

METROPOLIS **PROGRESS REPORT**

January – March

2018

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Secretariat General

NOTE FROM THE SECRETARY GENERAL

By the end of this first quarter of 2018, here at the Metropolis Secretariat General we are concluding a cycle of internal reorganisation and redesign of procedures, so I believe it is timely to share some reflections.

Since the approval of our Action Plan 2018-2020 at the XII Metropolis World Congress in Montréal last year, it has not all been easy, because we could not stop moving – as we geared up for new endeavours, we had to give continuity to previous commitments. The urge to deliver and the pressure of the diverse expectations from our members and partners, though, did not paralyse us: they motivated us instead.

Therefore, the past three months have been of hard work, not only for the team of the Secretariat General, but also for our closest collaborators. The first results of this work are showcased in this report, in which we inaugurate the relation between the activities carried out by our association and the action lines, measures and deliverables of our Action Plan 2018-2020.

I am conscious that some dynamics and issues have not been fully fine-tuned yet, and that we have a long road until 2020, but I am confident that we are on track to accomplish the Metropolis mission, steadily, day after day.



Octavi de la Varga
Metropolis Secretary General

ACTIVITIES

Action Line 1 (L1)

Conducting effective urban diplomacy and advocacy on metropolitan issues

Action Line 2 (L2)

Strengthening capacities for metropolitan governance

Action Line 3 (L3)

Developing a strong, consultative and sustainable internal governance culture

Localising the Urban Agenda: a South African cities perspective

19 January

The South Africa Cities Network (SACN) has undertaken a research focused on developing a common understanding of what localising the international agenda means in the South African context. SACN has also undertaken a common understanding or approach for South African cities, in relation to key international and national policies and frameworks (e.g. the Sustainable Development Goals (SDGs), the Paris Agreement, the NUA, the NUA Localisation Framework, and the IUDF). Moreover, SACN, informed by the NUA

Localisation Framework and the IUDF, has undertaken a guideline for how South African cities can develop their own local-level implementation plans for the NUA.

At the request of Sithole M. Mbanga, Chief Executive Officer of SACN, Metropolis Secretary General was invited to share his views and the ideas developed by the association's Action Plan 2018-2020.

Related outcomes
L1M6D1

Activated members
Dakar, Madrid, Mexico City

UCLG Annual Retreat & Campus

Barcelona, 22-27 January

The fourth edition of the UCLG Annual Retreat & Campus took place in Barcelona, bringing together most of the members and partners the Global Network of Cities, Local and Regional Governments.

the new leadership of Emilia Saiz as its Secretary-General, UCLG is showing that the work that is carried out by all sections, committees, working groups and policy councils is becoming more and more aligned

Related outcomes
L1M7D2

The six days of meetings and discussions opened a path of stronger collaboration from Metropolis, which operates as the metropolitan section of UCLG. Under

Activated members
Barcelona (metropolitan area), Berlin, Córdoba, Guangzhou, Hangzhou, Mexico City



Meeting with the People's Government of Guangzhou Municipality

Barcelona, 23 January

Related outcomes

L1M1D3,
L1M7D2,
L3M3D3

On the occasion of the UCLG Retreat and Campus 2018, the Secretary General of Metropolis met in Barcelona a delegation of Guangzhou to follow up on the organization of the XIII Metropolis World Congress 2020 to be held in Guangzhou. They discussed

timeline for the signing of the agreement and overall organization at program and content level, as well as promotion, human resources and logistics levels

Activated members

Guangzhou

Meeting with the People's Government of Hangzhou Municipality

Barcelona, 24 January

Related outcomes

L1M1D3,
L1M7D2

The meeting focused on how to link the training and capacity building activities carried out by Hangzhou to the learning and capacity building program of Metropolis. How to involve Metropolis and its members in the Belt and Road Local Cooperation initiative was also discussed.

Activated members

Hangzhou

Bilateral meeting with UCLG-ASPAC Secretary General

Barcelona, 25 January

Related outcomes

L1M1D3,
L1M7D2

The Secretary General of UCLG-ASPAC, Bernadia Tjandradewi, and the Secretary General of Metropolis, Octavi de la Varga, seized the opportunity of the UCLG Retreat and Campus to keep on building on the discussions started in November 2017

in order to strengthen the collaboration between both networks. It was agreed that UCLG-ASPAC would support Metropolis in mobilizing Asian cities for them to lead and submit proposals to the 2018 Call for Metropolis Pilot Projects.

Reshaping local finance: key to achieving the SDGs

Barcelona, 26 January

Related outcomes
L1M7D2

Activated members
Montevideo

During the UCLG Retreat and Campus in Barcelona, Montevideo, represented by Nelson Fernandez and the Secretary General of Metropolis, participated in a meeting with the leadership of UCLG, representatives of its Regional Sections and other actors in order to explore: the future of local finance and UCLG local finance strategy; future paths for UCLG

to further develop its work together with the Global Fund for Cities Development (FMDV); as well as the launch of a global coalition of cities (led by UCLG and UN-Capital Development Fund (UNCDF)), their associations and networks and financial institutions that will advocate for a transformation of municipal finance.

Launch for GOLD V

Barcelona, 26-27 January

Related outcomes
L1M7D2

Under the framework of the latest UCLG Retreat, on 26 and 27 January Barcelona hosted the launch for the 5th edition of the report produced by the Global Observatory on Local Democracy and Decentralization (GOLD), which will be published in 2019. As in previous editions, the GOLD V report will be divided into

different chapters according to the type of government and its geographic scope, and it will include a chapter on metropolitan areas. This chapter will be coordinated jointly by the teams at the UCLG World Secretariat and the Metropolis Secretariat General.

World Assembly of Local and Regional Governments

Kuala Lumpur, 8 February

Related outcomes
L1M1D3

Metropolis has marked its political presence at the 9th World Urban Forum (WUF9) held in Kuala Lumpur, with the representation of our membership in the World Assembly of Local and Regional

Governments last February 8, namely the Mayors of Surabaya and Córdoba, and the Vice-mayors of Tehran and Jakarta.

Activated members
Córdoba, Jakarta, Surabaya, Tehran



9th World Urban Forum: Participation in sessions

Kuala Lumpur, 7-13 February

Our members, partners, and part of the Secretariat General team actively participated in ten events of the 9th World Urban Forum (WUF9) in Kuala Lumpur. The events covered debates on various topics, such as the impact of the gender perspective on the implementation of the New Urban Agenda (NAU), the need to develop an academic discipline and articulate different institutions to deal with the metropolitan phenomenon, and

the role of local government networks and subnational observatories in the realization of global agendas. The sessions have also served to highlight innovative experiences of local governments towards the fulfillment of the right to the city of all, such as projects that promote social cohesion, civic culture and affordable housing, among other initiatives from various parts of the world.

Related outcomes

L1M1D3,
L1M6D1

Events:

- Women's Assembly
- Metropolitan policies to implement the Sustainable Development Goals and the New Urban Agenda: safe cities for women and girls
- The rules of the metropolitan game. A Discipline for an integrated approach to the metropolitan complexity
- Women's visions and practices for the implementation of the New Urban Agenda: inclusive, equal and sustainable cities for all
- Urban innovation in the implementation of the global agendas
- Living the city: affordable housing development
- Subnational government global observatories and the implementation of the global agendas
- Community of practice on local open governments: local actions for transparent and sustainable cities
- Metropolitan thinkers meeting point: institutions and strategies
- Scaling up city networks for knowledge exchange at regional level

Activated members

Atlanta, Barcelona (city), Barcelona (metropolitan area), Buenos Aires, Douala, Gauteng, Gaziantep, Guangzhou, Île-de-France, Jakarta, Kuala Lumpur, La Paz, Mexico City, Montréal, New Delhi, Quito, San Salvador, Seoul, Surabaya, Tehran



Official visit to the Governing Mayor of Berlin

Berlin, 5 March

The Metropolis Secretary General, along with the Project Officer for Statutory Affairs & Focal Point for North America were in Berlin for an official visit to hold a meeting with the acting President of the association and Mayor of Berlin, Michael Müller, the Regional Secretary for Europe, Barbara Berninger, the Coordinator of international networking policies, Thomas Honeck, and the Head of the International Relations Division, Gerd Kronmüller.

The main objectives of the meeting were the preparation of the next Board of Directors 'meeting in Gauteng Province (South Africa), the presentation of the new General Secretariat's internal operating guidelines and, especially, the election of a new presidency. In addition, they discussed the political-strategic participation to be taken by the presidency and other members of the association at

the meeting of the High-Level Political Forum on Sustainable Development at the United Nations next July (July 9-18, 2018).

Related outcomes
L1M2D2

Activated members
Berlin



When & Where Calendar

The Secretariat General has published a calendar detailing the events in which Metropolis is involved throughout the year and that will allow local political leaders, policy-makers and practitioners worldwide to move towards the implementation of the commitments defined in the different urban global agendas.

This calendar is disseminated twice a year and the events included are categorized according to their potential to exercise urban diplomacy and metropolitan incidence or to generate capacities for good governance.

Related outcomes
L1M1D1

Metropolis in the media

JANUARY

La Vanguardia

Magazine: El poder de las ciudades

Barcelona Metropolitan Area

-   3rd Issue Paper
-   XII Metropolis World Congress
-   MetroAirports

FEBRUARY

Urban Gateway

-   Call for the Jury of the Pilot Projects
-   Call for subscriptions
-   Guangzhou Award

Municipal eLibrary

-  Call for the Jury of the Pilot Projects
-  Call for subscriptions

UCLG

-  Call for the Jury of the Pilot Projects

MARCH

Municipal eLibrary

-  8th March

Urban Gateway

-   8th March
-   Guangzhou Award

Île-de-France

-  Vers des places aéroportuaires durables

UCLG

-   UN-Habitat meeting New Urban Agenda

Barcelona Metropolitan Area

-  Metropolis website link

Presentation of the Metropolis Observatory at the MIT

Boston, 8-12 January

Related outcomes
L2M7D1

From 8 to 19 January, the third edition of the Metro Lab course was held at the Massachusetts Institute of Technology (MIT). The main topics on the course revolved around creating an academic discipline focused on metropolitan governance, as well as environmental challenges, and possible solutions, from a metropolitan perspective. Metropolis was

represented on the course for the second year running, this time by the attendance of Project Officer Eugeni Villalbí, who gave a presentation on the Metropolis Observatory, which he is responsible for.



Meeting to prepare the catalan urban agenda within the framework of HABITAT III

Barcelona, 31 January

Related outcomes
L2M8D1

The Metropolis Secretary General was invited, together with the Secretary General of ORU-FOGAR, to share his views regarding the challenges of the New Urban Agenda (NUA) and the global context.

This meeting, open to the different levels of local governments in Catalonia and to representatives of associations, aimed at developing a methodology and at setting the basis for translating the NUA and the Agenda 2030 into an integrated urban agenda for that region with a multilevel, multi-stakeholder and territorial approach. It is structured around six main topics (urban healthy habits, wellbeing, urban quality, prosperity, territorial dimension and governance improvement).

Activated members
Barcelona (city), Barcelona (metropolitan area)

Opportunities and challenges for foreign investments in Iranian metropolises

Mashhad, January

Related outcomes
L2M5D1,
L2M5D2

The Municipality of Mashhad hosted a two-day workshop on “Foreign Investment: Challenges and Opportunities” for city representatives and senior managers from all over Iran. The activity was conducted jointly by the teams of the Metropolis

Training regional center in Mashhad and the FMDV Asian Regional Office. The workshop focused on the opportunities and challenges of foreign finance and investment in urban management.

Activated members
Isfahan, Mashhad, Shiraz,
Tehran

Pilot Projects: call for the jury

5 February

Related outcomes
L2M1D3

Metropolis Secretariat General released the call for international jury members for the 2nd edition of the pilot projects.



Pilot Projects: call for projects

15 February

Related outcomes
L2M1D3

Metropolis Secretariat General released the call for projects for the 2nd edition of the pilot projects.

Global Expert Meeting: "Monitoring the New Urban Agenda"

Granada, 20-23 March

Related outcomes
L2M8D1

The Global Expert Meeting "Preparing the Quadrennial Report: Monitoring the New Urban Agenda" was held in the city of Granada, with the objective of preparing the quadrennial monitoring report of the New Urban Agenda (NUA). The meeting was organized by UN-Habitat, with the logistical support of UN-Habitat Spain, and with the participation of the Project Officer for Metropolis Observatory and two

representatives of the Global Observatory on Local Democracy and Decentralization (GOLD). The meeting highlighted the idea that metropolitan spaces are emerging as necessary spaces to be taken into account in order to monitor and implement the agendas.



Bilateral meeting with the new Director General of UCCI

Madrid, 21 March

Related outcomes
L2M7D1

The Union of Ibero-American Capital Cities (in Spanish, UCCI) is a space for exchange and cooperation between all Ibero-American capital cities.

UCCI is currently formed by 30 cities, 16 of them also members of Metropolis. Among which the city of Madrid (which joined Metropolis Board of Directors during the last congress) holds the co-presidency of UCCI, and the city of Montevideo (which holds a co-presidency within Metropolis and acts as regional secretary for Latin America) is the UCCI vice-president for the Southern Corn.

Taking into account common interests and shared membership, the Metropolis Secretary General met the newly appointed Director General of UCCI, Pablo Martínez Osés, in order to look at complementarities and to start a process of identification of possible joint programmes which would reinforce both organisations and their members.

First meeting of the organizing committee of the 2nd international forum on urban violence

Madrid, 21 March

Related outcomes
L2M8D1

Metropolis was invited by the city of Madrid to join the organizing committee of the 2nd International Forum on Urban Violence. This year's edition gives continuity to the first one, which also took place in Madrid in November 2017, in which Metropolis actively participated via Laura Pérez, President of Metropolis Women.

event. Apart from Metropolis, other city networks which are part of the organizing committee are: UCLG, UCCI, Educating Cities and Mayors for Peace. International organizations, as UN-Habitat, the OCDE and UNDP, and organizations of civil society, have also been invited to become members of the organizing committee.

The second forum will be organized between the 5th and 8th of November, during the UCLG World Council. Metropolis will be supporting the organization of this

The objective of the forum is to build cities of coexistence and peace as a legitimate citizens' aspiration bringing together all the actors of the territory.

Activated members
Madrid

E-Discussion "From global to local": contribution to ECOSOC

31 March

Related outcomes
L2M8D1

Metropolis participated in the electronic discussion (e-Discussion) titled "From global to local: supporting sustainable and resilient societies in urban and rural communities" and co-organized by the United Nations Department of Economic and Social Affairs (UN DESA) and the United Nations Development Programme (UNDP). The Metropolis' contribution served to introduce a large vision of the territory that includes metropolitan spaces.

The 2018 e-Discussion is expected to provide the Economic and Social Council (ECOSOC) with suggestions and recommendations on translating global commitments to local realities. It will also assist in identifying national and local policies to build sustainable and resilient communities, as well as partnerships in support of local sustainability and resilience.

Pilot Projects: evaluation of projects 2017-2019

Related outcomes
L2M1D1

During this trimester, the Metropolis Secretariat General evaluated the financial and narrative reports of the following pilot projects:

- “The Governance in the energy transition towards a low carbon society in metropolitan areas (Metropolis Energy GovernAnce or MEGA)”, led by the Metropolitan Area of Barcelona
- “Intersectionality in metropolitan LGBTI policies” led by the city of Montevideo
- “METROAirports:Socioeconomic impacts and uses of new-generations airports”, led by the Metropolitan Area of Barcelona

Activated members
**Barcelona (metropolitan area),
Montevideo**

Launch of the 4th Guangzhou International Award for Urban Innovation

Related outcomes
**L2M10D2,
L2M11D1,
L2M11D2**

The year 2018 welcomes the 4th edition of the Guangzhou Award. Special focus of this cycle will be on innovative approaches to realizing the Sustainable Development Goals and the New Urban Agenda. The Guangzhou International Urban Innovation Conference will be held in parallel with the award ceremony in December, 2018 in Guangzhou, China. It will gather representatives from local governments, international organizations, and academia for a number of seminars, as well as thematic forums that address the key issues in urban innovation.

We have extensively promoted the Guangzhou Award 2018 through our communication channels ranging from mailing to social networks and through our Metropolis When & Where 2018 Agenda: a digest of worldwide events in the field of sustainable metropolitan planning.

Activated members
Guangzhou

Virtual extraordinary Board of Directors meeting

15 January

In the last Board of Directors meeting (held in Montreal on 21 June, 2017), the decision was taken to hold a virtual extraordinary Board of Directors meeting in the autumn of 2017, to decide which cities will host the Metropolis Annual Meetings in 2018 and 2019. Due to unforeseeable circumstances, the virtual extraordinary Board of Directors meeting was eventually held on 15 January, 2018.

Barcelona and Baghdad were admitted as new member cities in the association, while the Chinese People's Association for Friendship with Foreign Countries (CPAFFC) was welcomed as an honorary member.

In addition, it was agreed that the Province of Gauteng would host the Metropolis Annual Meeting in 2018. As for the 2019

Annual Meeting, the Board of Directors asked the candidate cities, Mashhad and Tehran, to draft a comprehensive candidate dossier and present it at the next ordinary Board of Directors.

After leaving behind the Presidency, the city of Montreal applied to the position of Co-President, taking into account both the city's experience in the association, and the recent appointment of the new mayor, Ms. Valérie Plante. The Board of Directors approved Montreal's candidacy, and the city is now one of the association's Co-Presidents.

Related outcomes

L2M8D1,
L3M1D1,
L3M6D1

Activated members

Barcelona (metropolitan area), Berlin, Brussels, Buenos Aires, Gauteng, Guangzhou, Hangzhou, Madrid, Mashhad, Mexico City, Montevideo, Montréal, Porto Alegre, Seoul, Tijuana

Two new members

15 January

Our Board of Directors, upon extraordinary online consultation, ratified the two new members of the association: the Mayoralty of Baghdad

and the Barcelona City Council. With these new members, Metropolis now brings together 137 governments of large cities and metropolitan areas.

Related outcomes

L2M2D5,
L3M3D1

Activated members

Barcelona (city), Baghdad

Fundraising: EU-LAC Foundation

January

Related outcomes
L3M5D1

In January 2018, the EU-LAC Foundation opened a call for co-financing events related to EU-LAC priorities. Metropolis submitted the 2nd workshop of the Pilot Project "Intersectionality in Metropolitan LGTBI policies" (Barcelona, 2-4 May 2018). The EU-LAC received 107 proposals. The 6 events selected did not include Metropolis' proposal.

8M: Right to equality in our metropolises

8 March

Related outcomes
L3M4D2

Laura Pérez Castaño, President of Metropolis Women and City councilor responsible for Feminisms and LGTBI of Barcelona, sent a message on the occasion of the International Women's Day (8 March). She highlighted the fact that only 18 of our members are headed by women, who are an inspiration for other women to take on positions in local governments, moving towards a more inclusive and fairer governance of metropolitan areas.



8th World Water Forum

Brasilia, 18-23 March

Related outcomes
L3M2D1

The city of Brasilia hosted the 8th edition of the World Water Forum, the largest global event on water and its sanitation. The presence of some members of Metropolis stood out in the event: the Government of the Federal District of Brasilia, as co-host of the forum, led discussions on the implementation of the 6th Sustainable Development Goal (SDG

6, guarantee the availability of water for all and its sustainable management and sanitation); the Mayor of Libreville stood out at the International Conference of Local and Regional Authorities organized by UCLG; and Quito was recognized for its water management among the best practices in Latin America.



Activated members
Brasilia, Libreville, Quito

Exploring collaborations with FIIAPP

Madrid, 21 March

Related outcomes
L3M5D1

Our Secretary General met Germán García da Rosa (Public Administration and Social Affairs Area Director) and Sonsoles Mories Álvarez (Economic Development and Environment Area Director) from FIIAPP, in order to explore different levels of collaboration in areas of common interest.

it mainly acts as an actor of the EU Aid implementing mechanism of delegated cooperation (a sort of operative arm, as other EU member state development agencies, interested in public policies, governance and city to city cooperation, and technical assistance).

FIIAPP is a foundation based in Madrid which operates within the Spanish government international cooperation system (400€M per year allocated to international projects). Its general objective is to improve the institutional frameworks and the functioning of the public systems of the countries where FIIAPP carries out its work by means of managing experience exchange programs between public administrations. Currently,

Possible areas of cooperation in the short-midterm: exchange of agenda of events and/or participation in each other events (as experts or panellists, etc.); FIIAPP can make visible the PTP (as they are always looking for experts on public policies); Metropolis could be associated as partner in programmes and projects which may need to incorporate a local government line.

MEMBERSHIP ACTIVATION

Bilateral meetings

JANUARY



Barcelona

Members:

Berlin, Guangzhou, Hangzhou

Potencial members:

Greater Manchester

FEBRUARY



Kuala Lumpur

Members:

Atlanta, Córdoba, Gauteng, Guangzhou, Kuala Lumpur, Mexico City, San Salvador, Seoul, Surabaya, Tehran

Potencial members:

Bucaramanga, Chicago



Barcelona

Members:

Barcelona (city)

MARCH



Berlin

Members:

Berlin



Barcelona

Members:

Brussels



Madrid

Members:

Madrid

PROGRESS

Activated members

Atlanta	Île-de-France	Seoul
Baghdad	Isfahan	Shiraz
Barcelona (city)	Jakarta	Surabaya
Barcelona (metropolitan area)	Kuala Lumpur	Tehran
Berlin	La Paz	Tijuana
Brasilia	Libreville	
Brussels	Madrid	
Buenos Aires	Mashhad	
Córdoba	Mexico City	
Douala	Montevideo	
Gauteng	Montréal	
Gaziantep	New Delhi	
Guangzhou	Porto Alegre	
Hangzhou	Quito	
	San Salvador	

Membership payment status

As of 31 March 2018

199,417 €
collected in membership fees

paid by
22
out of our 137 members

Execution of the Action Plan

L1

Measures

L1M1

That global political events, themes, and issues have been closely followed, and responses have been assessed and prioritized for taking up through focused urban diplomacy.

L1M2

That a common political discourse on key metropolitan topics and a common set of principles have been regularly debated, agreed upon, and communicated widely.

L1M6

That a global partnership strategy vis-à-vis other networks and actors is established that lays down the broad lines of work.

L1M7

That Metropolis contributes actively to UCLG and the Global Taskforce, whilst being treated as key partners.

Outcomes and deliverables

L1M1D1

Calendar of international events

L1M1D3

Political or technical presence at relevant international events

L1M2D2

Political debates within Metropolis annual events regarding major themes

L1M6D1

Annual strategic partnership plans (2018-19-2020)

L1M7D1

Contributions to the Global Taskforce: events, papers, etc.

L1M7D2

Political / Technical presence at UCLG and GTF events

L2

L2M1

That an agreed number of pilot projects are collaboratively implemented by member cities, in accordance with Metropolis vision.

L2M2

That the outcomes of all Metropolis projects and initiatives are actively considered as by the Metropolis Secretariat General to ensure the transferability and dissemination of those outcomes.

L2M1D1

Annual narrative and financial reports of the 6 approved pilot projects and a final report

L2M1D3

Annual call for pilot projects*

L2M2D5

Establishment of reference frameworks which are helpful for members in governing and managing metropolises

To check the complete Metropolis Action Plan for the 2018-2020 period, with all measures, outcomes and deliverables, please visit our [website](#)

Execution of the Action Plan

Measures

L2M5

That a full gender-sensitive and effective plan on learning and capacity building (including Metropolis International Training Institute) is created, framed by the Metropolis vision and using Metropolis tools.

L2M7

That partnerships are set up with thematic networks, key research centres and academics, and that these relationships are active and engaged, contributing to systematizing existing Metropolis knowledge, and creating new knowledge.

L2M8

That collaborative forums are developed and supported as the way of bringing together mayors, urban practitioners, research centres and academics.

L2M10

That a youth perspective on the metropolitan governance is actively encouraged and integrated into Metropolis thinking and practice.

L2M11

That an engagement with the Metropolis Urban Innovation Community, building on the Guangzhou Urban Innovation Award and Institute initiatives, is maintained.

Outcomes and deliverables

L2M5D1

Annual gender-sensitive and effective plan on learning and capacity building

L2M5D2

Calendar of events and training program

L2M7D1

Annual strategic partnership plans (2018-2019-2020)

L2M8D1

Political and technical gatherings addressing key issues for our members, particularly annual meetings and triennial congresses

L2M10D2

Dissemination of knowledge and experiences of member cities through Metropolis media channels

L2M11D1

Strategic plan between Guangzhou and the SG relations regarding the Urban Innovation Community project

L2M11D2

Annual financial contribution from Guangzhou to the Secretariat General in the framework of Metropolis Urban Innovation Community agreement

L3

L3M1

That the responsibilities of each statutory body of the Association are defined, particularly the role of Regional Secretaries.

L3M1D1

Document of Regional Secretaries and Co-presidencies roles

Execution of the Action Plan

Measures

L3M3

That a strategy is developed to improve relationships among Metropolis key actors.

L3M4

That an internal and external communication plans, sensitive to gender relations, are designed and implemented.

L3M5

That a fundraising strategy is laid out and effectively implemented.

L3M6

That the financial and operational activities of the Association are transparent and fair.

Outcomes and deliverables

L3M3D1

Mapping of members according to their involvement, fee payment, etc.

L3M3D3

Communication kit highlighting the benefits of belonging to the association

L3M4D2

Annual communication plan including actions and a calendar

L3M5D1

Fundraising strategy

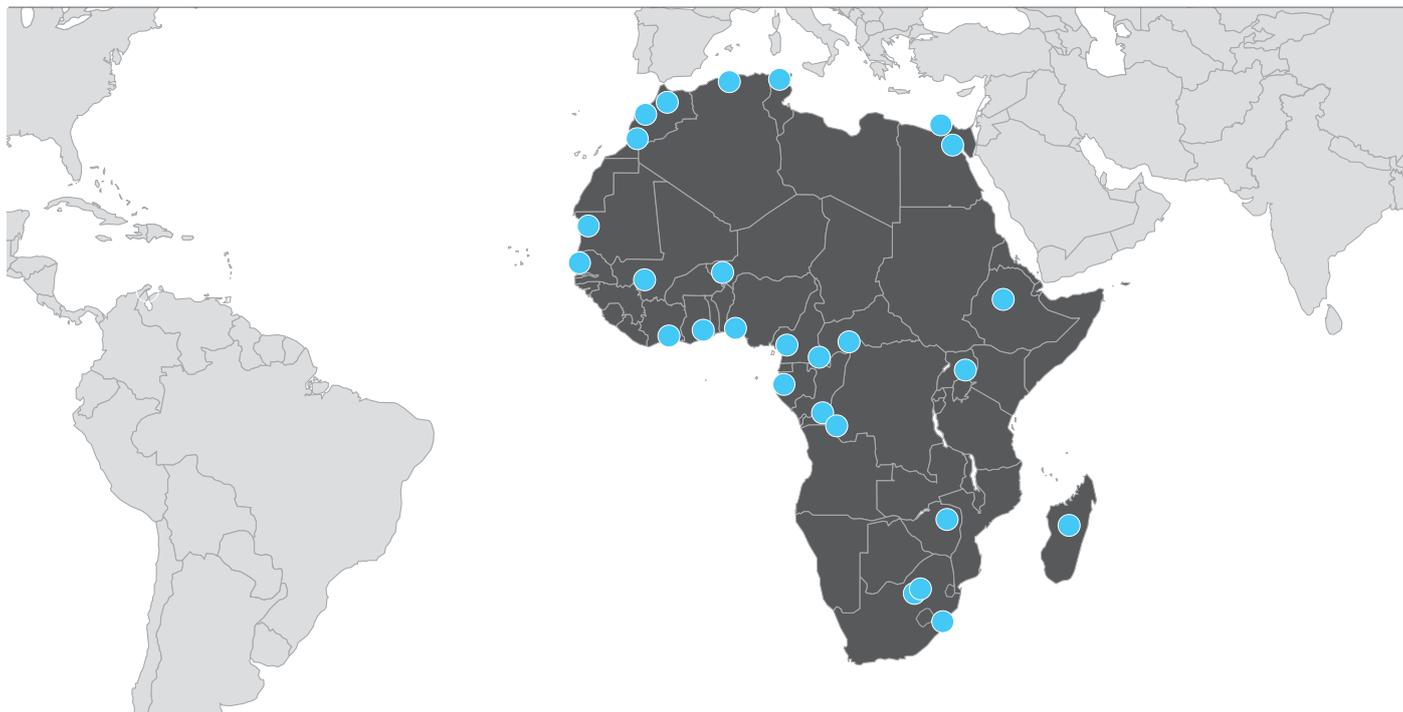
L3M6D1

Financial, management and accountability systems fully implemented

WHO WE ARE



AFRICA



ABIDJAN
ACCRA
ADDIS ABABA
ALEXANDRIA
ALGER
ANTANANARIVO

BAMAKO
BANGUI
BRAZZAVILLE
CAIRO
CASABLANCA
COTONOU

DAKAR
DOUALA
DURBAN
GAUTENG
HARARE
JOHANNESBURG

LIBREVILLE
MARRAKESH
NIAMEY
NOUAKCHOTT
RABAT
TUNIS

VICTORIA
YAOUNDÉ

Focal Points



REGIONAL SECRETARIAT
Rahmatouca Sow Dieye, Dakar



SECRETARIAT GENERAL
H  l  ne Jourdan

Members of the Board of Directors

CO-PRESIDENCIES

David Makhura, Premier of **Gauteng**

REGIONAL VICE-PRESIDENCIES

Robert Beugre Mambe, Governor of **Abidjan** District

MEMBERS

Mostafa Madbouly, Minister of Housing of Egypt (**Cairo**)

Abdelaziz El Omari, Mayor of **Casablanca**

Khalifa Sall, Mayor of **Dakar**

Maty Hamady, Mayor of **Nouakchott**

Mohamed Sadiki, Mayor of **Rabat**

ASIA-PACIFIC



AHVAZ	CHENGDU	GAZIANTEP	ISTANBUL	NANNING	TABRIZ
AMMAN	CHONGQING	GUANGZHOU	JAKARTA	NEW DELHI- NIUA	TAICHUNG
BAGHDAD*	COLOMBO	GUJRANWALA	JILIN	NEW TAIPEI CITY	TAIPEI
BANGALORE	CPAFFC	GWANGJU	KAOSIUNG	RAMALLAH	TEHRAN
BANGKOK	DAEGU	GYEONGGI	KARAJ	SEOUL	TIANJIN
BEIJING	DAEJEON	HAIKOU	KATHMANDU	SHANGHAI	ULSAN
BEIRUT	DALIAN	HANGZHOU	KOLKATA	SHENZHEN	WUHAN
BHOPAL	DIYARBAKIR	HANOI	KUALA LUMPUR	SHIRAZ	XI'AN
BOGOR	DUBAI	HARBIN	KUNMING	SOUTH TANGERANG	ZHENGZHOU
BUSAN	EAST KALIMANTAN	HYDERABAD	LAHORE	SURABAYA	
CHANGCHUN	FAISALABAD	INCHEON	MALE CITY		
CHANGSHA	FUZHOU	ISFAHAN	MASHHAD		

*New member

Focal Points



**REGIONAL
SECRETARY**
Liu Baochun
Guangzhou



**SECRETARIAT
GENERAL**
Agnès Bickart

Members of the Board of Directors

CO-PRESIDENCIES

Wen Guohui, Mayor of **Guangzhou**

REGIONAL VICE-PRESIDENCIES

Seied Solat Mortazavi, Mayor of **Mashhad**

Park Won-soon, Mayor of **Seoul**

MEMBERS

Luo Qiang, Mayor of **Chengdu**

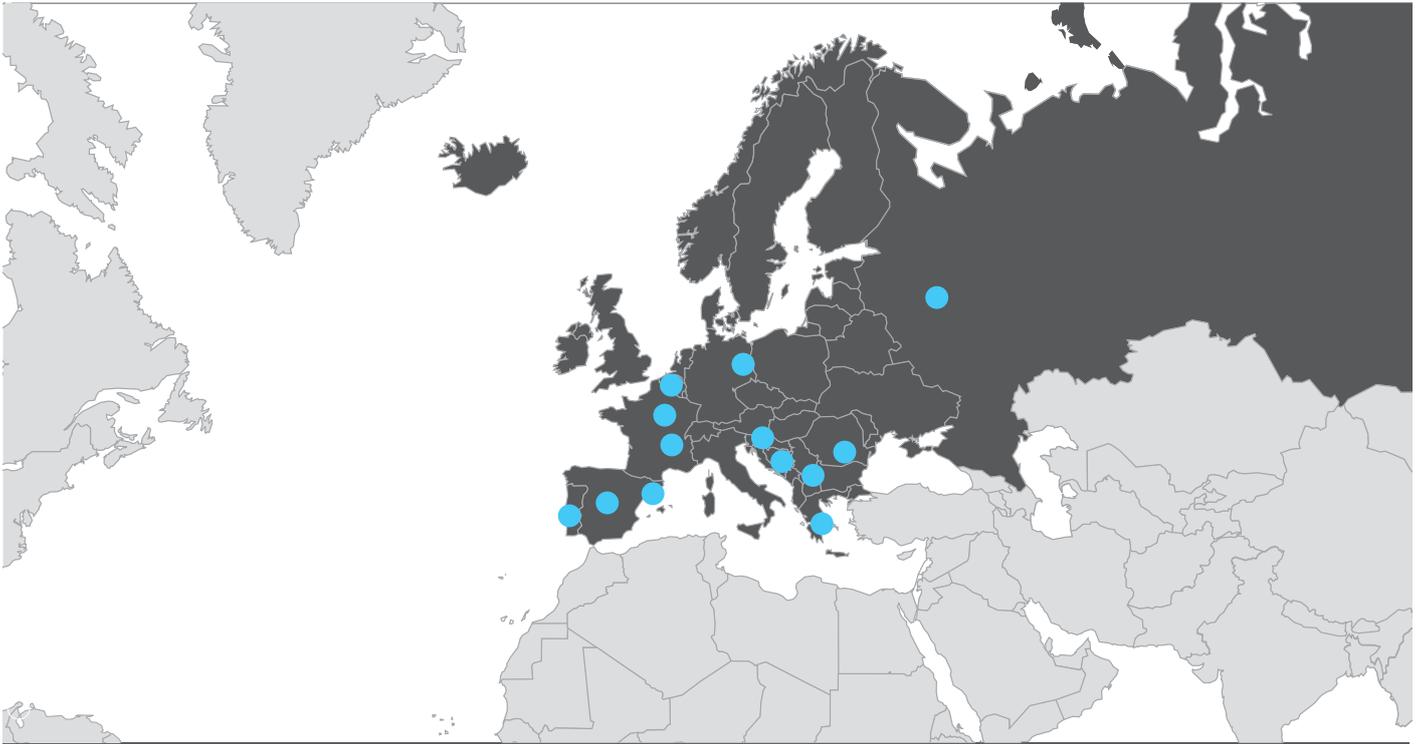
Xu Liyi, Mayor of **Hangzhou**

Dr. Bonthu Rammohan, Mayor of **Hyderabad**

Mohammad Baqer Qalibaf, Mayor of **Tehran**

Wan Yong, Mayor of **Wuhan**

EUROPE



ATHENS
BARCELONA (CITY) *
BARCELONA (METROPOLITAN
AREA)
BERLIN

BRUSSELS
BUCHAREST
GRAND LYON
ÎLE-DE-FRANCE
LISBON

MADRID
MOSCOW
SARAJEVO
SOFIA
ZAGREB

*New member

Focal Points



**REGIONAL
SECRETARIAT**
Barbara Berninger
Berlin



**SECRETARIAT
GENERAL**
Lia Brum

Members of the Board of Directors

ACTING PRESIDENCY

Michael Müller, Mayor of **Berlin**

CO-PRESIDENCIES

Ada Colau, Mayor of Barcelona & President of the **Metropolitan Area of Barcelona**

TREASURY

Jean-Luc Vanraes, Vice-president of the Steering Committee of the **Brussels** Regional Investment Society

MEMBERS

Laura Pérez Castaño, City councilor responsible for Feminisms and LGBTI of **Barcelona**/ President of **Metropolis Women**

Manuela Carmena, Mayor of **Madrid**

LATIN AMERICA AND THE CARIBBEAN



BELO HORIZONTE
BOGOTÁ
BRASILIA
BUENOS AIRES
CARACAS
CÓRDOBA

GUARULHOS
GUAYAQUIL
LA HABANA
LA PAZ
MARACAIBO
MEDELLÍN

MINAS GERAIS
MONTEVIDEO
PORTO ALEGRE
QUITO
RIO DE JANEIRO
ROSARIO

SAN SALVADOR
SANTIAGO DE CHILE
SAO PAULO
VALLE DE ABURRÁ
ZULIA

Focal Points



REGIONAL SECRETARY
Nelson Fernández
Montevideo



SECRETARIAT GENERAL
Lia Brum

Members of the Board of Directors

CO-PRESIDENCIES

Daniel Martínez, Mayor of **Montevideo**

REGIONAL VICE-PRESIDENCY

To be appointed, Representative of the Regional Metropolitan Government of **Santiago de Chile**

MEMBERS

Horacio Rodríguez Larreta, Head of the Government of the Autonomous City of **Buenos Aires**

Gustavo Paim, Vice Mayor of **Porto Alegre**

NORTH AMERICA



ATLANTA
GUADALAJARA
MEXICO CITY
MONTERREY

MONTRÉAL
PUEBLA
TORONTO
TIJUANA

Focal Points



**REGIONAL
SECRETARY**
Mariana Flores
Mexico City



**SECRETARIAT
GENERAL**
Teresa Oliver

Members of the Board of Directors

CO-PRESIDENCIES

Valérie Plante, Mayor of **Montréal**

MEMBERS

To be appointed* (up to 31 March 2018), Head of Government of **Mexico City**

Juan Manuel Gastelum Buenrostro, Mayor of **Tijuana**

*Miguel Ángel Mancera was Head of Government of Mexico City until mid-March 2018.

Secretariat General



Xavier Bermejo
Project Officer for
Communication &
Compliance



Guillaume Berret
Project Officer for Pilot
Projects & International
Calls for Projects



Agnès Bickart
Senior Manager for
Institutional relations
& Asia portfolio



Federica Biondi
Head of Administration
and Finance



Xavier Borrell
Administration
Officer



Lia Brum
Content Curator & Focal
Point for Latin America
and Europe



Mara Fernández
Administration
Assistant



Hélène Jourdan
Project Officer for
Learning, Strategic
Partnerships & Focal
Point for Africa



Silvia Llorente
Project Officer for
Metropolis Women



Teresa Oliver
Project Officer for
Statutory Affairs & Focal
Point for North America



Eugeni Villalbí
Project Officer for
Metropolis Observatory



Mireia Zapata
Administration Assistant
to the Secretary General
& Support to Action Plan
Implementation



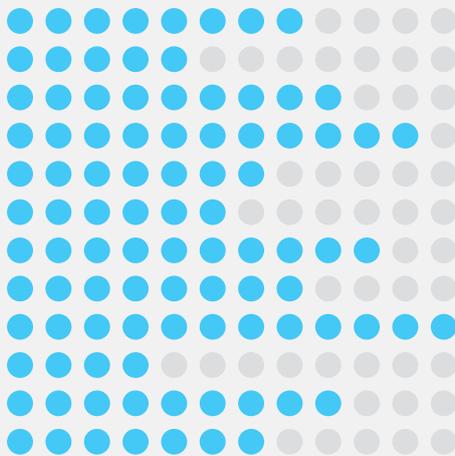
Anna Roca
Communications
officer - paternity leave
substitute



Irene Belanche
Intern



Octavi de la Varga
Secretary General



Secretariat General

Avinyó, 15. 08002 Barcelona (Spain)
Tel. +34 93 342 94 60
metropolis@metropolis.org
metropolis.org

#MetroGovernance