Note from the Secretary General

Activities
Action Line 1
Action Line 2
Action Line 3

Progress
Activated members
Membership payment status
Execution of the Action Plan

Who we are
Africa
Asia-Pacific
Europe
Latin America and the Caribbean
North America
Secretariat General
I am pleased to present this new Progress Report after the conclusion of the most important event of the year for our association, the Metropolis Annual Meeting. Hosted by the Gauteng Province by the end of August, with the theme “Inclusive Metropolitan Cities and City-Regions”, the meeting brought together more than 400 participants from all over the world and provided us with insights about the metropolitan dimension of public policies for social inclusion, consolidating the perception that metropolitan governance debates go further beyond the physical provision of metropolitan infrastructures. The 31 sessions of this event showed us that issues such as food security, citizen participation, housing policies and international relations, among many others, should and can be implemented at the metropolitan scale.

At the same occasion, more specifically during our Board of Directors meeting, we ratified the leadership of the Mayor of Berlin, Mr Michael Müller, as the President of Metropolis, and the entrance of six new members to the association: Greater Manchester, Jinan, Nanjing, Torino Metropoli, Xiamen and Yiwu. I warmly welcome these six major metropolises, which enhance our opportunities for collaboration and dissemination of good metropolitan practices around the world.

Along with other highlighted activities of the past quarter, during which we strengthened the bonds among our members and partners, this Annual Meeting contributed to reinforce the mission of Metropolis and our role as a hub of expertise in metropolitan governance. On behalf of the Metropolis Secretariat General team, I hope you enjoy reading our achievements during these three months, and look forward to the final term of this vibrant 2018.

Octavi de la Varga
Metropolis Secretary General
ACTIVITIES

**Action Line 1** *(L1)*

Conducting effective urban diplomacy and advocacy on metropolitan issues

**Action Line 2** *(L2)*

Strengthening capacities for metropolitan governance

**Action Line 3** *(L3)*

Developing a strong, consultative and sustainable internal governance culture
Building bridges of sustainability between Asian and Iberian metropolises

Barcelona, Madrid, 10-12 July

Casa Asia organized another edition of Asia Innova, a symposium focused on the relations of the Asian continent with the Iberian Peninsula and on the inclusion of cultural, social and physical infrastructure as vital aspect of smart cities. As a knowledge partner of Casa Asia, Metropolis contributed to the event with the participation of representatives from our membership and the Secretariat General.

The main theme of this year’s sessions was “fostering sustainable cities”. Participants discussed about the challenges of urbanisation in Asia and Europe, and about cities transformation and exchanged experiences.

Related outcomes
L1M1D3, L1M6D2, L2M8D1, L3M3D1, L3M6D1, L3M6D2

Activated members
Barcelona (city), Guangzhou, Madrid, New Delhi-NIUA

Meeting with Academy of Social Sciences (GZASS) of Guangzhou Municipality

Barcelona, 13 July

On the occasion of the Asia Innova Symposium and round table on the Challenges to urbanization in Asia and Europe, the Secretary General of Metropolis met in Barcelona a delegation from the Academy of Social Sciences (GZASS) of Guangzhou to follow up on the new assignments of GZASS related the strategy to be implemented by the Metropolis Regional Secretariat for Asia Pacific currently led by the city of Guangzhou. The development of the forthcoming Metropolis World Congress-to be held in Guangzhou late 2020 - were as well discussed. Last but not least the successful outcomes of Metropolis Secretariat active international promotion of the Guangzhou Award and the participation of over 25 Metropolis member cities were mentioned.

Related outcomes
L1M1D3, L1M7D2, L3M3D3

Activated members
Guangzhou
2018 Metropolis Annual Meeting: the Gauteng Declaration

Johannesburg, Gauteng, 29 August

The 2018 Metropolis Annual Meeting came to a close on 29 August with the launch of the Gauteng Declaration, in which the attending members, as well as representatives from partner organisations such as the UCLG, UCLG Africa and ICLEI, showed their commitment to building more inclusive metropolitan cities and city regions, in every aspect of human development.

The declaration was read by Magda Popeanu, Vice-President of the Montreal Executive Committee, as part of the closing ceremony for the event.

Activated members
Abidjan, Amman, Bamako, Barcelona (city), Barcelona (metropolitan area), Belo Horizonte, Berlin, Brussels, Buenos Aires, Córdoba, Dakar, Durban, Gauteng, Gaziantep, Guangzhou, Haikou, Johannesburg, Karaj, Libreville, Madrid, Mashhad, Mexico City, Montevideo, Montréal, Porto Alegre, Sao Paulo, Seoul, Shiraz, Tehran, Torino Metropoli, Yaoundé
**10th AL-LAs Learning workshop**

**Madrid, 6-7 September**

Metropolis participated in the 10th AL-LAs "Local Partnerships for Global Challenges" learning workshop which was set by the Euro-Latin American Alliance of Cooperation between European and Latin American Cities, AL-LAs. The meeting was coordinated by the Government of Mexico City, the Union of Ibero-American Capital Cities (UCCI), led by Madrid City Council; with the financial support of the European Union, Latin America and the Caribbean Foundation, EU-LAC1, and in coordination with the Complutense University of Madrid.

The workshop counted on the presence of representatives from cities and networks from Latin America, the Caribbean and Europe in the areas of cooperation, internationalization and innovation for the purpose to identify:

- elements that allow the strengthening of alliances between cities to organize and carry forward joint actions on issues of their competence: collective activities, positioning for incidence, among others,

- find out how public innovation laboratories, such as spaces of experimentation and co-creation of policies and innovation of services that lend in the city, can accompany other areas of public administration in its international action.

**Activated members**

Belo Horizonte, Bogotá, La Paz, Madrid, Mexico City, Minas Gerais, Montevideo, Quito, Rio de Janeiro, Valle de Aburrá

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**AL-LAs: 5th anniversary**

**Mexico City, 26-28 September**

Alianza Euro latinoamericana de Cooperación entre Ciudades (AL-LAs) held a seminar in Ciudad de México in celebration for its fifth anniversary of existence and uninterrupted work. The seminar consisted in reflecting on the steps towards internationalization they have taken and the orientations that should be developed or stimulated in the future, and it was together with the alliance partners, local governments' networks, experts and academics. The seminar's center of attention was the local governments grouping for international action, along with their undeniable achievements, and the questions it may rise. Our Secretary General participated in the event in representation of our association.

In his expositions, Octavi de la Varga noted the importance and need of understanding the international action of local governments just like another local public policy, and as a consequence, the impact it ought to have. He also claimed lots of latin-american members of AL-LAS to also be Metropolis members. Furthermore, he challenged AL-LAs to transfer all of the gathered knowledge and experiences to other regions through Metropolis and UCLG.

**Activated members**

Belo Horizonte, Madrid, Medellín, Mexico City, Minas Gerais, Montevideo, Quito
L1 urban diplomacy and metropolitan advocacy

Metropolis in the media

JULY

Municipal eLibrary
- With Refugees Campaign
- Issue Paper 4

World Urban Campaign
- Metropolis Annual Meeting

Urban Gateway
- Issue Paper 4
- Metropolis Annual Meeting

Barcelona Metropolitan Area
- Issue Paper 4

UCLG
- Metropolis Annual Meeting

Bruxelles Région Capitale
- Issue Paper 4

AUGUST

Urban Gateway
- Metropolis Annual Meeting
- Metropolitan Day

Municipal eLibrary
- Metropolis Annual Meeting

UCLG
- Metropolis Annual Meeting

Business Day
- Metropolis Annual Meeting

World Urban Campaign
- 6th High Level Political Forum on Sustainable Development

Times Live
- Metropolis Annual Meeting

Unimexicaly
- Metropolis Annual Meeting
urban diplomacy and metropolitan advocacy

Metropolis in the media

SEPTEMBER

Sandton Chronicle
Metropolis Annual Meeting

Urban Gateway
Issue Paper 5
Gauteng Declaration

World Urban Campaign
Gauteng Declaration

Barcelona Metropolitan Area
Metropolis Annual Meeting

Municipal eLibrary
Metropolitan Day
Gauteng Declaration

Intendencia Montevideo
MontevideoLAB
Challenges and opportunities for international city networks

Barcelona, 3 July

Representatives from the Metropolis membership and the Secretariat General team joined a day of discussions in Barcelona about how the different city networks can collaborate more closely, adapt to changing environments and accomplish the shared mission of empowering subnational governments as major players with an impact on the global agenda.

Named “Rethinking the ecosystem of international city networks: challenges and opportunities”, the seminar was convened by the Global Cities Program of CIDOB (Barcelona Centre for International Affairs), with the objective to stimulate common responses to the evolution of the ecosystem of city networks.

The Metropolis Secretary General, Octavi de la Varga, shared his perspective in one of the panels of the conference, which also counted on the presence and active speeches from representatives of the AL-LAs Project, C40, Cities Alliance, Educating Cities Association, Eurocities, MedCities, Mercociudades, 100 Resilient Cities, UCLG, as well as of the United Nations Development Programme and the academia.

Pilot projects: 2nd webinar of SCC

Online, 1 August

Berlin has organized a second webinar to plan the first interface meeting to be organized in September in Berlin in the framework of the pilot project Sustainable Cities Collaboratory.

Activated members

Barcelona (city), Barcelona (metropolitan area), Madrid, Mexico City, Montevideo

Related outcomes

L1M1D3, L2M8D1

Activated members

Berlin, Brussels, Buenos Aires, Córdoba, Dakar, Guangzhou, Johannesburg, Mexico City, Nanjing

Related outcomes

L2M1D2
2018 Metropolis Annual Meeting: African Forum of metropolitan cities and regions

**Johannesburg, Gauteng, 26 August**

As agreed in our meeting in Rabat held in May 2018, the African Forum of metropolitan cities & regions gathered for the second time in Gauteng, during the Metropolis Annual meeting. The aim of this Forum is to share among Africa’s greatest urban areas and to analyze the strategic challenges African metropolitan cities and regions will be facing in the coming years.

The Forum counted on the participation of the political leaders of Abidjan, Abuja, Brazzaville, Dakar, Douala, Johannesburg, Libreville, Rabat and Victoria, as well as the Premier of Gauteng Province and Chair of the Forum, David Makhura, the President of UCLG, Mpho Parks Tau, the Secretary General of UCLG Africa, Jean-Pierre Elong MBassi and the Secretary General of Metropolis, Octavi de la Varga.

During the debate, all the participants stressed the need to plan before building settlements if we want a balanced urbanization, in a continent moving to cities more rapidly than in any other part of the planet.

The last edition of 2018 of the Forum will take place in Marrakech, during the 8th Africities Summit in December 2018.

**Related outcomes**

L2M8D1, L3M2D1

**Activated members**

Abidjan, Brazzaville, Dakar, Douala, Johannesburg, Libreville, Rabat, Victoria
Approval of five new pilot projects

**Johannesburg, Gauteng, 28 August**

During the meeting held by the Metropolis Board of Directors, five new pilot projects were approved. With financial backing from Metropolis, the pilot projects will encourage capacity-building as well as technical exchanges of information and good practice in metropolitan management between members of the association under the framework of specific projects.

Following the call for pilot projects for the 2018–2020 cycle, the Secretariat General received 11 proposals, which were then submitted to the judging panel for assessment. The proposals received came from the following global regions: 7 from Latin America and the Caribbean, 2 from Asia, 1 from North America and 1 from Europe. An international judging panel selected five of these projects, which were then presented to the Board of Directors for approval.

The five pilot projects chosen for the 2018–2020 cycle are as follows:

- “Cooperation between public innovation labs for increased citizen engagement and services’ co-creation”. Sao Paulo prefecture in conjunction with the cities of Montreal and Montevideo.

- “Metropolis in Movement” was submitted by Tijuana, with Quito, Medellín and Rosario acting as partners.

- “Integrated water management to adapt to climate change in the metropolis” was presented by Bogotá, with collaboration from the Barcelona Metropolitan Area and Quito.

- “Participative democracy as part of new governance for sustainable and inclusive human development” was put forward by Córdoba, with Madrid, Barcelona and Montreal acting as partners.

- “Metropolitan dialogue: tactical urban planning and citizen participation” was presented by Medellín, with the collaboration of Mexico City and Barcelona.
2018 Metropolis Annual Meeting: sessions

Johannesburg, Gauteng, 26-29 August

The program of the 2018 Metropolis Annual Meeting titled “Inclusive Metropolitan Cities and City-Regions” was complete and diverse. In some sessions our members played a key role and our projects gained greater visibility.

Blockchain, a tool for metropolitan governance?

On 27 August, during the first series of sessions held during the event, Alfonso Govea, urban planning architect and director of the NGO DigitalCivix, presented the 5th Issue Paper published by the Metropolis Observatory, which analyses Blockchain’s potential applications in metropolitan governance and financing.

The safety of women and girls in metropolitan public spaces

As part of Metropolis’ commitment to incorporating a gender perspective as a strategic framework for building more inclusive metropolitan governance models, the team at the Secretariat General held a session on the afternoon of 27 August to present the preliminary results of the “Safety and Public Spaces: Mapping Metropolitan Gender Policies” project. This project, which was launched in December 2017 under the premise of drawing a metropolitan map, aims to identify and draw attention to the policies Metropolis members have put in place to combat sexual violence against women and girls in the public space, a priority in both the New Urban Agenda and in the 2030 Agenda.

Regional challenges that require international action

This session, also held on the afternoon of 27 August, featured presentations by representatives responsible for international relations and actions from some of the most active Metropolis members, namely: the Metropolitan Area of Barcelona, Buenos Aires, Dakar, Mexico City, Montevideo, Montreal, Sao Paulo and Tehran.

Apart from these sessions, our members’ representatives took part in other parallel sessions.
 capacities for metropolitan governance

Guangzhou Award: shortlisted projects

**Surabaya, 12 September**

As the celebrations of the 4th Guangzhou International Award for Urban Innovation approached, one of the last steps towards the selection of the winners took place last during the 7th UCLG ASPAC Congress in Surabaya: the disclosure of the award’s shortlisted projects, from 15 local governments, 5 of them are members of Metropolis: eThekwini/Durban, Guadalajara, Surabaya, Wuhan and Yiwu. Promoting citizen engagement to deal with issues that vary from water and waste management to social cohesion and metropolitan governance, all shortlisted projects are closely linked to the implementation of the Sustainable Development Goals (SDGs).

The shortlisted projects were chosen after the thorough evaluation of an independent technical committee, which examined a total of 273 eligible applications submitted by 193 local governments from 66 countries.

**Related outcomes**

L2M1D2, L2M2D3, L2M10D2, L2M10D3, L2M11D1, L2M11D2, L3M3D1

**Activated members**


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Pilot projects: 1st interface-meeting of SCC

**Berlin, 26-27 September**

The 1st Interface-Meeting of the pilot project Sustainable Cities Collaboratory, organized in Berlin, allowed representatives from participating cities to get to know each other, learn about the challenges facing cities, discuss possible pathways and discover bases for cooperation.

**Related outcomes**

L2M1D2

**Activated members**

Berlin, Brussels, Dakar, Guangzhou, Johannesburg, Mexico City, Quito
Pilot projects: 3rd workshop of “Innovations in revitalization strategies through urban projects”

Montréal, 24-26 September

Multi-sectoral partnerships can play an effective role in carrying out projects that revitalize urban space while facilitating citizen participation and economic development in metropolitan areas. This has been highlighted by the project "Outremont and its surroundings", which will redevelop a former railway yard in Montréal. This project was presented at the 3rd program meeting of the pilot project "Innovations of revitalization strategies through urban projects".

Related outcomes
L2M1D2

Activated members
Brussels, Grand Lyon, Île-de-France, Montréal

Metropolis Training: sustainable mobility

Online, 26 September

The team of the Veeduría Distrital de Bogotá held a second webinar to address specific topics about metropolis management and to exchange information regarding public policies. This edition tackled the issue of "Sustainable mobility: alternative means of transport", with the objective to analyze strategies in regards to active mobility and counted on experts participation to promote bicycle use in Bogotá and Montevideo.

Related outcomes
L2M5D2, L2M7D2

Activated members
Barcelona (metropolitan area), Bogotá, Buenos Aires, Cordoba, La Paz, Medellín, Mexico City, Montevideo, Rio de Janeiro, San Salvador
The Board of Directors met once again for the Metropolis Annual Meeting, this year titled “Inclusive Metropolitan Cities and City-Regions”, and hosted by Gauteng. During the last meeting held by the Board of Directors, it was confirmed that Berlin would head the association, with Governing Mayor Michael Müller chosen as the current president of Metropolis. A new space was also launched for debate between political representatives.

The new president made a commitment to work towards ensuring that Metropolis stands out for its professionalism and the dedication of its members.

The meeting differed from those of previous years as a closed session for political debate was held, in which the politicians on the Metropolis Board of Directors were able to share their ideas. The debate focused on how metropolises can face up to metropolitisation, with special attention paid to a metropolitan governance that takes firm steps towards social inclusion for citizens. Over an hour-and-a-half-long session, political leaders were given the opportunity to share specific examples from their cities, and to learn from the experiences of their peers. Given that members have asked the association to optimise their scheduling of international events when local authorities are required to travel, it was also decided that Metropolis would work on its annual meeting schedule in coordination with other local government and regional organisations.

By joining forces with other organisations that share members with Metropolis, we will make it easier for leaders of local and regional governments to take part in spaces for political debate, knowledge sharing and statutory decision-making. On a similar vein, the next meeting of the Metropolis Board of Directors will be held in April 2019 in Montevideo, to coincide with the 3rd UCLG Culture Summit and the general meeting of the Union of Ibero-American Capital Cities (UCCI).
2018 Metropolis Annual Meeting: New metropolises from Asia and Europe join our association

Johannesburg, Gauteng, 28 August

Our Board of Directors, gathered during the last Metropolis Annual Meeting in Gauteng, ratified the six new members of the association: Greater Manchester, Jinan, Nanjing, Torino Metropoli, Xiamen and Yiwu. With these new members, Metropolis extends its presence in China and Europe, bringing together 139 governments of major cities and metropolitan areas worldwide.

Agreement: Smart City Expo World Congress

18 September

Metropolis and Fira Barcelona, institution responsible for the organization of the yearly Smart City Expo World Congress (SCEWC), have just signed a collaboration agreement that establishes our association as one of this major event’s supporting institutions, until 2020. With this partnership, Metropolis enhances its positioning at the world’s leading event for cities, and opens up new opportunities of visibility and leadership for its members.
MEMBERSHIP ACTIVATION
Bilateral meetings

**JULY**

- **Barcelona**
  - **Members:** Brussels, Guangzhou

- **New York**
  - **Members:** Gauteng, Madrid, Montréal

- **Madrid**
  - **Members:** Guangzhou, Jakarta

**AUGUST**

- **Berlin**
  - **Members:** Berlin

- **Gauteng**
  - **Members:** Abidjan, Buenos Aires, Dakar, Gauteng, Guangzhou, Mashhad, Montevideo, Nanjing, Seoul, Shiraz, Tehran, Tijuana
  - **Potential members:** CPAFFC

- **Surabaya**
  - **Members:** Chengdu, Fuzhou, Guangzhou, Hangzhou, Surabaya, Yiwu
  - **Potential members:** CPAFFC

- **Mexico City**
  - **Members:** Belo Horizonte, Mexico City, Montevideo

**SEPTIEMBRE**

- **Quito**
  - **Members:** Quito

- **Tijuana**
  - **Members:** Tijuana
  - **Potential members:** San Diego
Activated members

<table>
<thead>
<tr>
<th>City</th>
<th>City</th>
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<tbody>
<tr>
<td>Abidjan</td>
<td>Grand Lyon</td>
<td>New Taipei</td>
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<td>Amman</td>
<td>Greater Manchester</td>
<td>Nouakchott</td>
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<td>Antananarivo</td>
<td>Guadalajara</td>
<td>Porto Alegre</td>
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<td>Bamako</td>
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<td>Barcelona (city)</td>
<td>Haikou</td>
<td>Rabat</td>
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<td>Barcelona (metropolitan area)</td>
<td>Hangzhou</td>
<td>Ramallah</td>
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<td>Belo Horizonte</td>
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<td>Bogor</td>
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<td>Bogota</td>
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<td>Brussels</td>
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<td>Busan</td>
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<td>Cairo</td>
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<td>Daegu</td>
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<td>Dakar</td>
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<td>Durban</td>
<td>Montevideo</td>
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<td>Fuzhou</td>
<td>Montréal</td>
<td>Xiamen</td>
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<td>Gauteng</td>
<td>Nanjing</td>
<td>Yaoundé</td>
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<td>Gaziantep</td>
<td>Nanning</td>
<td>Yiwu</td>
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<td>New Delhi - NIUA</td>
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Membership payment status

As of 30 September 2018

497,447 € collected in membership fees

64 out of our 139 members paid
## Execution of the Action Plan

<table>
<thead>
<tr>
<th>L1</th>
<th>Measures</th>
<th>Outcomes and deliverables</th>
</tr>
</thead>
<tbody>
<tr>
<td>L1M1</td>
<td>That global political events, themes, and issues have been closely followed, and responses have been assessed and prioritized for taking up through focused urban diplomacy.</td>
<td>L1M1D1</td>
</tr>
<tr>
<td></td>
<td></td>
<td>L1M1D3</td>
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<tr>
<td>L1M2</td>
<td>That a common political discourse on key metropolitan topics and a common set of principles have been regularly debated, agreed upon, and communicated widely.</td>
<td>L1M2D1</td>
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<td></td>
<td></td>
<td>L1M2D2</td>
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<tr>
<td>L1M3</td>
<td>That Metropolis both influences the global agenda championing metropolitan governance with a gender perspective and incorporates the main ideas of the gender global agenda in its political agenda.</td>
<td>L1M3D2</td>
</tr>
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<td></td>
<td></td>
<td>L1M3D3</td>
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<tr>
<td>L1M5</td>
<td>That a lobbying strategy has been designed that champions Metropolis position on different metropolitan concerns.</td>
<td>L1M5D1</td>
</tr>
<tr>
<td>L1M6</td>
<td>That a global partnership strategy vis-à-vis other networks and actors is established that lays down the broad lines of work.</td>
<td>L1M6D1</td>
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<td></td>
<td></td>
<td>L1M6D2</td>
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<tr>
<td>L1M7</td>
<td>That Metropolis contributes actively to UCLG and the Global Taskforce, whilst being treated as key partners.</td>
<td>L1M7D2</td>
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<tr>
<td>L1M8</td>
<td>That relations are systematically forged with specialized media to disseminate Metropolis knowledge and positioning.</td>
<td>L1M8D1</td>
</tr>
</tbody>
</table>

To check the complete Metropolis Action Plan for the 2018-2020 period, with all measures, outcomes and deliverables, please visit our [website](http://www.metropolis.org).
# Execution of the Action Plan

## L2

### Measures

<table>
<thead>
<tr>
<th>L2M1</th>
<th>That an agreed number of pilot projects are collaboratively implemented by member cities, in accordance with Metropolis vision.</th>
</tr>
</thead>
<tbody>
<tr>
<td>L2M2</td>
<td>That the outcomes of all Metropolis projects and initiatives are actively considered as a whole through a process choreographed by the Metropolis Secretariat General to ensure the transferability and dissemination of those outcomes.</td>
</tr>
<tr>
<td>L2M3</td>
<td>That the Metropolis Observatory and the Policy Transfer Platform are placed at the centre of the association as key means to learn and share models and specific experiences, as well as tools about engaged metropolitan governance.</td>
</tr>
<tr>
<td>L2M5</td>
<td>That a full gender-sensitive and effective plan on learning and capacity building (including Metropolis International Training Institute) is created, framed by the Metropolis vision and using Metropolis tools.</td>
</tr>
<tr>
<td>L2M6</td>
<td>That an agreed set of metropolitan governance tools are made available to city members, and support is actively given for their use in monitoring and assessing quality of life in those cities</td>
</tr>
<tr>
<td>L2M7</td>
<td>That partnerships are set up with thematic networks, key research centres and academics, and that these relationships are active and engaged, contributing to systematizing existing Metropolis knowledge, and creating new knowledge.</td>
</tr>
</tbody>
</table>

### Outcomes and deliverables

| L2M1D2 | Execution of 6 pilot projects, one per main strategic theme, led by a member and transferred to other metropolises |
| L2M1D3 | Annual call for pilot projects |
| L2M2D2 | Metropolis Observatory |
| L2M2D3 | Policy Transfer Platform |
| L2M2D5 | Establishment of reference frameworks which are helpful for members in governing and managing metropolises |
| L2M3D3 | One annual event of the Metropolis Observatory |
| L2M5D2 | Calendar of events and training program |
| L2M6D1 | Metropolis Observatory and Policy Transfer Platform as a metropolitan governance toolkit |
| L2M7D1 | Annual strategic partnership plans (2018-2019-2020) |
| L2M7D2 | Calendar of events and training program |
Execution of the Action Plan

<table>
<thead>
<tr>
<th>Measures</th>
<th>Outcomes and deliverables</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>L2M8</strong> That collaborative forums are developed and supported as the way of bringing together mayors, urban practitioners, research centres and academics.</td>
<td><strong>L2M8D1</strong> Political and technical gatherings addressing key issues for our members, particularly annual meetings and triennial congresses</td>
</tr>
<tr>
<td><strong>L2M10</strong> That a youth perspective on the metropolitan governance is actively encouraged and integrated into Metropolis thinking and practice.</td>
<td><strong>L2M10D2</strong> Dissemination of knowledge and experiences of member cities through Metropolis media channels</td>
</tr>
<tr>
<td><strong>L2M10D3</strong> Actions to share knowledge and experiences among members and partners</td>
<td></td>
</tr>
<tr>
<td><strong>L2M11</strong> That an engagement with the Metropolis Urban Innovation Community, building on the Guangzhou Urban Innovation Award and Institute initiatives, is maintained.</td>
<td><strong>L2M11D1</strong> Strategic plan between Guangzhou and the SG relations regarding the Urban Innovation Community project.</td>
</tr>
<tr>
<td><strong>L2M11D2</strong> Annual financial contribution from Guangzhou to the Secretariat General in the framework of Metropolis Urban Innovation Community. agreement</td>
<td></td>
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</tbody>
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## Execution of the Action Plan

### L3

<table>
<thead>
<tr>
<th>Measures</th>
<th>Outcomes and deliverables</th>
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</thead>
<tbody>
<tr>
<td>L3M1</td>
<td>L3M1D1 Document of Regional Secretaries and Co-presidencies roles</td>
</tr>
<tr>
<td></td>
<td>That the responsibilities of each statutory body of the Association are defined, particularly the role of Regional Secretaries.academics.</td>
</tr>
<tr>
<td>L3M2</td>
<td>L3M2D1 5 regional agendas on an annual basis designed and implemented by the Regional Secretaries and the Secretariat General</td>
</tr>
<tr>
<td></td>
<td>That five regional agendas are agreed in line with the global strategy of Metropolis.</td>
</tr>
<tr>
<td>L3M3</td>
<td>L3M3D1 Mapping of members according to their involvement, fee payment, etc.</td>
</tr>
<tr>
<td></td>
<td>That a strategy is developed to improve relationships among Metropolis key actors.</td>
</tr>
<tr>
<td>L3M4</td>
<td>L3M4D1 Internal communication plan containing process map</td>
</tr>
<tr>
<td></td>
<td>That an internal and external communication plans, sensitive to gender relations, are designed and implemented</td>
</tr>
<tr>
<td>L3M6</td>
<td>L3M6D1 Financial management and accountability systems fully implemented</td>
</tr>
<tr>
<td></td>
<td>That the financial and operational activities of the Association are transparent and fair.</td>
</tr>
<tr>
<td>L3M6D2</td>
<td>Compliance strategy and system</td>
</tr>
<tr>
<td>L3M6D5</td>
<td>Biannual and Annual Financial Reports</td>
</tr>
<tr>
<td>L3M6D6</td>
<td>Annual Budget Forecast</td>
</tr>
</tbody>
</table>
That gender-mainstreaming approach is applied across the organization, including in the planning and execution of strategies and activities of the Association, and in the use of gender-inclusive language in official documents and communications.

Annual reports highlighting main achievements on the inclusion of gender-mainstreaming in Metropolis.
WHO WE ARE
AFRICA

Focal Points

- REGIONAL SECRETARY
  Rahmatouca Sow Dieye, Dakar

- SECRETARIAT GENERAL
  Hélène Jourdan

Members of the Board of Directors

- CO-PRESIDENCIES
  David Makhura, Premier of Gauteng

- REGIONAL VICE-PRESIDENCIES
  Robert Beugre Mambe, Governor of Abidjan District

- MEMBERS
  Mostafa Madbouly, Minister of Housing of Egypt (Cairo)
  Abdelaziz El Omari, Mayor of Casablanca
  El Wardini Soham, Mayor of Dakar
  Maty Mint Hamady, President of Nouakchott
  Mohamed Sadiki, Mayor of Rabat
Focal Points

REGIONAL SECRETARY
Liu Baochun
Guangzhou

SECRETARIAT GENERAL
Agnès Bickart

Members of the Board of Directors

CO-PRESIDENCIES
Wen Guohui, Mayor of Guangzhou

REGIONAL VICE-PRESIDENCIES
Ghasem Taghizadeh Khamesi, Mayor of Mashhad
Park Won-soon, Mayor of Seoul

MEMBERS
Luo Qiang, Mayor of Chengdu
Xu Liyi, Mayor of Hangzhou
Dr. Bonthu Rammohan, Mayor of Hyderabad
Seyyed-Mohammad-Ali Afshani, Mayor of Tehran
Xianwang Zhou, Mayor of Wuhan

HONORARY MEMBER: CPFFC

*New member
Focal Points

REGIONAL SECRETARY
Barbara Berninger
Berlin

SECRETARIAT GENERAL
Lia Brum

Members of the Board of Directors

PRESIDENCY
Michael Müller, Mayor of Berlin

CO-PRESIDENCIES
Ada Colau, Mayor of Barcelona & President of the Metropolitan Area of Barcelona

TREASURY
Jean-Luc Vanraes, Vice-president of the Steering Committee of the Brussels Regional Investment Society

MEMBERS
Laura Pérez Castaño, City councilor responsible for Feminisms and LGTBI of Barcelona & President of Metropolis Women
Manuela Carmena, Mayor of Madrid
LATIN AMERICA AND THE CARIBBEAN

Focal Points

REGIONAL SECRETARY
Nelson Fernández
Montevideo

SECRETARIAT GENERAL
Lia Brum

Members of the Board of Directors

CO-PRESIDENCIES
Daniel Martinez, Mayor of Montevideo

REGIONAL VICE-PRESIDENCIES
Miguel Ángel Garrido Agüero, President of the Regional Metropolitan Council of Santiago de Chile

MEMBERS
Horacio Rodríguez Larreta, Head of the Government of the Autonomous City of Buenos Aires
Gustavo Paim, Vice Mayor of Porto Alegre
NORTH AMERICA

ATLANTA
GUADALAJARA
MEXICO CITY
MONTERREY

MONTRÉAL
PUEBLA
TORONTO
TIJUANA

Focal Points

REGIONAL SECRETARY
Mariana Flores
Mexico City

SECRETARIAT GENERAL
Teresa Oliver

Members of the Board of Directors

CO-PRESIDENCIES
Valérie Plante, Mayor of Montréal

MEMBERS
José Ramón Amieva Gálvez, Head of Government of Mexico City
Juan Manuel Gastelum Buenrostro, Mayor of Tijuana