

# **METROPOLIS** **PROGRESS REPORT**

July – September

**2018**

# INDEX

---

page 3

## **Note from the Secretary General**

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page 4

## **Activities**

Action Line 1

Action Line 2

Action Line 3

---

page 19

## **Progress**

Activated members

Membership payment status

Execution of the Action Plan

---

page 25

## **Who we are**

Africa

Asia-Pacific

Europe

Latin America and the Caribbean

North America

Secretariat General

# NOTE FROM THE SECRETARY GENERAL

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I am pleased to present this new Progress Report after the conclusion of the most important event of the year for our association, the Metropolis Annual Meeting. Hosted by the Gauteng Province by the end of August, with the theme "Inclusive Metropolitan Cities and City-Regions", the meeting brought together more than 400 participants from all over the world and provided us with insights about the metropolitan dimension of public policies for social inclusion, consolidating the perception that metropolitan governance debates go further beyond the physical provision of metropolitan infrastructures. The 31 sessions of this event showed us that issues such as food security, citizen participation, housing policies and international relations, among many others, should and can be implemented at the metropolitan scale.

At the same occasion, more specifically during our Board of Directors meeting, we ratified the leadership of the Mayor of Berlin, Mr Michael Müller, as the President of Metropolis, and the entrance of six new members to the association: Greater Manchester, Jinan, Nanjing, Torino Metropoli, Xiamen and Yiwu. I warmly welcome these six major metropolises, which enhance our opportunities for collaboration and dissemination of good metropolitan practices around the world.

Along with other highlighted activities of the past quarter, during which we strengthened the bonds among our members and partners, this Annual Meeting contributed to reinforce the mission of Metropolis and our role as a hub of expertise in metropolitan governance. On behalf of the Metropolis Secretariat General team, I hope you enjoy reading our achievements during these three months, and look forward to the final term of this vibrant 2018.



**Octavi de la Varga**  
Metropolis Secretary General

# ACTIVITIES

## **Action Line 1** (L1)

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Conducting effective urban diplomacy and advocacy on metropolitan issues

## **Action Line 2** (L2)

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Strengthening capacities for metropolitan governance

## **Action Line 3** (L3)

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Developing a strong, consultative and sustainable internal governance culture

## Building bridges of sustainability between Asian and Iberian metropolises

Barcelona, Madrid, 10-12 July

Related outcomes

**L1M1D3,**  
**L1M6D2,**  
**L2M8D1,**  
**L3M3D1,**  
**L3M6D1,**  
**L3M6D2**

Casa Asia organized another edition of Asia Innova, a symposium focused on the relations of the Asian continent with the Iberian Peninsula and on the inclusion of cultural, social and physical infrastructure as vital aspect of smart cities. As a knowledge partner of Casa Asia, Metropolis contributed to the event with the participation of representatives from our membership and the Secretariat General.

The main theme of this year's sessions was "fostering sustainable cities". Participants discussed about the challenges of urbanisation in Asia and Europe, and about cities transformation and exchanged experiences.

Activated members

**Barcelona (city), Guangzhou, Madrid, New Delhi-NIUA**



## Meeting with Academy of Social Sciences (GZASS) of Guangzhou Municipality

Barcelona, 13 July

Related outcomes

**L1M1D3,**  
**L1M7D2,**  
**L3M3D3**

On the occasion of the Asia Innova Symposium and round table on the Challenges to urbanization in Asia and Europe, the Secretary General of Metropolis met in Barcelona a delegation from the Academy of Social Sciences (GZASS) of Guangzhou to follow up on the new assignments of GZASS related the strategy to be implemented by the Metropolis Regional Secretariat for

Asia Pacific currently led by the city of Guangzhou. The development of the forthcoming Metropolis World Congress-to be held in Guangzhou late 2020 - were as well discussed. Last but not least the successful outcomes of Metropolis Secretariat active international promotion of the Guangzhou Award and the participation of over 25 Metropolis member cities were mentioned.

Activated members  
**Guangzhou**

## High Level Political Forum 2018

New York, 9-18 July

Related outcomes  
**L1M1D3,**  
**L1M7D2**

Metropolis joined the delegation of the Global Taskforce of Local and Regional Governments which attended the 6th High Level Political Forum on Sustainable Development (HLPF), which took place at the UN Headquarters, in New York, from July 9 to 18. While national states reviewed their performance on the Agenda 2030 for Sustainable Development, the Global Taskforce accomplished the bring a remarkable number of leaders of subnational governments, providing an unprecedented opportunity for local and regional governments constituency to call for the inclusion of their perspectives in the assessment of the global agendas.



Activated members  
**Antananarivo, Barcelona (city),  
Barcelona (metropolitan area),  
Berlin, Madrid, Montevideo,  
Montréal, Quito**

## 2018 Metropolis Annual Meeting: the Gauteng Declaration

Johannesburg, Gauteng, 29 August

Related outcomes  
**L1M2D1**

The 2018 Metropolis Annual Meeting came to a close on 29 August with the launch of the Gauteng Declaration, in which the attending members, as well as representatives from partner organisations such as the UCLG, UCLG Africa and ICLEI, showed their commitment to building more inclusive metropolitan cities and city regions, in every aspect of human development.

The declaration was read by Magda Popeanu, Vice-President of the Montreal Executive Committee, as part of the closing ceremony for the event.



Activated members  
**Abidjan, Amman, Bamako, Barcelona (city), Barcelona (metropolitan area), Belo Horizonte, Berlin, Brussels, Buenos Aires, Córdoba, Dakar, Durban, Gauteng, Gaziantep, Guangzhou, Haikou, Johannesburg, Karaj, Libreville, Madrid, Mashhad, Mexico City, Montevideo, Montréal, Porto Alegre, Sao Paulo, Seoul, Shiraz, Tehran, Torino Metropoli, Yaoundé**

## 10th AL-LAs Learning workshop

Madrid, 6-7 September

### Related outcomes

**L1M1D1,**  
**L1M5D1,**  
**L1M6D1,**  
**L1M6D2,**  
**L1M7D2,**  
**L1M8D1,**  
**L2M8D1,**  
**L3M3D2**

Metropolis participated in the 10th AL-LAs "Local Partnerships for Global Challenges" learning workshop which was set by the Euro-Latin American Alliance of Cooperation between European and Latin American Cities, AL-LAs. The meeting was coordinated by the Government of Mexico City, the Union of Ibero-American Capital Cities (UCCI), led by Madrid City Council; with the financial support of the European Union, Latin America and the Caribbean Foundation, EU-LAC1, and in coordination with the Complutense University of Madrid.

The workshop counted on the presence of representatives from cities and networks from Latin America, the Caribbean and

Europe in the areas of cooperation, internationalization and innovation for the purpose to identify:

- elements that allow the strengthening of alliances between cities to organize and carry forward joint actions on issues of their competence: collective activities, positioning for incidence, among others,

- find out how public innovation laboratories, such as spaces of experimentation and co-creation of policies and innovation of services that lend in the city, can accompany other areas of public administration in its international action.

### Activated members

**Belo Horizonte, Bogotá, La Paz, Madrid, Mexico City, Minas Gerais, Montevideo, Quito, Rio de Janeiro, Valle de Aburrá**

## AL-LAs: 5th anniversary

Mexico City, 26-28 September

### Related outcomes

**L1M6D1,**  
**L3M2D1**

### Activated members

**Belo Horizonte, Madrid, Medellín, Mexico City, Minas Gerais, Montevideo, Quito**

Alianza Euro latinoamericana de Cooperación entre Ciudades (AL-LAs) held a seminar in Ciudad de México in celebration for its fifth anniversary of existence and uninterrupted work. The seminar consisted in reflecting on the steps towards internationalization they have taken and the orientations that should be developed or stimulated in the future, and it was together with the alliance partners, local governments' networks, experts and academics. The seminar's center of attention was the local governments grouping for international action, along with their undeniable achievements, and the questions it may

rise. Our Secretary General participated in the event in representation of our association.

In his expositions, Octavi de la Varga noted the importance and need of understanding the international action of local governments just like another local public policy, and as a consequence, the impact it ought to have. He also claimed lots of latin-american members of AL-LAS to also be Metropolis members. Furthermore, he challenged AL-LAs to transfer all of the gathered knowledge and experiences to other regions through Metropolis and UCLG.

## Metropolis in the media

 Newsletter  Web

### JULY

#### Municipal eLibrary

-  With Refugees Campaign
-  Issue Paper 4

#### World Urban Campaign

-   Metropolis Annual Meeting

#### Urban Gateway

-  Issue Paper 4
-   Metropolis Annual Meeting

#### Barcelona Metropolitan Area

-  Issue Paper 4

#### UCLG

-  Metropolis Annual Meeting

#### Bruxelles Région Capitale

-   Issue Paper 4

### AUGUST

#### Urban Gateway

-   Metropolis Annual Meeting
-   Metropolitan Day

#### Municipal eLibrary

-  Metropolis Annual Meeting

#### UCLG

-  Metropolis Annual Meeting

#### Business Day

-  Metropolis Annual Meeting

#### World Urban Campaign

-   6th High Level Political Forum on Sustainable Development

#### Times Live

-  Metropolis Annual Meeting

#### Unimexicaly

-  Metropolis Annual Meeting

**URBAN GATEWAY**  
For The International Urban Development Community

**UCLG**  
United Cities  
and Local Governments

**AMB** Àrea Metropolitana  
de Barcelona

**WORLD  
URBAN  
CAMPAIGN**



**BRUSSELS-CAPITAL REGION**

**BusinessDay**

**Times LIVE**

**unimexical.com**

## Metropolis in the media

 Newsletter  Web

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### SEPTEMBER

#### Sandton Chronicle

 Metropolis Annual Meeting

#### Urban Gateway

 Issue Paper 5

 Gauteng Declaration

#### World Urban Campaign

  Gauteng Declaration

#### Barcelona Metropolitan Area

 Metropolis Annual Meeting

#### Municipal eLibrary

 Metropolitan Day

 Gauteng Declaration

#### Intendencia Montevideo

 MontevideoLAB



# Challenges and opportunities for international city networks

Barcelona, 3 July

Representatives from the Metropolis membership and the Secretariat General team joined a day of discussions in Barcelona about how the different city networks can collaborate more closely, adapt to changing environments and accomplish the shared mission of empowering subnational governments as major players with an impact on the global agenda.

Named "Rethinking the ecosystem of international city networks: challenges and opportunities", the seminar was convened by the Global Cities Program of CIDOB (Barcelona Centre for International

Affairs), with the objective to stimulate common responses to the evolution of the ecosystem of city networks.

The Metropolis Secretary General, Octavi de la Varga, shared his perspective in one of the panels of the conference, which also counted on the presence and active speeches from representatives of the AL-LAs Project, C40, Cities Alliance, Educating Cities Association, Eurocities, MedCities, Mercociudades, 100 Resilient Cities, UCLG, as well as of the United Nations Development Programme and the academia.

Related outcomes  
**L1M1D3,**  
**L2M8D1**

Activated members  
**Barcelona (city), Barcelona (metropolitan area), Madrid, Mexico City, Montevideo**



## Pilot projects: 2nd webinar of SCC

Online, 1 August

Berlin has organized a second webinar to plan the first interface meeting to be organized in September in Berlin in the framework of the pilot project Sustainable Cities Collaboratory.

Related outcomes  
**L2M1D2**

Activated members  
**Berlin, Brussels, Buenos Aires, Córdoba, Dakar, Guangzhou, Johannesburg, Mexico City, Nanjing**

## 2018 Metropolis Annual Meeting: African Forum of metropolitan cities and regions

Johannesburg, Gauteng, 26 August

As agreed in our meeting in Rabat held in May 2018, the African Forum of metropolitan cities & regions gathered for the second time in Gauteng, during the Metropolis Annual meeting.

The aim of this Forum is to share among Africa's greatest urban areas and to analyze the strategic challenges African metropolitan cities and regions will be facing in the coming years.

The Forum counted on the participation of the political leaders of Abidjan, Abuja, Brazzaville, Dakar, Douala, Johannesburg, Libreville, Rabat and Victoria, as well as the Premier of Gauteng Province and Chair of the Forum, David Makhura, the President of UCLG, Mpho Parks Tau, the

Secretary General of UCLG Africa, Jean-Pierre Elong MBassi and the Secretary General of Metropolis, Octavi de la Varga.

During the debate, all the participants stressed the need to plan before building settlements if we want a balanced urbanization, in a continent moving to cities more rapidly than in any other part of the planet.

The last edition of 2018 of the Forum will take place in Marrakech, during the 8th Africities Summit in December 2018.

### Related outcomes

**L2M8D1,**  
**L3M2D1**

### Activated members

**Abidjan,**  
**Brazzaville,**  
**Dakar, Douala,**  
**Johannesburg,**  
**Libreville, Rabat,**  
**Victoria**



# International Summer School: Trento Center for International Cooperation, OECD and University of Medellín

Trento, 1 August

Related outcomes  
**L2M7D1**

Trento Center for International Cooperation, in collaboration with OECD and the University of Medellín (Colombia), organises once a year the International Summer School for “Community and local development in Latin America and the Caribbean”, addressed to local representatives, professionals and academics in the field of local development in Latin America.

Our Secretary General was invited to talk about local development, decentralized coordination and global networks of local governments, on August 1st.

# Approval of five new pilot projects

Johannesburg, Gauteng, 28 August

Related outcomes  
**L2M1D3**

During the meeting held by the Metropolis Board of Directors, five new pilot projects were approved. With financial backing from Metropolis, the pilot projects will encourage capacity-building as well as technical exchanges of information and good practice in metropolitan management between members of the association under the framework of specific projects. Following the call for pilot projects for the 2018-2020 cycle, the Secretariat General received 11 proposals, which were then submitted to the judging panel for assessment. The proposals received came from the following global regions: 7 from Latin America and the Caribbean, 2 from Asia, 1 from North America and 1 from Europe. An international judging panel selected five of these projects, which were then presented to the Board of Directors for approval.

The five pilot projects chosen for the 2018 – 2020 cycle are as follows:

- “Cooperation between public innovation labs for increased citizen engagement and services' co-creation”. Sao Paulo prefecture in conjunction with the cities of Montreal and Montevideo.

- “Metropolis in Movement” was submitted by Tijuana, with Quito, Medellín and Rosario acting as partners.

- “Integrated water management to adapt to climate change in the metropolis” was presented by Bogotá, with collaboration from the Barcelona Metropolitan Area and Quito.

- “Participative democracy as part of new governance for sustainable and inclusive human development” was put forward by Córdoba, with Madrid, Barcelona and Montreal acting as partners.

- “Metropolitan dialogue: tactical urban planning and citizen participation” was presented by Medellín, with the collaboration of Mexico City and Barcelona.

Activated members

**Barcelona (city), Barcelona (metropolitan area), Bogotá, Córdoba, Madrid, Medellín, Mexico City, Montevideo, Montréal, Quito, Rosario, Sao Paulo, Tijuana**

## 2018 Metropolis Annual Meeting: sessions

Johannesburg, Gauteng, 26-29 August

The program of the 2018 Metropolis Annual Meeting titled “Inclusive Metropolitan Cities and City-Regions” was complete and diverse. In some sessions our members played a key role and our projects gained greater visibility.

### Blockchain, a tool for metropolitan governance?

On 27 August, during the first series of sessions held during the event, Alfonso Govela, urban planning architect and director of the NGO DigitalCivix, presented the 5th Issue Paper published by the Metropolis Observatory, which analyses Blockchain's potential applications in metropolitan governance and financing.

Mapping Metropolitan Gender Policies” project. This project, which was launched in December 2017 under the premise of drawing a metropolitan map, aims to identify and draw attention to the policies Metropolis members have put in place to combat sexual violence against women and girls in the public space, a priority in both the New Urban Agenda and in the 2030 Agenda.

Barcelona City Council, Medellín, Rabat, Johannesburg and Durban presented their experiences.



### Regional challenges that require international action

This session, also held on the afternoon of 27 August, featured presentations by representatives responsible for international relations and actions from some of the most active Metropolis members, namely: the Metropolitan Area of Barcelona, Buenos Aires, Dakar, Mexico City, Montevideo, Montreal, Sao Paulo and Tehran.

Apart from these sessions, our members' representatives took part in other parallel sessions.

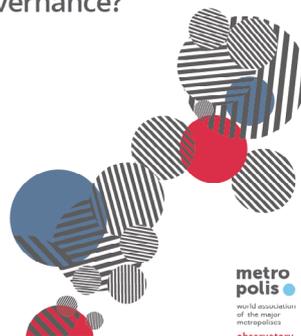
Related outcomes

L1M2D2,  
L1M3D2,  
L1M3D3,  
L2M2D2,  
L2M3D3,  
L2M6D1,  
L2M8D1,  
L3M2D1

Metropolis Observatory  
Alfonso Govela

05  
ISSUE PAPER

### Blockchain, a tool for metropolitan governance?



### The safety of women and girls in metropolitan public spaces

As part of Metropolis' commitment to incorporating a gender perspective as a strategic framework for building more inclusive metropolitan governance models, the team at the Secretariat General held a session on the afternoon of 27 August to present the preliminary results of the “Safety and Public Spaces:

Activated members

Barcelona (city), Barcelona (metropolitan area), Belo Horizonte, Brussels, Buenos Aires, Dakar, Córdoba, Gauteng, Gaziantep, Johannesburg, Madrid, Medellín, Mexico City, Montevideo, Porto Alegre, Rabat, Sao Paulo, Seoul, Tehran, Torino Metropoli

### Guangzhou Award: shortlisted projects

Surabaya, 12 September

Related outcomes

**L2M1D2,**  
**L2M2D3,**  
**L2M10D2,**  
**L2M10D3,**  
**L2M11D1,**  
**L2M11D2,**  
**L3M3D1**

As the celebrations of the 4th Guangzhou International Award for Urban Innovation approached, one of the last steps towards the selection of the winners took place last during the 7th UCLG ASPAC Congress in Surabaya: the disclosure of the award's shortlisted projects, from 15 local governments, 5 of them are members of Metropolis: eThekweni/Durban, Guadalajara, Surabaya, Wuhan and Yiwu. Promoting citizen engagement to deal with issues that vary from water and waste management to social cohesion and metropolitan governance,

all shortlisted projects are closely linked to the implementation of the Sustainable Development Goals (SDGs).

The shortlisted projects were chosen after the thorough evaluation of an independent technical committee, which examined a total of 273 eligible applications submitted by 193 local governments from 66 countries.

Activated members

**Bogor, Bogotá, Brasília, Brussels, Busan, Daegu, Fuzhou, Guadalajara, Guangzhou, Hangzhou, Isfahan, Nanning, New Taipei, Ramallah, Seoul, South Tangerang, Surabaya, Taipei, Taichung, Wuhan, Yiwu**



### Pilot projects: 1st interface-meeting of SCC

Berlin, 26-27 September

Related outcomes

**L2M1D2**

The 1st Interface-Meeting of the pilot project Sustainable Cities Collaboratory, organized in Berlin, allowed representatives from participating cities to get to know each other, learn about the challenges facing cities, discuss possible pathways and discover bases for cooperation

Activated members

**Berlin, Brussels, Dakar, Guangzhou, Johannesburg, Mexico City, Quito**

### Pilot projects: 3rd workshop of "Innovations in revitalization strategies through urban projects"

Montréal, 24-26 September

Related outcomes  
**L2M1D2**

Multi-sectoral partnerships can play an effective role in carrying out projects that revitalize urban space while facilitating citizen participation and economic development in metropolitan areas. This has been highlighted by the project

"Outremont and its surroundings", which will redevelop a former railway yard in Montréal. This project was presented at the 3rd program meeting of the pilot project "Innovations of revitalization strategies through urban projects".

Activated members  
**Brussels, Grand Lyon, Île-de-France, Montréal**



### Metropolis Training: sustainable mobility

Online, 26 September

Related outcomes  
**L2M5D2, L2M7D2**

The team of the Veeduría Distrital de Bogotá held a second webinar to address specific topics about metropolis management and to exchange information regarding public policies. This edition tackled the issue of "Sustainable

mobility: alternative means of transport", with the objective to analyze strategies in regards to active mobility and counted on experts participation to promote bicycle use in Bogotá and Montevideo.

Activated members  
**Barcelona (metropolitan area), Bogotá, Buenos Aires, Cordoba, La Paz, Medellín, Mexico City, Montevideo, Rio de Janeiro, San Salvador**

## 2018 Metropolis Annual Meeting: Board of Directors Meeting and Political Debate

Johannesburg, Gauteng, 28 August

### Related outcomes

**L1M2D2,  
L1M5D1,  
L2M8D1,  
L3M1D1,  
L3M2D1,  
L3M6D5,  
L3M6D6,  
L3M8D1**

### Activated members

**Abidjan, Barcelona (city), Barcelona (metropolitan area), Berlin, Brussels, Buenos Aires, Cairo, Casablanca, Chengdu, Dakar, Gauteng, Guangzhou, Hangzhou, Hyderabad, Istanbul, Madrid, Mashhad, Mexico City, Montevideo, Montréal, Nouakchott, Porto Alegre, Rabat, Santiago de Chile, Seoul, Tehran, Tijuana, Wuhan**

The Board of Directors met once again for the Metropolis Annual Meeting, this year titled “Inclusive Metropolitan Cities and City-Regions”, and hosted by Gauteng. During the last meeting held by the Board of Directors, it was confirmed that Berlin would head the association, with Governing Mayor Michael Müller chosen as the current president of Metropolis. A new space was also launched for debate between political representatives.

The new president made a commitment to work towards ensuring that Metropolis stands out for its professionalism and the dedication of its members.

The meeting differed from those of previous years as a closed session for political debate was held, in which the politicians on the Metropolis Board of Directors were able to share their ideas. The debate focused on how metropolises can face up to metropolisation, with special attention paid to a metropolitan governance that takes firm steps towards

social inclusion for citizens. Over an hour-and-a-half-long session, political leaders were given the opportunity to share specific examples from their cities, and to learn from the experiences of their peers. Given that members have asked the association to optimise their scheduling of international events when local authorities are required to travel, it was also decided that Metropolis would work on its annual meeting schedule in coordination with other local government and regional organisations.

By joining forces with other organisations that share members with Metropolis, we will make it easier for leaders of local and regional governments to take part in spaces for political debate, knowledge sharing and statutory decision-making. On a similar vein, the next meeting of the Metropolis Board of Directors will be held in April 2019 in Montevideo, to coincide with the 3rd UCLG Culture Summit and the general meeting of the Union of Ibero-American Capital Cities (UCCI).



# 2018 Metropolis Annual Meeting: New metropolises from Asia and Europe join our association

Johannesburg, Gauteng, 28 August

Our Board of Directors, gathered during the last Metropolis Annual Meeting in Gauteng, ratified the six new members of the association: Greater Manchester, Jinan, Nanjing, Torino Metropoli, Xiamen and Yiwu. With these new members, Metropolis extends its presence in China and Europe, bringing together 139 governments of major cities and metropolitan areas worldwide.

Related outcomes

**L2M2D5,**  
**L3M3D1**

Activated members

**Greater Manchester, Jinan,**  
**Nanjing, Torino Metropoli,**  
**Xiamen, Yiwu**

# Agreement: Smart City Expo World Congress

18 September

Metropolis and Fira Barcelona, institution responsible for the organization of the yearly Smart City Expo World Congress (SCEWC), have just signed a collaboration agreement that establishes our association as one of this major event's supporting institutions, until 2020. With this partnership, Metropolis enhances its positioning at the world's leading event for cities, and opens up new opportunities of visibility and leadership for its members.

Related outcomes

**L1M1D1,**  
**L1M5D1,**  
**L1M6D1,**  
**L1M6D2,**  
**L2M8D1,**  
**L3M3D2,**  
**L3M3D3,**  
**L3M4D1**

# MEMBERSHIP ACTIVATION

## Bilateral meetings

JULY



### Barcelona

**Members:**

Brussels  
Guangzhou



### New York

**Members:**

Gauteng  
Madrid  
Montréal



### Madrid

**Members:**

Guangzhou  
Jakarta

AUGUST



### Berlin

**Members:**

Berlin



### Gauteng

**Members:**

Abidjan, Buenos Aires,  
Dakar, Gauteng, Guangzhou,  
Mashhad, Montevideo,  
Nanjing, Seoul, Shiraz, Tehran,  
Tijuana

**Potential members:**

CPAFFC

SEPTIEMBRE



### Surabaya

**Members:**

Chengdu, Fuzhou, Guangzhou,  
Hangzhou, Surabaya, Yiwu,

**Potential members:**

CPAFFC



### Mexico City

**Members:**

Belo Horizonte, Mexico City,  
Montevideo



### Quito

**Members:**

Quito



### Tijuana

**Members:**

Tijuana

**Potential members:**

San Diego

# PROGRESS

## Activated members

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Abidjan	Grand Lyon	New Taipei
Amman	Greater Manchester	Nouakchott
Antananarivo	Guadalajara	Porto Alegre
Bamako	Guangzhou	Quito
Barcelona (city)	Haikou	Rabat
Barcelona (metropolitan area)	Hangzhou	Ramallah
Belo Horizonte	Hyderabad	Rio de Janeiro
Berlin	Île-de-France	Rosario
Bogor	Isfahan	Santiago de Chile
Bogota	Istanbul	Sao Paulo
Brasilia	Jinan	Seoul
Brussels	Johannesburg	Shiraz
Buenos Aires	Karaj	South Tangerang
Busan	La Paz	Surabaya
Cairo	Libreville	Taichung
Casablanca	Madrid	Taipei
Chengdu	Mashhad	Tehran
Cordoba	Medellin	Tijuana
Daegu	Mexico City	Torino Metropoli
Dakar	Minas Gerais	Valle de Aburrá
Durban	Montevideo	Wuhan
Fuzhou	Montréal	Xiamen
Gauteng	Nanjing	Yaoundé
Gaziantep	Nanning	Yiwu
	New Delhi - NIUA	

## Membership payment status

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As of 30 September 2018

**497,447 €**

collected in membership fees

paid by

**64**

out of our 139 members

# Execution of the Action Plan

## L1

### Measures

#### L1M1

That global political events, themes, and issues have been closely followed, and responses have been assessed and prioritized for taking up through focused urban diplomacy.

#### L1M2

That a common political discourse on key metropolitan topics and a common set of principles have been regularly debated, agreed upon, and communicated widely.

#### L1M3

That Metropolis both influences the global agenda championing metropolitan governance with a gender perspective and incorporates the main ideas of the gender global agenda in its political agenda.

#### L1M5

That a lobbying strategy has been designed that champions Metropolis position on different metropolitan concerns.

#### L1M6

That a global partnership strategy vis-à-vis other networks and actors is established that lays down the broad lines of work.

#### L1M7

That Metropolis contributes actively to UCLG and the Global Taskforce, whilst being treated as key partners.

#### L1M8

That relations are systematically forged with specialized media to disseminate Metropolis knowledge and positioning.

### Outcomes and deliverables

#### L1M1D1

Calendar of international events

#### L1M1D3

Political or technical presence at relevant international events

#### L1M2D1

Metropolis position papers on key issues related to metropolitan governance

#### L1M2D2

Political debates within Metropolis annual events regarding major themes

#### L1M3D2

Gender parity at Metropolis events and debates, especially in terms of speakers

#### L1M3D3

At least one specific event on gender included in the program of Metropolis annual meetings

#### L1M5D1

Lobbying strategy agreed by the Board of Directors

#### L1M6D1

Annual strategic partnership plans (2018-2019-2020)

#### L1M6D2

Annual strategic partnership reports (2018-2019-2020)

#### L1M7D2

Political / Technical presence at UCLG and GTF events

#### L1M8D1

Institutional promotion kit taking into account regional specificities and targets

To check the complete Metropolis Action Plan for the 2018-2020 period, with all measures, outcomes and deliverables, please visit our [website](#)

# Execution of the Action Plan

## L2

### Measures

#### L2M1

That an agreed number of pilot projects are collaboratively implemented by member cities, in accordance with Metropolis vision.

#### L2M2

That the outcomes of all Metropolis projects and initiatives are actively considered as a whole through a process choreographed by the Metropolis Secretariat General to ensure the transferability and dissemination of those outcomes.

#### L2M3

That the Metropolis Observatory and the Policy Transfer Platform are placed at the centre of the association as key means to learn and share models and specific experiences, as well as tools about engaged metropolitan governance.

#### L2M5

That a full gender-sensitive and effective plan on learning and capacity building (including Metropolis International Training Institute) is created, framed by the Metropolis vision and using Metropolis tools.

#### L2M6

That an agreed set of metropolitan governance tools are made available to city members, and support is actively given for their use in monitoring and assessing quality of life in those cities

#### L2M7

That partnerships are set up with thematic networks, key research centres and academics, and that these relationships are active and engaged, contributing to systematizing existing Metropolis knowledge, and creating new knowledge.

### Outcomes and deliverables

#### L2M1D2

Execution of 6 pilot projects, one per main strategic theme, led by a member and transferred to other metropolises

#### L2M1D3

Annual call for pilot projects

#### L2M2D2

Metropolis Observatory

#### L2M2D3

Policy Transfer Platform

#### L2M2D5

Establishment of reference frameworks which are helpful for members in governing and managing metropolises

#### L2M3D3

One annual event of the Metropolis Observatory

#### L2M5D2

Calendar of events and training program

#### L2M6D1

Metropolis Observatory and Policy Transfer Platform as a metropolitan governance toolkit

#### L2M7D1

Annual strategic partnership plans (2018-2019-2020)

#### L2M7D2

Calendar of events and training program

# Execution of the Action Plan

## L2

### Measures

#### L2M8

That collaborative forums are developed and supported as the way of bringing together mayors, urban practitioners, research centres and academics.

#### L2M10

That a youth perspective on the metropolitan governance is actively encouraged and integrated into Metropolis thinking and practice.

#### L2M11

That an engagement with the Metropolis Urban Innovation Community, building on the Guangzhou Urban Innovation Award and Institute initiatives, is maintained.

### Outcomes and deliverables

#### L2M8D1

Political and technical gatherings addressing key issues for our members, particularly annual meetings and triennial congresses

#### L2M10D2

Dissemination of knowledge and experiences of member cities through Metropolis media channels

#### L2M10D3

Actions to share knowledge and experiences among members and partners

#### L2M11D1

Strategic plan between Guangzhou and the SG relations regarding the Urban Innovation Community project.

#### L2M11D2

Annual financial contribution from Guangzhou to the Secretariat General in the framework of Metropolis Urban Innovation Community agreement

# Execution of the Action Plan

## L3

### Measures

### Outcomes and deliverables

#### L3M1

That the responsibilities of each statutory body of the Association are defined, particularly the role of Regional Secretaries.academics.

#### L3M1D1

Document of Regional Secretaries and Co-presidencies roles

#### L3M2

That five regional agendas are agreed in line with the global strategy of Metropolis.

#### L3M2D1

5 regional agendas on an annual basis designed and implemented by the Regional Secretaries and the Secretariat General

#### L3M3

That a strategy is developed to improve relationships among Metropolis key actors.

#### L3M3D1

Mapping of members according to their involvement, fee payment, etc.

#### L3M3D2

Mapping of partners and potential partners

#### L3M3D3

Communication kit highlighting the benefits of belonging to the association

#### L3M4

That an internal and external communication plans, sensitive to gender relations, are designed and implemented

#### L3M4D1

Internal communication plan containing process map

#### L3M6

That the financial and operational activities of the Association are transparent and fair.

#### L3M6D1

Financial management and accountability systems fully implemented

#### L3M6D2

Compliance strategy and system

#### L3M6D5

Biannual and Annual Financial Reports

#### L3M6D6

Annual Budget Forecast

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**L3M8**

That gender-mainstreaming approach is applied across the organization, including in the planning and execution of strategies and activities of the Association, and in the use of gender-inclusive language in official documents and communications

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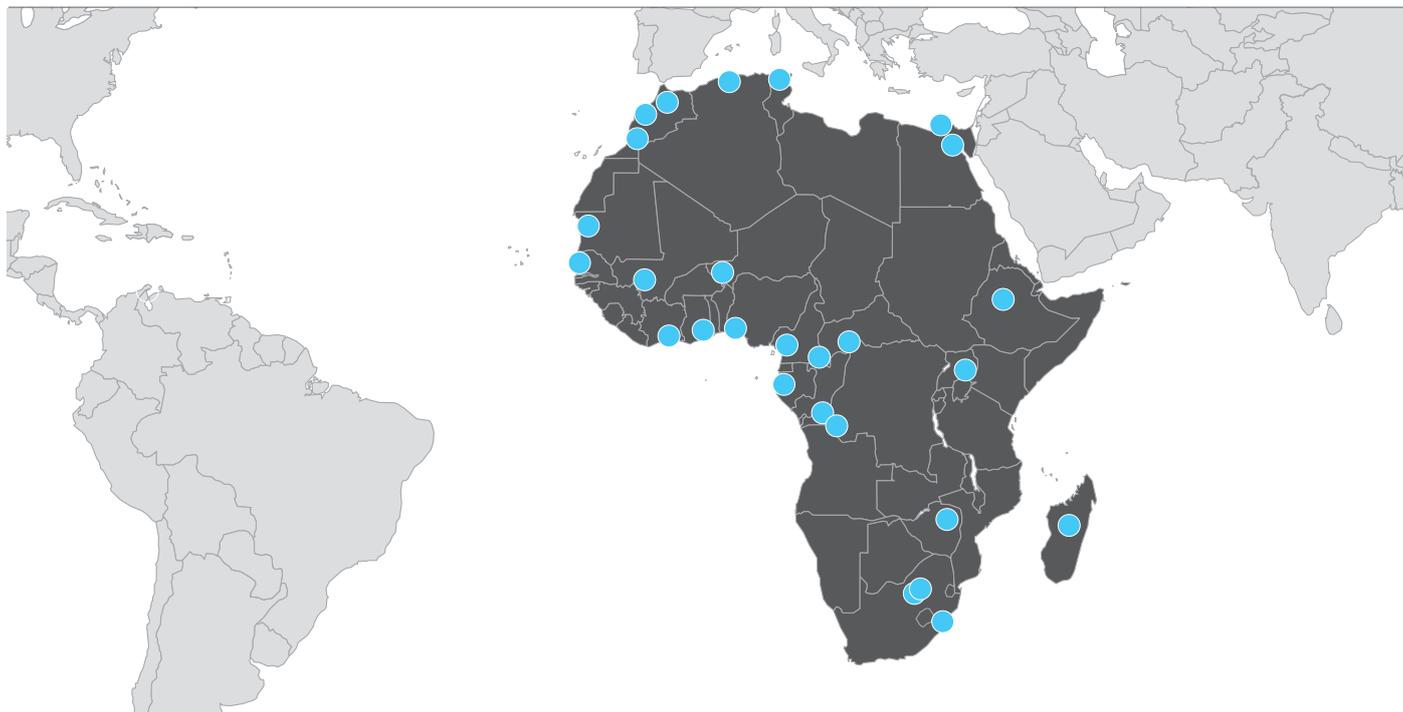
**L3M8D1**

Annual reports highlighting main achievements on the inclusion of gender-mainstreaming in Metropolis

# WHO WE ARE



# AFRICA



ABIDJAN  
ACCRA  
ADDIS ABABA  
ALEXANDRIA  
ANTANANARIVO  
BAMAKO

BANGUI  
BRAZZAVILLE  
CAIRO  
CASABLANCA  
COTONOU  
DAKAR

DOUALA  
DURBAN  
GAUTENG  
HARARE  
JOHANNESBURG  
LIBREVILLE

MARRAKESH  
NIAMEY  
NOUAKCHOTT  
RABAT  
TUNIS  
VICTORIA

YAOUNDÉ

## Focal Points



**REGIONAL SECRETARY**  
Rahmatouca Sow  
Dieye, Dakar



**SECRETARIAT GENERAL**  
Hélène Jourdan

## Members of the Board of Directors

### CO-PRESIDENCIES

David Makhura, Premier of **Gauteng**

### REGIONAL VICE-PRESIDENCIES

Robert Beugre Mambe, Governor of **Abidjan** District

### MEMBERS

Mostafa Madbouly, Minister of Housing of Egypt (**Cairo**)

Abdelaziz El Omari, Mayor of **Casablanca**

El Wardini Soham, Mayor of **Dakar**

Maty Mint Hamady, President of **Nouakchott**

Mohamed Sadiki, Mayor of **Rabat**

# ASIA-PACIFIC



AHVAZ	CHONGQING	GUJRANWALA	JILIN	NEW DELHI-NIUA	TAICHUNG
AMMAN	COLOMBO	GWANGJU	JINAN*	NEW TAIPEI CITY	TAIPEI
BAGHDAD	DAEGU	GYEONGGI	KAOHSIUNG	RAMALLAH	TEHRAN
BANGKOK	DAEJEON	HAIKOU	KARAJ	SEOUL	TIANJIN
BEIJING	DALIAN	HANGZHOU	KATHMANDU	SHANGHAI	ULSAN
BEIRUT	DIYARBAKIR	HANOI	KUALA LUMPUR	SHENZHEN	WUHAN
BHOPAL	EAST KALIMANTAN	HARBIN	KUNMING	SHIRAZ	XI'AN
BOGOR	FAISALABAD	HYDERABAD	LAHORE	SOUTH TANGERANG	XIAMEN*
BUSAN	FUZHOU	INCHEON	MALE CITY	SURABAYA	YIWU*
CHANGCHUN	GAZIANTEP	ISFAHAN	MASHHAD	TABRIZ	ZHENGZHOU
CHANGSHA	GUANGZHOU	JAKARTA	NANJING*		

HONORARY MEMBER: CPFFC

\*New member

## Focal Points



**REGIONAL SECRETARY**  
Liu Baochun  
Guangzhou



**SECRETARIAT GENERAL**  
Agnès Bickart

## Members of the Board of Directors

### CO-PRESIDENCIES

Wen Guohui, Mayor of **Guangzhou**

### REGIONAL VICE-PRESIDENCIES

Ghasem Taghizadeh Khamesi, Mayor of **Mashhad**

Park Won-soon, Mayor of **Seoul**

### MEMBERS

Luo Qiang, Mayor of **Chengdu**

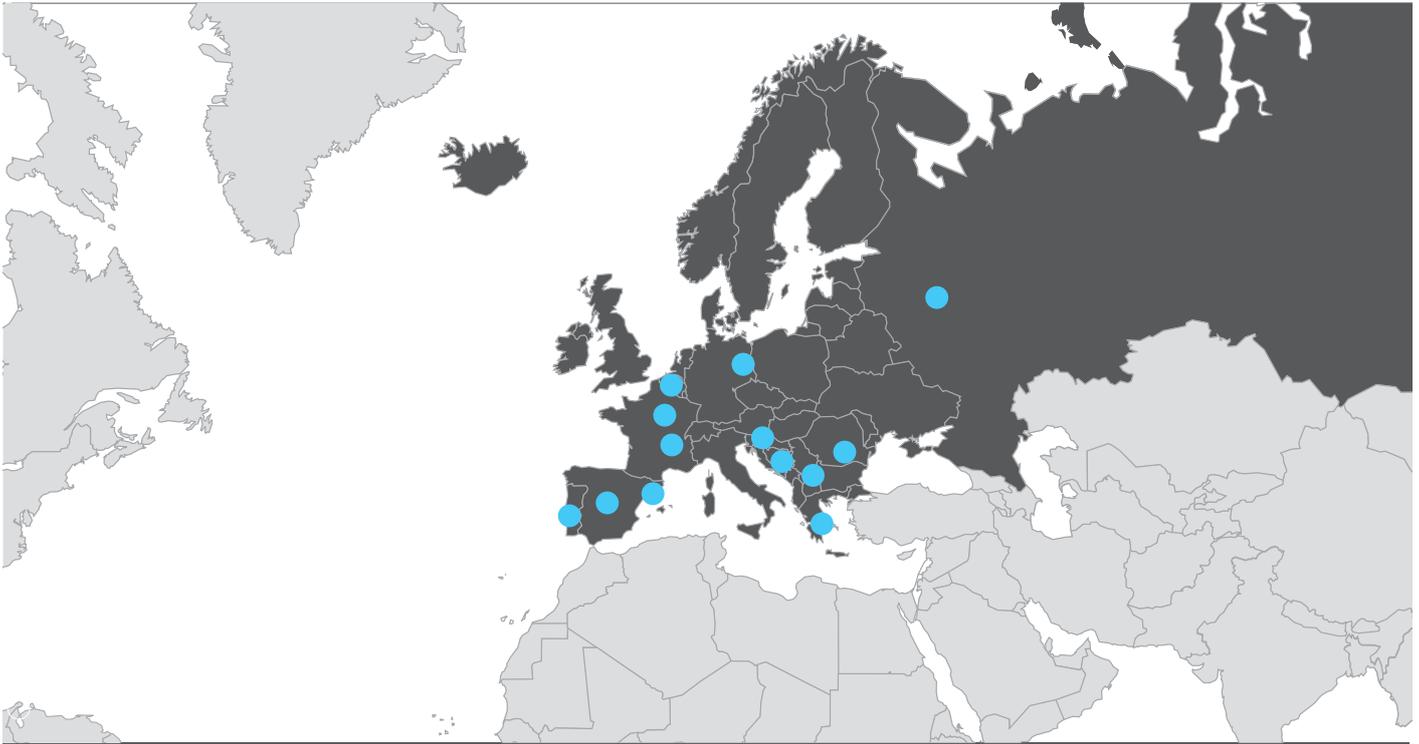
Xu Liyi, Mayor of **Hangzhou**

Dr. Bonthu Rammohan, Mayor of **Hyderabad**

Seyyed-Mohammad-Ali Afshani, Mayor of **Tehran**

Xianwang Zhou, Mayor of **Wuhan**

# EUROPE



ATHENS

BARCELONA (CITY)

BARCELONA (METROPOLITAN AREA)

BERLIN

BRUSSELS

BUCHAREST

GRAND LYON

GREATER MANCHESTER\*

ÎLE-DE-FRANCE

LISBON

MADRID

MOSCOW

SARAJEVO

SOFIA

TORINO METROPOLI\*

ZAGREB

\*New member

## Focal Points



**REGIONAL SECRETARY**  
**Barbara Berninger**  
Berlin



**SECRETARIAT GENERAL**  
**Lia Brum**

## Members of the Board of Directors

### PRESIDENCY

Michael Müller, Mayor of **Berlin**

### CO-PRESIDENCIES

Ada Colau, Mayor of **Barcelona** & President of the **Metropolitan Area of Barcelona**

### TREASURY

Jean-Luc Vanraes, Vice-president of the Steering Committee of the **Brussels** Regional Investment Society

### MEMBERS

Laura Pérez Castaño, City councilor responsible for Feminisms and LGBTI of **Barcelona** & President of **Metropolis Women**

Manuela Carmena, Mayor of **Madrid**

# LATIN AMERICA AND THE CARIBBEAN



BELO HORIZONTE  
BOGOTÁ  
BRASILIA  
BUENOS AIRES  
CARACAS  
CÓRDOBA

GUARULHOS  
GUAYAQUIL  
LA HABANA  
LA PAZ  
MARACAIBO  
MEDELLÍN

MINAS GERAIS  
MONTEVIDEO  
PORTO ALEGRE  
QUITO  
RIO DE JANEIRO  
ROSARIO

SAN SALVADOR  
SANTIAGO DE CHILE  
SAO PAULO  
VALLE DE ABURRÁ  
ZULIA

## Focal Points



**REGIONAL SECRETARY**  
Nelson Fernández  
Montevideo



**SECRETARIAT GENERAL**  
Lia Brum

## Members of the Board of Directors

### CO-PRESIDENCIES

Daniel Martínez, Mayor of **Montevideo**

### REGIONAL VICE-PRESIDENCIES

Miguel Ángel Garrido Agüero, President of the Regional Metropolitan Council of **Santiago de Chile**

### MEMBERS

Horacio Rodríguez Larreta, Head of the Government of the Autonomous City of **Buenos Aires**

Gustavo Paim, Vice Mayor of **Porto Alegre**

# NORTH AMERICA



ATLANTA  
GUADALAJARA  
MEXICO CITY  
MONTERREY

MONTRÉAL  
PUEBLA  
TORONTO  
TIJUANA

## Focal Points



**REGIONAL SECRETARY**  
**Mariana Flores**  
Mexico City



**SECRETARIAT GENERAL**  
**Teresa Oliver**

## Members of the Board of Directors

### CO-PRESIDENCIES

Valérie Plante, Mayor of **Montréal**

### MEMBERS

José Ramón Amieva Gálvez, Head of Government of **Mexico City**

Juan Manuel Gastelum Buenrostro, Mayor of **Tijuana**

# Secretariat General



**Xavier Bermejo**  
Project Officer for  
Communication &  
Compliance



**Guillaume Berret**  
Project Officer for Pilot  
Projects & International  
Calls for Projects



**Agnès Bickart**  
Senior Manager for  
Institutional relations  
& Asia portfolio



**Federica Biondi**  
Head of Administration  
and Finance



**Xavier Borrell**  
Administration  
Officer



**Lia Brum**  
Content Curator & Focal  
Point for Latin America  
and Europe



**Mara Fernández**  
Administration  
Assistant



**Hélène Jourdan**  
Project Officer for  
Learning, Strategic  
Partnerships & Focal  
Point for Africa



**Silvia Llorente**  
Project Officer for  
Metropolis Women



**Teresa Oliver**  
Project Officer for  
Statutory Affairs & Focal  
Point for North America



**Eugeni Villalbí**  
Project Officer for  
Metropolis Observatory



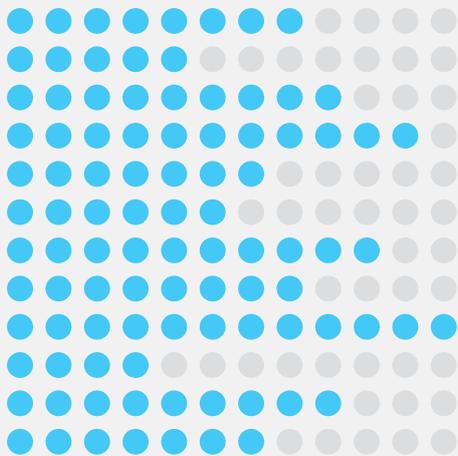
**Mireia Zapata**  
Administration Assistant  
to the Secretary General  
& Support to Action Plan  
Implementation



**Pol Bragulat**  
Intern



**Octavi de la Varga**  
Secretary General



**Secretariat General**

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**#MetroGovernance**