

# **METROPOLIS** **PROGRESS REPORT**

October – December

**2017**

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# NOTE FROM THE SECRETARY GENERAL

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**Since the past Metropolis World Congress and the approval of our new Action Plan, the Secretariat General team has been working hard to set the path for all the challenges we have ahead as a network.**

During the past quarter, in conjunction with planning and internal reorganization efforts, we managed to ensure a smooth presidency transition, to kick-off the first activities of our pilot projects, and to launch a new issue paper of the Metropolis Observatory, just to mention a few accomplishments. The present Progress Report is filled, therefore, with the fast-paced and inspiring milestones that marked the conclusion of 2017 in Metropolis.

I sincerely thank the collaboration of our Board of Directors members, Regional Secretaries, the staff of the Secretariat General, and the technical representatives from our active membership around the world, who have enthusiastically provided all the support required to give continuity to the work of Metropolis. I wish the holiday season fills us all with energy to lead and join the diverse activities planned for 2018, a year that shall bring us rewarding experiences.



**Octavi de la Varga**  
Metropolis Secretary General

# ACTIVITIES

## **Action Line 1** (L1)

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Conducting effective urban diplomacy and advocacy on metropolitan issues

## **Action Line 2** (L2)

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Strengthening capacities for metropolitan governance

## **Action Line 3** (L3)

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Developing a strong, consultative and sustainable internal governance culture

## 4th World Forum of Local Economic Development

Praia, 17-20 October

The 4th World Forum of Local Economic Development (LED) was hosted by the City of Praia (Cape Verde) from 17 to 20 October, under the theme “Global agendas, local voices, local actions”. Given the importance of economic development within the vision of Metropolis, our

Secretary General has accepted the invitation to moderate a session of the event’s program.

Activated members  
**Dakar, Madrid, Mexico City**

## Cities Alliance runs workshops on migration and localising SDGs

Bern, 17-18 October

In the Swiss city of Bern, Metropolis took part in a series of workshops, organised by Cities Alliance and the Swiss Agency for Development and Cooperation (SDC), on migration and how cities can localise the SDGs.

The Cities Alliance invited its members, as well as its Swiss and international partners, to expert workshops covering these topics (17 October: “The role of cities in localising the SDGs” and 18 October: “Cities and migration”).

Metropolis was represented at the event by Eugeni Villalbí, Project Officer for the Metropolis Observatory. The sessions included a discussion and exchange of experiences and ideas to find new frameworks, new approaches and new tools applicable to the topics covered during the workshop. Proposals that, at the same time, should establish the basis of the strategic guidelines underlying the action plan for the Cities Alliance over the years to come.

## Festival MegaCities ShortDocs

Paris, 19 October

Metropolis has started a partnership with the film festival MegaCities ShortDocs (MC-SD). Founded in 2014, the Parisian association MC-SD brings together short documentary films that reflect the challenges faced by megacities –

urban areas with more than 10 million inhabitants. There are 38 megacities in the world today, and 24 of them are already members of Metropolis. The best short documentaries in the 2017 festival were shown on 19 October in Paris.

## 3rd EMA Conference

Warsaw, 20 October



Warsaw hosted the third edition of the European Metropolitan Authorities (EMA) conference, an initiative led by the Barcelona Metropolitan Area. Topics such as metropolitan solidarity and the role of metropolitan areas in EU cohesion policy post-2020 were discussed, and good practices for collaboration between metropolitan areas were shared.

The Metropolis Secretary General, Octavi de la Varga, moderated the session called

“Metropolitan Solidarity: spreading income and inducing development”, with the participation, from our membership, of the Barcelona Metropolitan Area and the Metropolis of Lyon, and also of Nice, the Silesian Metropolitan Area and Tirana.

Activated members  
**Barcelona, Grand Lyon, Madrid**

## World Cities Day Forum

Guangzhou, 31 October

Metropolis supported the World Cities Day, jointly organized by the city of Guangzhou and UN-Habitat. The Mayor of Guangzhou, Mr. Wen Guohui, and the Metropolis Secretary General, Mr. Octavi de la Varga, participated in a dialogue with other mayors from cities in China, Italy and the United Kingdom on sustainable urbanization and on the governance of the cities. This dialogue highlighted the need for new governance models that take into account, among other things, the impact of metropolitan spaces not only in the metropolitan environment itself but in the set of territories of a given region. Likewise, the importance of responding quickly to the needs of an increasingly diverse and heterogeneous citizenship was highlighted.

Activated members  
**Guangzhou**



## Climate Summit for Local and Regional Leaders

**Bonn**, 12 November

The Climate Summit of Local and Regional Leaders was held in Bonn on November 12 in the framework of COP23.

The summit addressed four main themes: the new global frameworks, the new models for action: integrating climate and sustainability across all sectors; collaborative climate action to make progress through the participation of the community and the private sector; how to join forces for action in vulnerable climatic regions; coordinated action among all levels of government.

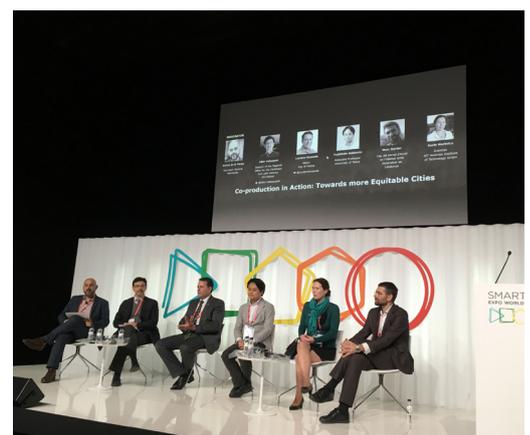
Members of Metropolis, as well as the Secretary General of the association, were part of the delegation of local and regional governments present at the COP. Some of our members participated actively in various round tables of the summit.

Activated members  
**La Paz, Nouakchott, Quito, Rosario, Seoul**

## Smart City Expo World Congress Leaders

**Barcelona**, 14-15 November

For another year running, Metropolis took part in the Smart City Expo World Congress, one of the world's leading conferences on smart cities and urban innovation. On the first day of the Congress, the Metropolis Secretary General, Octavi de la Varga, moderated the session "Co-production in Action: Towards more Equitable Cities". The session focused on exchanging perspectives and experiences on policies that foster citizen integration to co-produce more equitable cities. In addition, Agnès Bickart, Senior Manager for Institutional Relations and the Metropolis Asia Portfolio, together with Sunil Dubey, Metropolis Senior Advisor, took part in the workshop: "International Urban Cooperation Asia: Smart Cities and Development in China".



## Participation at the International Conference of the European Forum of Urban Security

Barcelona, 15-17 November

The International Conference of the European Forum of Urban Security (EFUS) on “Security, Democracy and Cities: a Joint Production of Urban Policies on Security” was held in Barcelona. During the conference, a workshop on “Prevention of Violence against Women” co-organized by Metropolis was held, and attended by Mrs. Maria Naredo, the Director General of Awareness and Prevention for Gender Violence in the Municipality of Madrid.

The activity contributed to Metropolis’ vision of incorporating gender in European security policies, as well as addressing the

issues of violence against women and girls in public spaces.



Activated members  
**Madrid**

## Observatory on Subnational Government Finance and Investment

Paris, 16-17 November

The Observatory on Subnational Government Finance and Investment had its public launch and first formal meeting at the OECD headquarters in Paris on 17 November, 2017. Metropolis was represented at the event by the Secretary General, Mr. Octavi de la Varga, and by Mr. Eugeni Villalbí, Project Officer for Metropolis Observatory.

The project is run by UCLG, the OECD and the Agence Française de Développement (ADP), while Metropolis is involved as a member of the Steering Committee. The project is the result of work that began in 2016, with the same partners, through the publication of a report titled, “Subnational governments around the world: Structure and Finance”. The aim of the project is now

to go one step further and create a stable space to analyse the financing systems of more than 100 countries around the world. The goal is to build a transparent and accessible database, create tools to help train subnational governments in this field, and to promote an international dialogue that also favours multilevel governance in areas related to finance.

The next step will be to work during 2018 to maximise the number of countries analysed, and start collecting data. The first conclusions from the study will be presented at the end of this year, or at the beginning of 2019. Then the next step is to progressively consolidate a global network of experts and institutions that contribute to broadening knowledge in this area.

## Global Compact for Safe, orderly and regular migration

Puerto Vallarta, 4-6 December

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In Puerto Vallarta, Mexico, was held the stocktaking meeting of the Inter-governmental Conference to adopt the Global Compact for Safe, Orderly and Regular Migration.

It was during this meeting that Ms. Valérie Plante, the new Mayor of Montréal, presented a position paper submitted by Metropolis to the Global Compact for Safe, Orderly and Regular Migration and

the Global Compact for Refugees, also included in the New York Declaration. The Metropolis position paper had previously been sent to Mrs. Louise Arbor, Special Representative of the Secretary-General for International Migration, to Mr. Filippo Grandi, 11th United Nations High Commissioner for Refugees (UNHCR), as well as to the Secretary General of the United Nations.

## UCLG World Council

Hangzhou, 6-9 December

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Octavi de la Varga, Secretary General, Federica Biondi, Head of Administration and Finance at Metropolis, and Guillaume Berret, Project Officer for Pilot Projects and International Calls for Projects, represented the association's Secretariat General at the UCLG World Council hosted by Hangzhou.

Activated members

**Barcelona, Fuzhou, Gauteng, Gwangju, Hangzhou, Lisbon, Madrid, Montevideo, Montréal, Rabat, Taipei**

# L1 urban diplomacy and metropolitan advocacy

## Metropolis in the media

### OCTOBER

#### World Urban Campaign

Urban management training program

#### UCLG

Urban Resilience Summit 2017

#### Guangzhou TV

Interview to SG Octavi de la Varga

#### Daily Guangzhou

Interview to SG Octavi de la Varga

### NOVEMBER

#### Barcelona Metropolitan Area

MEGA Project

#### World Urban Campaign

EMA Conference

#### UCLG

EMA Conference

#### Citiscope

Interview to SG Octavi de la Varga

#### Radio TBS Seoul

Interview to SG Octavi de la Varga

#### Municipal eLibrary

Session on the framework of the International Conference of the European Forum of Urban Security.

#### PressReader

Intersectionality in metropolitan LGBTI policies

#### Unión de Ciudades Capitales Iberoamericanas

Intersectionality in metropolitan LGBTI policies

#### Spanish Agency for International Development Cooperation (AECID)

Intersectionality in metropolitan LGBTI policies

### DECEMBER

#### Municipal eLibrary

Metropolis Observatory, Issue Paper 3

#### Urban Gateway

Metropolis Observatory, Issue Paper 3

#### 100 Resilient Cities

Metropolis Observatory, Issue Paper 3

#### UCLG

Smart City Expo World Congress



# The New Urban Agenda and its implementation: towards a better urban governance

Barcelona, 16 October

In her capacity as content curator for the Secretariat General, Lia Brum took part in a round table at the International Seminar on the New Urban Agenda, held at the University of Barcelona Law Faculty. The session, which focused on the metropolitan scope of the New Urban Agenda, was attended by Josep Armengol i Tatjé, Deputy Director

General of Territorial Action and Urban Habitat at the Generalitat de Catalunya; Mariona Tomàs, Associate Professor at the Department of Constitutional Law at the University of Barcelona; and Oriol Illa, Director of the International and Cooperation Department at the Barcelona Metropolitan Area (AMB).

# Metropolis Training: Sustainable Water Management

Seoul, 16-20 October

The Seoul Human Resource Development Center (SHRDC) successfully held a sustainable water management training program focused on the resource efficiency, urban regeneration and eco-friendly practices.

With a total of six participants, sustainable management resource policies initiated by the city of Seoul were at the center of the discussion. Participants were also given the opportunity to exchange concerns and proposals within the field of water treatment and waste management about their own cities, aiming to solve pressing current challenges.

Activated members

**Amman, Bangkok, Jakarta, Seoul**



# Metropolis initiatives: Guidebook “Sustainable Airport Areas, Guidelines for Decision Makers”

Paris, 17-19 October

During the Sustainable Airport Areas International Seminar held in Paris from 17 to 19 October, the team of the Institute of Urban Planning of Île-de-France (IAU-ÎdF) presented, for the first time, the complete guidebook “Sustainable Airport Areas, Guidelines for Decision Makers”.

This publication is the final outcome of the Metropolis initiative on sustainable airport areas, led by Île-de-France from 2015 to 2017, during which three workshops were organized (two in Paris and one in Atlanta), with the participation of several Metropolis members.

The guide leaves a legacy for our membership, and will hopefully contribute to the development of future Metropolis projects which deal with the planning and management of the metropolitan territories surrounding major airports, such as the new project “METROAirports: socioeconomic impact and uses of new-generation airports”, led by the Barcelona Metropolitan Area.

Activated members

**Atlanta, Barcelona, Beijing, Berlin, Brussels, Durban, Guarulhos, Île-de-France, Incheon, Shanghai**

# Participation at the “Local and Regional Governments and the Right to Adequate Housing”

Barcelona, 2-3 November

Metropolis participated in the conference “Local and Regional Governments and the Right to Adequate Housing” organized



by CGLU and the city of Barcelona. The meeting brought together experts and representatives of local, regional and metropolitan governments to discuss and analyze housing policies. Present in the conference was the mayor of Barcelona, Mrs. Ada Colau and the president of CGLU, Mr. Parks Tau.

Activated members

**Barcelona**

### Metropolis Training: SHRDC international Forum

Seoul, 2-3 November

The Seoul Human Resources Development Center (SHRDC), together with the Seoul Metropolitan Government, organized its international annual forum and showed what the headquarters

for Metropolis Training have achieved through the training courses organized during this year, sharing Seoul's policies in sustainable mobility, sustainable housing, urban regeneration and climate change.



Activated members

Cairo, Île-de-France, Kathmandu, Mashhad, Mexico City, Seoul

### Workshop for Thought Leaders

Guangzhou, 3 November

Within the framework of the line of work on Metropolis' urban innovation, led by Guangzhou, the "Workshop for Thought Leaders" on innovation in urban transport for the future city was organized once again.

The impact that urban mobility has on a wide range of areas such as environment, energy resources, economic development, social cohesion, public health, safety, etc. was brought to light. Urban transport

is directly linked to the possibility of generating opportunities for all citizens.

The event was started by the Executive Vice Mayor of Guangzhou, Mr. Zhiying Chen, and was attended by the Secretary General, Octavi de la Varga, who participated in the "Workshop for Thought Leaders" in Guangzhou, together with the Senior Adviser for Asia, Dr. Sunil Dubey, and the Senior Manager for Institutional relations & Asia portfolio, Ms. Agnès Bickart.

Activated members

Barcelona, Brussels, Guangzhou, Jakarta, Karaj, Mexico City, Seoul, Shanghai, South Tangerang, Valle de Aburrá

### Collaboration with IBEI

Barcelona, 7-10 November

Metropolis contributed to the programme of the course titled "International Projection of Cities", which is part of the Barcelona'gov network and run by the Institut Barcelona d'Estudis Internacionals (Barcelona Institute for International Studies, or IBEI). On Wednesday 8 November, Lia Brum, who is responsible for Latin America at the Secretariat General, received a visit from a group of 14 students from the course. The group was made up of mainly people from Latin America with political and technical profiles from local governments, as well as experts in the area of international

relations and development cooperation in the field of cities. The course was attended by Aline Abreu, international relations advisor at the Rio de Janeiro Prefecture, representing the Metropolis membership. The activity included an institutional presentation by Metropolis, and an open discussion to exchange ideas on the actions taken by local governments as part of a network. On Friday 10 November, Secretary General Octavi de la Varga took part in the final session of the course, with the presentation "How cities have an impact on global agendas: Habitat III".

### Metropolis Training: E-Government for Sustainable Development and Good Governance

Seoul, 12-19 November

The Seoul Human Resource Development Center (SHRDC) successfully held an e-Government Training Program targeting at Sustainable Development and Good Governance. The program counted with the participation of some of our members. With a total of 16 participants the program granted the opportunity for

each city to share its relevant concerns, policies and challenges within the field of E-Government.

Activated members  
**Amman, Bangkok, Cairo, Colombo, Mexico City, New Delhi, Quito**

### Policy Transfer Platform: addendum to the agreement

13 November

The Secretariat General of Metropolis and Berlin signed an addendum to the agreement of the Policy Transfer Platform initiative for an amount of 13,008.48€. These resources have been earmarked for the continuity and improvement of the platform, while being at the same

time financial provisions for the Platform new agreement as Metropolis' strategic project.

Activated members  
**Berlin**

# Seminar “Post Habitat III: the contribution of cities and metropolitan areas”

Barcelona, 13-14 November



The Área Metropolitana de Barcelona (AMB) organized the seminar “Post Habitat III: the contribution of cities and metropolitan areas”. Representatives from Metropolis and experts gathered to discuss the application of guidelines derived from the

Conference Habitat III, which took place last year in Quito. The event served as preparation for the World Congress which AMB will carry out in May of next year, with over 300 expected to attendees, regarding growth and equality strategies in large metropolises.

During the seminar issues of sustainability (climate change, air quality, natural resources), urban and metropolitan planning (public spaces, mobility), social cohesion (segregation, digital divide, social inequality, the right to housing), and competitiveness and local development (unemployment, circular economy, innovation), were discussed.

Activated members

**Barcelona, Berlin, Brussels, Guangzhou, Johannesburg, Mexico City, Montevideo, Montréal, San Salvador**

## Asia Innova

Barcelona, Madrid and Valencia, 20-23 November

Metropolis and Casa Asia embarks in a new cooperation path between European and Asia Pacific Cities through ASIA INNOVA 2017. ASIA INNOVA event embraced three major cities of the Iberian Peninsula in one unique symposium.

This new cooperation between EU and Asia Pacific focuses on inclusion of cultural, social and physical infrastructure as vital aspect of Smart Cities. Asia Innova 2017 is supported and funded by European Union, the Government of Spain, Casa Asia and Local Governments of Madrid, Barcelona and Valencia.

Metropolis, in its role of knowledge partner of this multi-venues conference, facilitated the city to city dialogue between cities by way of participation of international renowned Asian experts in the field of Smart Cities and the field of start-ups from different cities of Asia-Pacific together with the main actors from both public and private sector, in Barcelona, Madrid and Valencia.

Activated members

**Barcelona, Guangzhou, New Delhi, Madrid, Seoul**

### A metropolitan vision for participatory budgeting

Guadalajara, 23-24 November



The International Forum "Let's Talk About Participatory Budgets", held in Guadalajara, Mexico, was organised by the Government of the State of Jalisco, the association El Colegio de Jalisco, and the School of Public Administration of Mexico City. Its aim was to create a platform for discussion and to exchange experiences and knowledge related to participatory budgeting implementation.

Metropolis one of the institutions collaborating with the International Forum, was represented by the School of Public Administration of Mexico City (co-organiser of the event), which since 2013 has been the headquarters of the Metropolis Regional Training Centre for the Americas. Metropolis was also represented by a number of member cities.

Activated members  
**Barcelona, Buenos Aires, Guadalajara, Madrid, Mexico City, Montevideo, Montréal, Porto Alegre, Puebla, Santiago de Chile**

### Pilot Projects: workshop of Metropolis Energy Governance (MEGA)

Lyon, 23-24 November

The pilot project "Governance in the energy transition towards a low-carbon society in metropolitan areas" (Metropolis Energy GovernAnce, or MEGA) is led by the Metropolitan Area of Barcelona (AMB), with the Greater Lyon metropolitan area and the city of Montevideo acting as partners. The first workshop of the initiative was held in Lyon on 23 and 24 November.

Activated members  
**Barcelona, Buenos Aires, Grand Lyon, Montevideo**



# Metropolis Observatory: The metropolitan scale of resilience

Barcelona, 28 November

A conference was held in Barcelona to present the issue paper "The metropolitan scale of resilience", written in partnership with the 100 Resilient Cities (100RC) network. The publication is the third volume in the collection by the Metropolis Observatory, a project promoted by the Metropolitan Area of Barcelona (AMB). The event was attended by Metropolis members and partner organisations. The day's discussions made it clear that the development of large urban agglomerations needs comprehensive

planning, taking into account a vision of resilience and the involvement of cross-cutting entities involved on several levels, in order to achieve the sustainable development goals (SDGs) and meet the New Urban Agenda.

Activated members  
**Barcelona, Buenos Aires,  
Mexico City**



# Pilot Projects: Metroairports 1st meeting

Barcelona, 30 November – 1 December



Activated members  
**Atlanta, Barcelona, Île-de-France,  
Santiago de Chile**

The pilot project "METROAirports: socioeconomic impact and uses of new-generation airports" led by the Metropolitan Area of Barcelona (AMB), with Atlanta, Île-de-France and Santiago de Chile as partners saw its first workshop held in Barcelona at AMB's offices.

The two-day workshop consisted on several working sessions where each partner presented its experience on land planning and socio-economic impact of its airport area. It also included a site visit to the El Prat de Llobregat, the city of AMB where the airport is located.

### Metropolis Training: Urban rail transport

Seoul, 4-8 December

The Seoul Human Resource Development Center (SHRDC), in partnership with the Seoul Metro and City Transportation Headquarters, held the last training

program of the year, focused on the urban rail sector. A total of three Metropolis members attended the training program.

Activated members

**Bangkok, Katmandú, Medellín**

### Conference on metropolitan resilience in Santiago de Chile

Santiago de Chile, 5-6 December

Four of our members participated in the conference "Building Resilience at the Metropolitan Level" in Santiago, Chile. Thought-provoking debate and insightful discussion occurred during the event expanding opportunities for the implementation of projects and initiatives to build resilience.

The program was organized by 100 Resilient Cities, along with the Regional Metropolitan Government of Santiago, and various government departments.

Activated members

**Barcelona, Buenos Aires, Jakarta, Île-de-France, Montevideo, Santiago de Chile**

### Pilot Projects: 1st meeting on intersectionality in metropolitan LGBTI policies

Montevideo and Buenos Aires, 12-15 December

Montevideo and Buenos Aires hosted the first meeting for the project "Intersectionality in Metropolitan LGBTI Policies". This project involves the metropolises of Montevideo, Medellín, Mexico, Berlin, Barcelona and Buenos Aires, and aims to draw together common knowledge so that an intersectional perspective can be incorporated in policies aimed at LGBTI persons, where the acronym stands for Lesbian, Gay, Bisexual, Trans and Intersex. The intersectional approach aims to acknowledge that all

people, including those who identify as LGBTI, are affected by multiple inequalities and that this intersection creates a new kind of discrimination, which differs from the sum of these inequalities. The main talking point covered in this first meeting was the situation that LGBTI migrants and refugees face.

Activated members

**Barcelona, Berlin, Buenos Aires, Medellín, Mexico City, Montevideo**

### Cities Alliance General Assembly

Jinja, 13-15 December

Hélène Jourdan, Project Officer for Learning, Strategic Partnerships & Focal Point for Africa, travelled to Jinja, Uganda, to take part to the Cities Alliance General Assembly meetings.

Members of Cities Alliance participated in the field visits organized to see different projects, including a visit to KibugaMbaata, an informal settlement that lacks services of physical and social infrastructure. A

development plan was prepared in 2016 by Caritas, in collaboration with the Makerere University, Actogether, Slum Dwellers International and local partners to improve the inhabitants' basic services of this neighborhood.

During the successful three-day meeting, members of the Assembly approved the Strategic Plan for the forthcoming four-year term, in which gender is mainstreamed.

### Metropolis initiatives: Youth, Sport, and Social Cohesion

Barcelona, 14-15 December

Barcelona hosted the "Youth, Sport and Social Cohesion" conference, which was organised by the Institut Barcelona Esports of the Barcelona City Council and the association Metropolis. Over the course of two days there were debates, meetings and sharing of experiences in which youth sport activities could be rethought, revised and analysed in terms of their social contributions.

A bicycle tour was also organised so as to provide different experiences with athletics and social cohesion in public spaces of Barcelona.

This conference represented the final event of the Metropolis Initiative "Youth, Sport and Social Cohesion", a three-year project launched in 2015 with the goal of promoting a social and athletics-based network for athletic entities and organisations that use sport as a mechanism for social cohesion.



Activated members  
**Barcelona, Buenos Aires,  
Medellín**

# Meeting with representatives of DEVCO, the European Commission's Directorate-General for International Cooperation and Development

Brussels, 20 December

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The Secretary General of Metropolis, Mr. Octavi de la Varga, together with Ms. Hélène Jourdan, Project Officer for Learning, Strategic Partnerships & Focal Point for Africa, met with Mr. Paolo Ciccarelli, Head of Unit C5 (Cities, Local Authorities, Digitalization and Infrastructures) of the European Commission's Directorate-General for International Cooperation and Development, and Ms. Anna Lixi, Team Leader of Local Authorities, Digitalization

and Infrastructure, to present the association and identify possible ways to finance Metropolis' projects and strategies.

The representatives of the European Commission informed about the possibility of developing a specific cooperation program for cities and invited Metropolis to contribute with ideas and concrete proposals for the development of this program.

## Working lunch with Cities Alliance

Brussels, 20 December

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Mr. Billy Cobbett, director of Cities Alliance, offered a working lunch with his team to the Secretary General of Metropolis. The objective of the meeting was to analyze the results of the general assemblies of

Metropolis (Montreal, June of 2017) and Cities Alliance (Jinja, December of 2017), as well as to compare the action plans of both organizations to identify synergies and deepen the relationship.

## Meeting with CEMR and PLATFORMA

Brussels, 20 December

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Mr. Octavi de la Varga, Secretary General of Metropolis, and Ms. Hélène Jourdan, Project Officer for Learning, Strategic Partnerships & Focal Point for Africa, held a meeting with Mr. Frédéric Vallier, Secretary General of CEMR, and Mr. Wouter Boesman, Policy Director of Platforma.

The meeting is part of the series of regular meetings of the Secretary General of Metropolis with the different Secretaries General of the regional sections of UCLG, in order to ensure the coherence of the actions of interest.

## Contact with Eurocities

Brussels, 20 December

The Secretary General of Eurocities, Ms. Anna Lisa Boni, had a meeting with the Secretary General of Metropolis, Mr. Octavi de la Varga. It was a first contact to

exchange work priorities and find possible connections between the activities of Metropolis and the cross-cutting working group on Eurocities metropolitan areas.

## Pilot Projects: agreements

During this trimester, the Metropolis Secretariat General and the institutions leading pilot projects, have signed the grant agreements, to wit:

- with the Metropolitan Area of Barcelona (“The Governance in the energy transition towards a low carbon society in metropolitan areas (Metropolis Energy GovernAnce or MEGA) “ & “METROAirports: Socioeconomic impacts and uses of new-generations airports”)
- with the Brussels Region (“Revitalizing strategies through the Urban Project”)

- with New Taipei city (“Surplus Food Network”)
- with the city of Montevideo (“Intersectionality in metropolitan LGTBI policies”)
- with the Berlin Senate Department for the Environment, Transport and Climate Protection (“Sustainable Cities Collaboratory”)

Activated members  
**Barcelona, Berlin, Brussels, Montevideo, New Taipei City**

## Metropolis Observatory: Metropolitan Indicators System

In November 2017, Metropolis signed a contract with LSE-Cities to develop the Metropolitan Indicators System (SIM, as per its Spanish acronym) project. The project aims at identifying a series of indicators at metropolitan level and the subsequent

collection of data for Metropolis members. This information should help to better understand the reality of our metropolitan areas and see their evolution, while reinforcing a metropolitan narrative.

### **Metropolis Women: project on Safety and public space**

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Last November, Metropolis contracted Women in Cities International to develop the project "Safety and public space: mapping metropolitan gender policies in public spaces", which consists

in identifying, analysing and mapping policies implemented by our membership in order to fight sexual violence against women and girls in public space.

### **Metropolis Training: Metropolitan Governance**

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This year, Metropolis has decided to launch an online training course on the ABC of metropolitan governance for our membership. This training course, co-organized with the online Catalan universi-

ty "Universitat Oberta de Catalunya", will begin in September and will be available in English and Spanish. The call for candidatures for our membership will be open in June.

### **5th edition of the Global Observatory on Local Democracy and Decentralization (GOLD) report: metropolitan chapter**

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Metropolis is involved in coordinating the metropolitan chapter of the GOLD-V report that will be published in 2019, focused on the localization of the SDGs. In this sense, in November of 2017, Metropolis and UCLG

signed a collaboration agreement, which is materialized with the direct involvement of the Metropolis Observatory team and a financial contribution of 13,000 €, 56% of the cost of the metropolitan chapter.

## Meeting with the Municipal Government of Guangzhou

Guangzhou, 2 November

The Executive Vice Mayor, Mr. Zhiying Chen, together with the General Director of the International Relations Office of the Municipal Government of Guangzhou, held a bilateral meeting with a delegation of the General Secretariat of Metropolis, composed of its Secretary General, Mr. Octavi de la Varga, the Senior Manager for Institutional relations & Asia portfolio, Ms. Agnès Bickart, and the Senior Advisor for

Asia, Mr. Sunil Dubey. During the meeting the agreements signed between the two institutions were monitored, as well as the priority challenges for Guangzhou and the Regional Secretariat for Asia-Pacific were addressed.

Activated members  
**Guangzhou**

## Meeting with Seoul Metropolitan Government

Seoul, 2 November

In the framework of the Forum organized by SHRDC in Seoul from 1 to 3 November 2017, Mr Chang-beom KIM, Ambassador of International Relations for Seoul Metropolitan Government, invited Metropolis to explore potential partnership with WeGO which depends

on SMG. The action lines between both parties are to be confirmed.

Activated members  
**Seoul**

## Meeting with Hangzhou Municipal People's Government

Hangzhou, 6 November

Hangzhou Vice Mayor Mr Chen welcomed a more proactive role of Hangzhou within our network by way of identifying more opportunities of collaboration. He praised the fact Metropolis was an excellent platform and a network of great influence worldwide and dedicated to share know-how among cities and learn from each other. Hangzhou

is currently working in collaboration with other organisations and UCLG ASPAC on the Belt and Road Committee.

Activated members  
**Hangzhou**

## UCLG – ASPAC World Council and Executive Bureau

Fuzhou, 8-10 November

Mr. Octavi de la Varga, Secretary General of Metropolis, and Ms. Agnès Bickart, Senior Manager for Institutional relations & Asia portfolio, were invited to participate to the annual meeting of the UCLG-ASPAC World Council and Executive Bureau.

The participation was considered an opportunity to learn about UCLG-ASPAC's work and the possibility of developing collaborations between both organizations to achieve a greater impact and strengthen the common members.

Activated members

**Beijing, Busan, Changsha, Chongqing, CPAFFC, Daejeon, Fuzhou, Guangzhou, Hangzhou, Harbin, Jakarta, Jilin, Shanghai, Taichung, Ulsan, Wuhan, Zhengzhou**

## Belt and Road Local Cooperation Committee

Fuzhou, 8 November

The Secretary General of UCLG-ASPAC, Ms. Bernardia Tjandradewi, invited Mr. Octavi de la Varga to participate in the meeting of the Belt and Road Local Cooperation Committee (BRLC), which took place on the occasion of the annual meetings of the UCLG-ASPAC World Council and Executive Bureau in Fuzhou.

The BRLC is part of the Chinese government's proposal to develop a space for international cooperation to promote social and economic development under the name of the "Belt & Road" initiative.

The participation is part of the effort to strengthen the work ties between Metropolis and the UCLG-ASPAC work areas in which Metropolis members are involved.

Activated members

**Fuzhou, Guangzhou, Hangzhou**

## XXIst Century Maritime Cooperation Committee Meeting

Fuzhou, 8-10 November

The Secretary General of UCLG-ASPAC, Ms. Bernardia Tjandradewi, invited Mr. Octavi de la Varga to participate in the inauguration of the XXIst century Maritime Cooperation Committee Meeting, which took place during the annual meetings of the UCLG-ASPAC World Council and Executive Bureau in Fuzhou.

The event gathered together elected representatives, local leaders and representatives of maritime and port associations to discuss how to strengthen marine cooperation, boost urban development and exchange experiences.

Activated members  
**Fuzhou, Hangzhou**

## Meeting with CPAFFC

Fuzhou, 8 November

The meeting with Chinese People's Association for Friendship with Foreign Countries (CPAFFC) was held in Fuzhou in the framework of the UCLG ASPAC 21st Century Maritime Cooperation Committee. Secretary General Octavi de la Varga updated Mr Song Jingwu, Vice President of the Chinese Association, on CPAFFC's new status as Honorary Member within our membership. This role involves more advisory role from CPAFFC especially in regard to Chinese cities. The meeting stressed on the presence and relevance

of Chinese member cities within our membership and the fact over 20 Chinese cities are members out of which 4 Chinese cities of Chengdu, Guangzhou, Hangzhou and Wuhan are already members of our Board of Directors. Potential avenues for cooperation with CPAFFC and Chinese cities were envisaged among which the UCLG ASPAC 21st Century Maritime Cooperation Committee and the Belt and Road Committee initiated by the city of Hangzhou.

## Meeting with Fuzhou Municipal People's Government

Fuzhou, 9 November

Mr Wu Xiaojie, Director General of the Foreign & Overseas Chinese Affairs Office of Fuzhou Municipal People's Government, wants to strengthen the dialogue between Metropolis and Fuzhou and reiterated the wish of Fuzhou to

explore ways to collaborate on specific projects such as the Maritime Economy and Urban Development Committee.

Activated members  
**Fuzhou**

# Regional Secretaries meeting and Work Group on Financial Strategy

Barcelona, 15-16 November

Barcelona hosted the first meeting between the new members of the Metropolis Executive Committee (President and Co-presidents) and Regional Secretaries (RSs), following their appointment by the Board of Directors in Montréal, on 20 June. The main aim of the gathering was to implement the mandate given by the then-president of the association, Denis Coderre: to bring together an ad hoc working group on financial sustainability, in order to ensure the stability and survival of the association and to find ways of diversifying resources.



Activated members  
**Barcelona, Berlin, Brussels,  
Dakar, Gauteng, Guangzhou,  
Mexico City, Montevideo,  
Montréal**

## Michael Müller as new Acting President

16 November

On 16 November, Mr Denis Coderre's term as Mayor of the city of Montréal has come to an end and with it his term as president of our Association. In order to guarantee the stability of the Association through to the next ordinary Board of Directors meeting and according to article 9 of our statutes a president must be temporarily replaced by one of the co-presidents. Therefore, on 20 November, the Secretary General asked the interested co-presidents to submit their candidatures.

As a result, Governor Mayor of Berlin, Mr. Müller, has submitted a proposal to take over as acting president until the ordinary Board of Directors in 2018.

Early in 2018, the Metropolis Secretariat General will be launching a call for candidatures for the position of Metropolis president who will be elected during the ordinary Board of Directors.

# Courtesy visit of Hangzhou to the Secretariat General

Barcelona, 17 November

A municipal delegation from the city of Hangzhou visited the Metropolis Secretariat General. Mr. Feng Renqiang, Vice Chairman of the Hangzhou Municipal Committee of the CPPCC and Chairman of the Hangzhou Federation of Industry and Commerce, was accompanied by five colleagues from the Hangzhou Foreign and Overseas Chinese Affairs Office and led discussions attended by Agnès Bickart, Senior Manager for Institutional Relations and the Metropolis Asia Portfolio.

Hangzhou's recent nomination to the Board of Directors, as well as the city's increased presence on the international stage as host of the UCLG World Council

Activated members  
**Hangzhou**

in December 2017, were the main focus points of this courtesy call. The importance of Asian cities, especially Chinese cities, in our statutory bodies (Hangzhou, Guangzhou, Wuhan, Chengdu and the CPAFFC as an honorary member) was commented on and praised, alongside discussion of our partnership with Guangzhou to implement the SDGs under the umbrella of Urban Innovation, the Guangzhou Award and the upcoming Guangzhou 2020 Metropolis World Congress. The Hangzhou delegation was pleased and interested to note the impressive number of Metropolis member cities and metropolitan areas participating in this major event, and looked forward to making use of the networking tools, city diplomacy and capacity building programmes offered by our global network.

# 22nd Mercociudades Summit

Córdoba, 29 November – 1 December

Córdoba hosted the 22nd Mercociudades Summit, a network that brings together governments from over 300 cities in South America, including 14 Metropolis members. The event was the perfect opportunity to strengthen the visibility and involvement of local governments, as well as the links between Metropolis members in Latin America, and was a chance to encourage greater cooperation between different city networks.

Activated members  
**Buenos Aires,  
La Paz, Medellín, Mexico City,  
Montevideo, Montréal, Porto  
Alegre, Quito, Rosario**

The workshop on planning to meet the Sustainable Development Goals (SDGs), carried out under the auspices of the UCLG, served as inspiration to align local development plans to the goals and indicators in the 2030 Agenda.



## Secretariat General: 2018 internal Planning days

Barcelona, 18-19 December

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The entire Secretariat General team met over a day and a half to plan and organise their work for 2018, which needs to provide a response to the Metropolis Action Plan 2018-2020. Through four topic-based meetings, on the subject of

geographical areas, content management, the association's sustainability and communicating messages, the planning days served to define priorities, outline a work schedule and identify the synergies between the different projects.

## Collaboration agreement with the Metropolitan Area of Barcelona

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On 6 October an agreement was signed with the Metropolitan Area of Barcelona (AMB) to set out the conditions of a grant to coordinate international activities.

The agreement covers the period from 1 January, 2017 to 31 December, 2017, and is worth €221,063. The agreement covers three focus points:

- Developing and supporting actions and projects of shared interest that fall under the AMB's remit, specifically in terms of planning and managing the region, the environment, housing, transportation, mobility, social and economic development, strategic planning and metropolitan governance.

- Encouraging participation in Metropolis initiatives and activities in areas of interest, principally in Europe, the Mediterranean, Asia, Africa, North America and Latin America.
- Establishing ways to collaborate in the field of international cooperation, with the aim of encouraging actions, contact, projects and/or training in this area.

Activated members  
**Barcelona**

## Collaboration agreement with Fundació Catalunya Europa

On 19 December, a collaboration agreement was signed between the Metropolitan Area of Barcelona, Metropolis and Fundació Catalunya Europa, setting out the details of a 2017-2018 multi-year grant for Fundació Catalunya Europa to carry out a metropolitan initiative for social sustainability under the framework of the Metropolitan World Observatory. This agreement will be valid for 14 months from the date of signature.

Activated members  
**Barcelona**

## Report on 12th Metropolis World Congress

The report on the Metropolis World Congress “Global Challenges: Major Cities in Action”, which was held in Montréal from 19-22 June, 2017, has been published on our website. We have sent emails to all our members so that they can download the publication, an exhaustive document that is the result of the work carried out by all the teams involved in making this major event a success. Cities can have a hard copy sent to them by asking the Secretariat General.



# MEMBERSHIP ACTIVATION

## Bilateral meetings

### OCTOBER



#### Barcelona

**Members:**  
Barcelona



#### Warsow

**Members:**  
Barcelona, Grand Lyon

**Potencial members:**  
Torino, Warsow, Silesia,  
Marseille, Tirana



#### Barcelona

**Members:**  
Medellín

### NOVEMBER



#### Guangzhou

**Members:**  
Guangzhou



#### Seoul

**Members:**  
Seoul



#### Hangzhou

**Potencial members:**  
Hangzhou



#### Fuzhou

**Members:**  
Fuzhou

### DECEMBER



#### Hangzhou

**Members:**  
Hangzhou, Madrid, Lisbon,  
Gauteng, Fuzhou, Rabat,  
Montevideo

**Potencial members:**  
Barcelona (city)

# PROGRESS

## Activated members

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Amman	Guangzhou	New Delhi
Atlanta	Guarulhos	New Taipei City
Bangkok	Gwangju	Nouakchott
Barcelona	Hangzhou	Porto Alegre
Beijing	Harbin	Puebla
Berlin	Île-de-France	Quito
Brussels	Incheon	Rabat
Buenos Aires	Jakarta	Rosario
Busan	Jilin	Santiago de Chile
Cairo	Karaj	Seoul
Changsha	Kathmandu	Shanghai
Chongqing	La Paz	South Tangerang
Colombo	Lisbon	Taichung
CPAFFC	Grand Lyon	Taipei
Dakar	Madrid	Ulsan
Daejeon	Mashhad	Valle de Aburrá
Durban	Medellín	Wuhan
Fuzhou	Mexico City	Zhengzhou
Gauteng	Montevideo	
Guadalajara	Montréal	

## Membership payment status

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As of 31 December 2017

**572,816 €**  
collected in membership fees

paid by  
**68**  
out of our 136 members

# Execution of the Action Plan

## L1

### Measures

#### L1M1

That global political events, themes, and issues have been closely followed, and responses have been assessed and prioritized for taking up through focused urban diplomacy.

#### L1M2

That a common political discourse on key metropolitan topics and a common set of principles have been regularly debated, agreed upon, and communicated widely.

#### L1M3

That Metropolis both influences the global agenda championing metropolitan governance with a gender perspective and incorporates the main ideas of the gender global agenda in its political agenda.

#### L1M6

That a global partnership strategy vis-à-vis other networks and actors is established that lays down the broad lines of work.

#### L1M7

That Metropolis contributes actively to UCLG and the Global Taskforce, whilst being treated as key partners.

#### L1M8

That relations are systematically forged with specialized media to disseminate Metropolis knowledge and positioning.

### Outcomes and deliverables

#### L1M1D1

Calendar of international events

#### L1M1D3

Political or technical presence at relevant international events

#### L1M2D1

Metropolis position papers on key issues related to metropolitan governance

#### L1M3D1

All Metropolis position papers and outcomes on key issues related to metropolitan governance include a gender approach.

#### L1M6D1

Annual strategic partnership plans (2018-19-2020)

#### L1M6D2

Annual strategic partnership reports (2018-2019-2020)

#### L1M7D2

Political / Technical presence at UCLG and GTF events

#### L1M8D1

Institutional promotion kit taking into account regional specificities and targets

#### L1M8D2

Presence in specialized Media

To check the complete Metropolis Action Plan for the 2018-2020 period, with all measures, outcomes and deliverables, please visit our [website](#)

# Execution of the Action Plan

## L2

### Measures

### Outcomes and deliverables

#### L2M2

That the outcomes of all Metropolis projects and initiatives are actively considered as a whole through a process choreographed by the Metropolis Secretariat General to ensure the transferability and dissemination of those outcomes.

#### L2M2D2

Metropolis Observatory

#### L2M2D3

Policy Transfer Platform

#### L2M2D4

Metropolis website

#### L2M3

That the Metropolis Observatory and the Policy Transfer Platform are placed at the centre of the association as key means to learn and share models and specific experiences, as well as tools about engaged metropolitan governance.

#### L2M3D1

At least one issue paper on key themes related to metropolitan and/or urban governance

#### L2M3D3

One annual event of the Metropolis Observatory

#### L2M5

That a full gender-sensitive and effective plan on learning and capacity building (including Metropolis International Training Institute) is created, framed by the Metropolis vision and using Metropolis tools.

#### L2M5D1

Annual gender-sensitive and effective plan on learning and capacity building

#### L2M6

That an agreed set of metropolitan governance tools are made available to city members, and support is actively given for their use in monitoring and assessing quality of life in those cities.

#### L2M6D1

Metropolis Observatory and Policy Transfer Platform as a metropolitan governance toolkit

#### L2M7

That partnerships are set up with thematic networks, key research centres and academics, and that these relationships are active and engaged, contributing to systematizing existing Metropolis knowledge, and creating new knowledge.

#### L2M7D1

Annual strategic partnership plans (2018-2019-2020)

#### L2M8

That collaborative forums are developed and supported as the way of bringing together mayors, urban practitioners, research centres and academics.

#### L2M8D1

IPolitical and technical gatherings addressing key issues for our members, particularly annual meetings and triennial congresses

## L3

#### L3M3

That a strategy is developed to improve relationships among Metropolis key actors.

#### L3M3D1

Mapping of members according to their involvement, fee payment, etc.

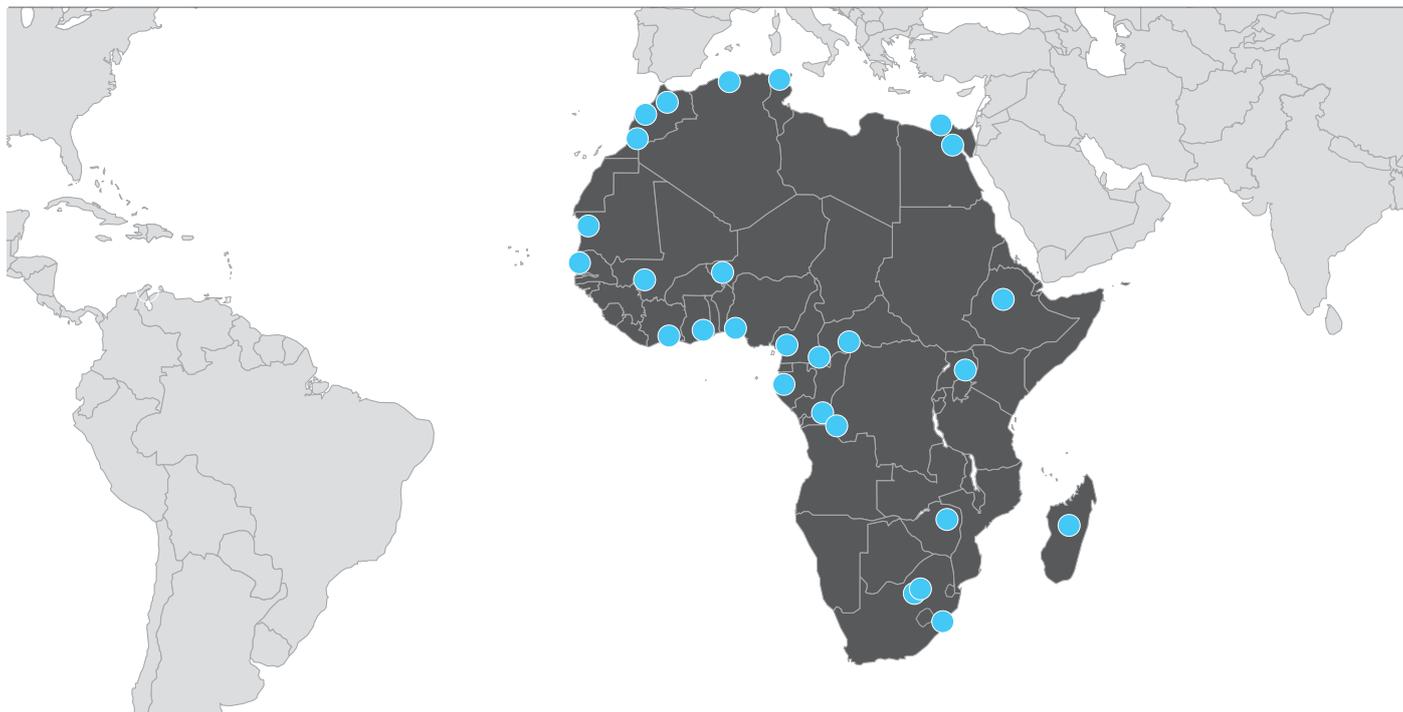
#### L3M3D2

Mapping of partners and potential partners

# WHO WE ARE



# AFRICA



ABIDJAN  
ACCRA  
ADDIS ABABA  
ALEXANDRIA  
ALGER  
ANTANANARIVO

BAMAKO  
BANGUI  
BRAZZAVILLE  
CAIRO  
CASABLANCA  
COTONOU

DAKAR  
DOUALA  
DURBAN  
GAUTENG  
HARARE  
JOHANNESBURG

LIBREVILLE  
MARRAKESH  
NIAMEY  
NOUAKCHOTT  
RABAT  
TUNIS

VICTORIA  
YAOUNDÉ

## Focal Points



**REGIONAL SECRETARIAT**  
Rahmatouca Sow  
Dieye, Dakar



**SECRETARIAT GENERAL**  
H el ene Jourdan

## Members of the Board of Directors

### CO-PRESIDENCIES

GAUTENG PROVINCE | **David Makhura**, Premier of Gauteng Province

### REGIONAL VICE-PRESIDENCIES

ABIDJAN | **Robert Beugre Mambe**, Governor of Abidjan

### MEMBERS

CAIRO | **Mostafa Madbouly**, Minister of Housing

CASABLANCA | **Abdelaziz El Omari**, Mayor of Casablanca

DAKAR | **Khalifa Sall**, Mayor of Dakar

NOUAKCHOTT | **Maty Hamady**, Mayor of Nouakchott

RABAT | **Mohamed Sadiki**, Mayor of Rabat

# ASIA-PACIFIC



AHVAZ	CHONGQING	GUANGZHOU	JAKARTA	NEW DELHI-NIUA	TAICHUNG
AMMAN	COLOMBO	GUJRANWALA	JILIN	NEW TAIPEI CITY	TAIPEI
BANGALORE	CPAFFC	GWANGJU	KAOHSIUNG	RAMALLAH	TEHRAN
BANGKOK	DAEGU	GYEONGGI	KARAJ	SEOUL	TIANJIN
BEIJING	DAEJEON	HAIKOU	KATHMANDU	SHANGHAI	ULSAN
BEIRUT	DALIAN	HANGZHOU	KOLKATA	SHENZHEN	WUHAN
BHOPAL	DIYARBAKIR	HANOI	KUALA LUMPUR	SHIRAZ	XI'AN
BOGOR	DUBAI	HARBIN	KUNMING	SOUTH TANGERANG	ZHENGZHOU
BUSAN	EAST KALIMANTAN	HYDERABAD	LAHORE	SURABAYA	
CHANGCHUN	FAISALABAD	INCHEON	MALE CITY	TABRIZ	
CHANGSHA	FUZHOU	ISFAHAN	MASHHAD		
CHENGDU	GAZIANTEP	ISTANBUL	NANNING		

## Focal Points



**REGIONAL SECRETARY**  
**Liu Baochun**  
Guangzhou



**SECRETARIAT GENERAL**  
**Agnès Bickart**

## Members of the Board of Directors

### CO-PRESIDENCIES

GUANGZHOU | **Wen Guohui**, Mayor of Guangzhou

### REGIONAL VICE-PRESIDENCIES

MASHHAD | **Seied Solat Mortazavi**, Mayor of Mashhad

SEOUL | **Park Won-soon**, Mayor of Seoul

### MEMBERS

CHENGDU | **Luo Qiang**, Mayor of Chengdu

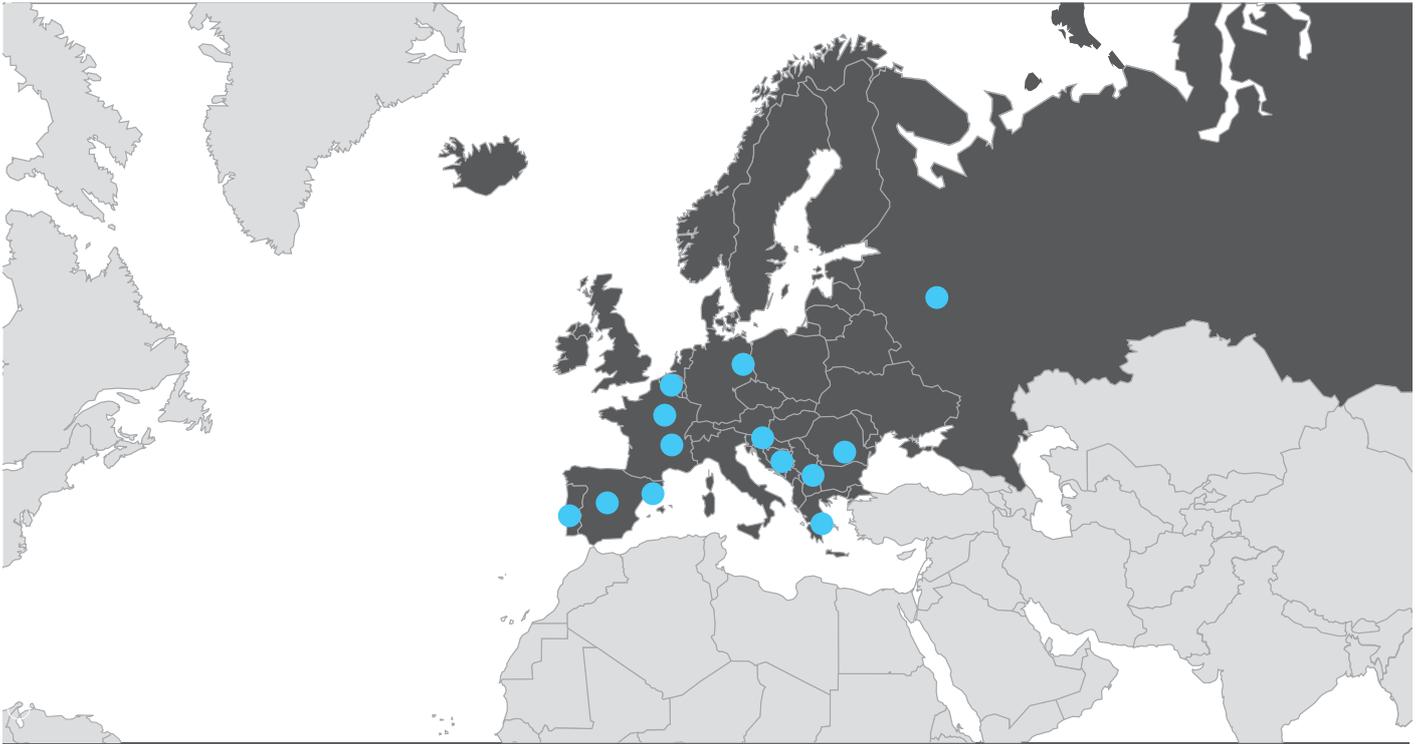
HANGZHOU | **Xu Liyi**, Mayor of Hangzhou

HYDERABAD | **Dr Bonthu Rammohan**, Mayor of Greater Hyderabad Municipal Corporation

TEHRAN | **Mohammad Baqer Qalibaf**, Mayor of Tehran

WUHAN | **Wan Yong**, Mayor of Wuhan

# EUROPE



ATHENS  
BARCELONA  
BERLIN  
BRUSSELS  
BUCHAREST

GRAND LYON  
ÎLE-DE-FRANCE  
LISBON  
MADRID  
MOSCOW

SARAJEVO  
SOFIA  
ZAGREB

## Focal Points



**REGIONAL SECRETARIAT**  
**Barbara Berninger**  
Berlin



**SECRETARIAT GENERAL**  
**Lia Brum**

## Members of the Board of Directors

### ACTING PRESIDENCY

BERLIN | **Michael Müller**, Mayor of Berlin

### CO-PRESIDENCIES

BARCELONA (AMB • Àrea Metropolitana de Barcelona) |  
**Ada Colau**, Mayor of Barcelona & President of the AMB

### TREASURY

BRUSSELS | **Jean-Luc Vanraes**, Political representative of Brussels Government

### MEMBERS

METROPOLIS WOMEN | **Laura Pérez Castaño**, City councilor responsible for Feminisms and LGTBI / President of Metropolis Women  
MADRID | **Manuela Carmena**, Mayor of Madrid

# LATIN AMERICA AND THE CARIBBEAN



BELO HORIZONTE  
BOGOTÁ  
BRASILIA  
BUENOS AIRES  
CARACAS  
CÓRDOBA

GUARULHOS  
GUAYAQUIL  
LA HABANA  
LA PAZ  
MARACAIBO  
MEDELLÍN

MINAS GERAIS  
MONTEVIDEO  
PORTO ALEGRE  
QUITO  
RIO DE JANEIRO  
ROSARIO

SAN SALVADOR  
SANTIAGO DE CHILE  
SAO PAULO  
VALLE DE ABURRÁ  
ZULIA

## Focal Points



**REGIONAL SECRETARY**  
**Nelson Fernández**  
Montevideo



**SECRETARIAT GENERAL**  
**Lia Brum**

## Members of the Board of Directors

### CO-PRESIDENCIES

MONTEVIDEO | **Daniel Martínez**, Mayor of Montevideo

### REGIONAL VICE-PRESIDENCY

SANTIAGO DE CHILE | **Manuel Hernández Vidal**, President of the Metropolitan Regional Council of Santiago

### MEMBERS

BUENOS AIRES | **Horacio Rodríguez Larreta**, Head of the Government

PORTO ALEGRE | **Gustavo Paim**, Vice Mayor of Porto Alegre

# NORTH AMERICA



ATLANTA  
GUADALAJARA  
MEXICO CITY  
MONTERREY

MONTRÉAL  
PUEBLA  
TORONTO  
TIJUANA

## Focal Points



**REGIONAL  
SECRETARY**  
Mariana Flores  
Mexico City



**SECRETARIAT  
GENERAL**  
Teresa Oliver

## Members of the Board of Directors

### MEMBERS

MEXICO CITY | **Miguel Ángel Mancera**, Head of Government of Mexico City

MONTRÉAL | **Valérie Plante**, Mayor of Montréal

TIJUANA | **Juan Manuel Gastelum Buenrostro**, Mayor of Tijuana

# Secretariat General



**Xavier Bermejo**  
Project Officer for  
Communication &  
Compliance



**Guillaume Berret**  
Project Officer for Pilot  
Projects & International  
Calls for Projects



**Agnès Bickart**  
Senior Manager for  
Institutional relations  
& Asia portfolio



**Federica Biondi**  
Head of Administration  
and Finance



**Xavier Borrell**  
Administration  
Officer



**Lia Brum**  
Content Curator & Focal  
Point for Latin America  
and Europe



**Mara Fernández**  
Administration  
Assistant



**Hélène Jourdan**  
Project Officer for  
Learning, Strategic  
Partnerships & Focal  
Point for Africa



**Silvia Llorente**  
Project Officer for  
Metropolis Women



**Teresa Oliver**  
Project Officer for  
Statutory Affairs & Focal  
Point for North America



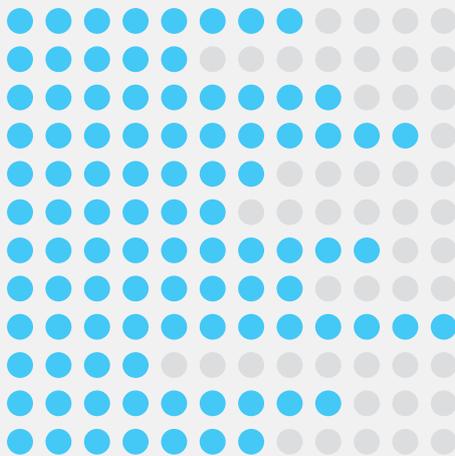
**Eugeni Villalbí**  
Project Officer for  
Metropolis Observatory



**Mireia Zapata**  
Administration Assistant  
to the Secretary General  
& Support to Action Plan  
Implementation



**Octavi de la Varga**  
Secretary General



**Secretariat General**

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**#MetroGovernance**