong, Mayor of Wuhan
EUROPE

ATHENS
BARCELONA
BERLIN
BRUSSELS
BUCHAREST

GRAND LYON
ÎLE-DE-FRANCE
LISBON
MADRID
MOSCOW

SARAJEVO
SOFIA
ZAGREB

Focal Points

REGIONAL SECRETARIAT
Barbara Berninger
Berlin

SECRETARIAT GENERAL
Lia Brum

Members of the Board of Directors

ACTING PRESIDENCY
BERLIN | Michael Müller, Mayor of Berlin

CO-PRESIDENCIES
BARCELONA (AMB • Área Metropolitana de Barcelona) | Ada Colau, Mayor of Barcelona & President of the AMB

TREASURY
BRUSSELS | Jean-Luc Vanraes, Political representative of Brussels Government

MEMBERS
METROPOLIS WOMEN | Laura Pérez Castaño, City councilor responsible for Feminisms and LGTBI / President of Metropolis Women
MADRID | Manuela Carmena, Mayor of Madrid
LATIN AMERICA AND THE CARIBBEAN

BELO HORIZONTE
BOGOTÁ
BRASILIA
BUENOS AIRES
CARACAS
CÓRDOBA
GUARULHOS
GUAYAQUIL
LA HABANA
LA PAZ
MARACAIBO
MEDELLÍN
MINAS GERAIS
MONTEVIDEO
PORTO ALEGRE
QUITO
RIO DE JANEIRO
ROSARIO
SAN SALVADOR
SANTIAGO DE CHILE
SAO PAULO
VALLE DE ABURRÁ
ZULIA

Focal Points

REGионаl Secretary
Nelson Fernández
Montevideo

SECRETARIAT GENERAL
Lia Brum

Members of the Board of Directors

CO-PRESIDENCIES
MONTEVIDEO | Daniel Martinez, Mayor of Montevideo

REGIONAL VICE-PRESIDENCY
SANTIAGO DE CHILE | Manuel Hernández Vidal, President of the Metropolitan Regional Council of Santiago

MEMBERS
BUENOS AIRES | Horacio Rodríguez Larreta, Head of the Government
PORTO ALEGRE | Gustavo Paim, Vice Mayor of Porto Alegre
NORTH AMERICA

Ciudades que participan
ATLANTA
GUADALAJARA
MEXICO CITY
MONTERREY
MONTRÉAL
PUEBLA
TORONTO
TIJUANA

Focal Points

REGIONAL SECRETARY
Mariana Flores
Mexico City

SECRETARIAT GENERAL
Teresa Oliver

Members of the Board of Directors

MEMBERS
MEXICO CITY | Miguel Ángel Mancera, Head of Government of Mexico City
MONTRÉAL | Valérie Plante, Mayor of Montréal
TIJUANA | Juan Manuel Gastelum Buenrostro, Mayor of Tijuana
Secretariat General
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#MetroGovernance