Metropolis launches a call to respect the values of inclusion and openness

Metropolis at the MIT Metro Lab

Regional secretariats meeting

The 12th World Congress is promoted around the globe

Call for Pilot Projects 2017-2019 is open

Meeting with EIPA

The president of UCLG visits the Secretariat General

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Conference on Metropolitan areas in the future European cohesion policy

The first constitution of Mexico City

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Secretariat General
Metropolis launches a call to respect the values of inclusion and openness

More than ever, the world’s largest cities are home to populations from all over the world, whose diversity contributes to the dynamism and prosperity of our societies. In a world of constant movement where the temptation to adopt measures of withdrawal and isolation may exist, Metropolis – which brings together the Mayors of 138 metropolises from every continent – reaffirms loudly and clearly its commitment to unceasing promotion of the values of solidarity, openness and living together.

Metropolis calls on local and national governments as well as multilateral institutions to act in a concerted fashion to guarantee peace, security and respect of the fundamental rights of each and every person, including migrants as well as the most vulnerable populations.

Let us act to counter exclusion and all forms of discrimination. Let us work together to build welcoming and inclusive communities, where diversity is recognized as a strength.
Two representatives of the Metropolis Secretariat General have participated in the “MIT Metro Lab 2017” course. The course forms part of the annual independent activities period that the Massachusetts Institute of Technology (MIT) offers to students’ communities from around the world in its different departments.

Held by MIT’s Department of Urban Planning and in its second edition, the course had the general goal of improving public awareness and building applied understanding of the metropolitan challenges to, as a last resort, decrease the gap between theory and practice relating to the metropolitan phenomenon.

The course was divided into two one-week modules, which could be taken together or separately. Each module offered classes during the morning and conferences and workshops in the afternoon, based on paired learning methods which facilitate the exchange of experiences between professionals whose career paths stand out for dedication to various aspects of metropolitan governance, working in local governments, multilateral agencies, private companies and academic institutions from various continents.

The first module, called “Bridging the metro gaps”, focused on the discussion of specific metropolitan challenges and their potential solutions, based on case comparisons and different analytical perspectives. The second module, “The construction of a new metropolitan discipline”, was designed to examine the specifics of the metropolitan phenomenon and its structure more deeply, in order to contribute to the development of a global community of metropolitan practice.

In addition to MIT professors, professionals from organisations like the Polytechnic University of Milan, the University of Pennsylvania, the Inter-American Development Bank, and the Center for the Implementation of Public Policies Promoting Equity and Growth (CIPPEC) acted as course instructors.

Hélène Jourdan, Learning & capacity-building Officer & Africa liaison, and Lia Brum, Content Curator & Latin America / Europe liaison, travelled to Boston during the second and third week of January to attend, respectively, the first and second modules of the course.
On 23 February, the annual meeting of the Metropolis regional secretariats was held at the UCLG retreat, which took place in Barcelona from 20 to 24 February with politicians, regional secretaries and other representatives. This allowed for new synergies to be forged between the two organisations and for sharing among the participants.

With the presence of secretaries for North America (Mariana Flores), Europe (Barbara Berninger), Asia-Pacific (Liu Baochun), representatives of the treasury (Anne Claes and Sophie Willaumez), the presidency (Simon Langelier) and the co-presidency of the Barcelona Metropolitan Area (Oriol Illa and Helena Mira-lles), the meeting aimed to lay the groundwork for the Metropolis Action Plan for 2018-2020 and to prepare for the statutory session that will take place in Montréal from 19 to 22 June 2017. This year, these meetings are particularly important with the renewal of the Board of Directors - including the presidency of the association - and appointment to the position of Secretary General of Metropolis.

In addition to these topics, the roles of the regional secretariats and co-presidencies were discussed, taking advantage of the association’s new strategic approach and the new internal structure of the Secretariat General, which should provide much more active, specific guidance for these roles.

**Metropolis members:** Barcelona, Berlin, Guangzhou, Mexico City, Montréal, Brussels Region.
The 12th World Congress is promoted around the globe

In March, the regional focal points of the Metropolis Secretariat General went on roadshows to meet and engage some of our most active members, partners and strategic metropolises in Africa, Europe and South America. The visits served to reinforce personal invitations for our mayors and governors to join the XII Metropolis World Congress that is taking place in Montréal next June 19-22.

The Congress regional roadshows started on March 6 in South Africa, where Hélène Jordan, Capacity Building & Training Officer, Africa Liaison, and Executive Director Octavi de la Varga held a meeting with the mayor of Johannesburg, Mr Herman Mashaba, who confirmed his interest to be present at the Congress and join upcoming projects of Metropolis. Equally interested in attending the Congress was Mr David Makhura, Premier of the Gauteng Province, which is also a Metropolis member, and stated he is looking forward to engaging more its government in the activities of the association, especially regarding the themes of diversity, youth and employment. Cape Town, which gathers the features to potentially become a new member of Metropolis, also welcomed the visit of our Secretariat General representatives, and its Vice-Mayor is studying the possibility of attending our major triennial event. The roadshow was also the occasion to meet the technical staff of SALGA (South African Local Governments Association), with whom synergies in the areas of training and capacity building were identified.

In Europe, between March 21 and 23, Octavi de la Varga went to Brussels and London, where he met strategic partners and potential new members. The Greater London Authority is analyzing the possibilities of one of its Deputy Mayors to attend the Congress, and perhaps eventually join the association. Meetings were also held with representatives from 100 Resilient Cities and the European Committee of Regions, which both showed interest in contributing to the programme of Montréal. In the latter, our Executive Director had the chance to meet directly with political representatives from the metropolitan areas of Porto, Thessaloniki, Great Manchester, Torino and Toulouse, which all gather the eligibility criteria to become members of Metropolis in the future.

The last week of March was the period for Lia Brum, Latin America Liaison to meet the metropolises of South America, accompanied by Federica Biondi, Head of Finance and Administration. They met with senior international relations officers in the member cities of São Paulo, Guarulhos, Medellin and Bogotá, as well as with the Metropolitan Area of the Aburra Valley (AMVA), our new member that is going to be ratified by the Board of Directors on June 22. They all showed high interesting in joining the XII Metropolis World Congress and look forward to bringing their delegations possibly headed by their highest political representatives. In addition, they were eager to learn about the operations of the Metropolis Secretariat General in closer coordination with the association’s governance structure, as well as in the calls for pilot projects and statutory positions, which are going to be respectively announced and elected in Montréal as well. The trip was also the occasion to visit the City Council of Campinas, whose metropolitan territory, gathering more than three million inhabitants and being a hub for logistics, entrepreneurship and research development in Brazil, presents the potential characteristics to become a Metropolis member in the future.

A roadshow in Asia to promote the XII Metropolis World Congress is planned for April.

Metropolis members:
Bogotá, Gauteng, Guarulhos, Johannesburg, Medellin, Montréal, Sao Paulo City.
Call for Pilot Projects 2017 - 2019 is open

Last 21 February, Metropolis opened a call to identify among its members pilot projects that generate spaces for exchange and learning about different spheres of the metropolitan life, and are aligned with the vision of the association:

“Metropolises for and by their citizens”, where participatory and effective metropolitan governance fosters economic development, sustainability, social cohesion, gender equality and quality of life.

Metropolis will provide funding to support capacity development and the exchange of knowledge and practices on metropolitan management among its members and partners, in the framework of specific pilot projects. Each project will receive a maximum amount of twenty six thousand euros (26,000.00€), which must be spent on related activities between July 1, 2017, and June 30, 2019.

Meeting with EIPA

The Secretary General of Metropolis, Mr Felip Roca, and the Executive Director, Mr Octavi de la Varga, met for the first time with a representative of the European Institute of Public Administration (EIPA).

The EIPA was created in 1991 by the European Commission and the member states of the European Union to provide high-level courses to train and develop the abilities of national, regional and local public administration professionals of the European Union. The EIPA, based in Maastricht (Netherlands) includes various regional centres, including one in Barcelona dedicated specifically to local governments.

The meeting took place with Mr Alex Heichlinger, senior expert of the EIPA-Barcelona, and opportunities for exchanges between Metropolis and EIPA were identified. Specifically, it was agreed to establish links between the recently-launched “Metropolis City Managers Community” and an initiative led by the EIPA which brings together managers and those responsible for the finances of large European cities with the goal of sharing information and best practices in municipal management.
19 January  Barcelona

The president of UCLG visits the Secretariat General

Parks Tau, who recently assumed the presidency of the UCLG during the 5th UCLG Congress held in Bogotá, visited the headquarters of the Metropolis Secretariat General, taking advantage of his trip to the UCLG World Secretariat, which is located in the same building in the centre of Barcelona.

The President of the UCLG, who is also President of the South African Local Government Association and City Councillor of Johannesburg, wanted to visit our Secretariat General to exchange ideas and proposals with the leadership and technical team, demonstrating his willingness to continue strengthening relations between both institutions.

Two of the goals of his visit to Barcelona were to drive the UCLG’s 2017 Action Plan and the implementation strategy of the 2030 and Habitat III agendas as well as a meeting with Ada Colau, President of the Barcelona Metropolitan Area and Co-president of Metropolis.

8 February  Madrid

Participation in UIMP’s master’s degree in international cooperation

Mr Octavi de la Varga, Executive Director of Metropolis, was invited to participate in the Master’s in international cooperation, management of public policies, programmes and development projects organised by the Menéndez Pelayo International University (UIMP) jointly with the Fundación Ortega Gasset – Gregorio Marañón.

In the session, Octavi de la Varga set out the challenges of decentralised cooperation in the context of the new international agenda and ecosystem of local government networks. He also provided an overview of the activities of Metropolis and its teamwork model.

20 - 24 February  Barcelona

Metropolis at the UCLG annual retreat

The Secretary General, Felip Roca, and other members of the Secretariat General team participated in the third edition of the UCLG Annual Retreat titled “From the development of policies to their implementation”. Over the course of the week, a political meeting was held by the UCLG Presidency to define the priorities and commitments for 2017.

Our secretary participated in the event and spoke about the future of city networks and the new ecosystem that has shaped recent times. A challenge and also an opportunity for all networks. At the same time, he took advantage of the opportunity to invite the attendees to participate in the 12th Metropolis World Congress.
The Secretariat General institutes new management and compliance systems

The Secretariat General has been working during the end of 2016 and beginning of 2017 on defining a new compliance system to ensure that the economic activities and operations of the association are transparent and fair. To do so, a code of ethics is being written that respects and complies with applicable Spanish and international legislation. A procedural manual is also being created which identifies the economic and financial management and human resources processes.

This has led to the institution of a new enterprise resource planning (ERP) system which will facilitate and accelerate the management of processes, projects, budgets, quotas and association members, saving time and becoming an efficient, reliable and precise tool.

Lastly, as was announced during the Board of Directors Meeting in Bogotá last October, work is being done on the internal organisation of the Secretariat General with a focus on project management. In that way, 19 work areas managed by the Secretariat General have been defined, which are listed below:

<table>
<thead>
<tr>
<th>P001</th>
<th>Metropolis Urban Innovation</th>
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<tbody>
<tr>
<td>P002</td>
<td>City Managers Community</td>
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<td>P003</td>
<td>Fundraising and institutional relations</td>
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<td>P004</td>
<td>Pilot Projects coordination</td>
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<td>P005</td>
<td>Membership activation North America</td>
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<td>P006</td>
<td>Membership activation Latin America</td>
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<td>P007</td>
<td>Membership activation Europe</td>
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<td>P008</td>
<td>Membership activation Africa</td>
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<td>P009</td>
<td>Membership activation Asia Pacific</td>
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<td>P010</td>
<td>Metropolis Congress and annual meetings</td>
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<td>P011</td>
<td>Metropolis media</td>
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<td>P012</td>
<td>Metropolis Observatory</td>
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<td>P013</td>
<td>Policy Transfer Platform</td>
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<td>P014</td>
<td>Metropolis promotion and positioning</td>
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<td>P015</td>
<td>Metropolis Women</td>
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<td>P016</td>
<td>Metropolis Youth</td>
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<td>P017</td>
<td>Metropolis Learning and Training</td>
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<td>P018</td>
<td>Partnership strategy</td>
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<td>P019</td>
<td>Statutory affairs</td>
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In this sense, a four-session course on project management has been taught to the Secretariat General team.
Media collaboration agreements for the promotion of the congress

With the aim of achieving greater visibility for the XII Metropolis World Congress, the Secretariat General has reached agreements with media partners specialized in urban matters and city management. Our main partners in this endeavour are Cities Today, the only global magazine containing analysis, comment and best practices on sustainable urban development, Devex, the media platform for the global development community, and Urbanicity, a complete online portal for all urban stakeholders. They all have been publicizing the Congress through a wide variety of promotional actions.

From the Secretariat General perspective, the introduction of this type of agreements is regarded very positively, since it helps to expand significantly the scope of messages related to the Congress, especially through newsletters sent to more than 30,000 global urban experts, the dissemination through banners and other graphic elements such as advertisements, the production of opinion articles, and the collaboration with urban campaigns, such as the Smart Cities campaign organized by Devex. In addition, we have counted on the spontaneous collaboration of dozens of organizations who have also contributed to the promotion of the Congress through their websites, newsletters and social media channels.
Membership fees payment status

Metropolis currently has 138 members. As of 31 March 2017, 22 members have paid a total of 188,831€.

We remind all our member cities that they must be up to date with the payment of their annual fees to the Association.

Thanks to these annual fees, Metropolis can maintain its activities and enhance services delivered to members.

A letter was sent in January 2017 to all members who, by that date, had not paid their annual fees.
Regional Secretaries

Asia | Europe | Latin America and the Caribbean | North America | Africa
Metropolis Training: Programme and new action plan

The main headquarters of Metropolis Training in Seoul has presented its training programme for 2017.

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<tr>
<th>Dates</th>
<th>Programmes</th>
<th>Application Deadline</th>
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<tbody>
<tr>
<td>9-17 May</td>
<td>Sustainable Mobility</td>
<td>31 March</td>
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<td>11-18 June</td>
<td>Sustainable Housing and Urban Development</td>
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<td>17-24 September</td>
<td>Urban Regeneration and Climate Change</td>
<td>30 April</td>
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<td>15-22 October</td>
<td>Sustainable Water Management</td>
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<td>12-19 November</td>
<td>e-Government for Sustainable Development and Good Governance</td>
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The five centres that house Metropolis Training and the Secretariat General are writing a new Action Plan to follow in order to promote learning and training within the Metropolis framework.

**Metropolis members:** Seoul, Mexico City, Île-de-France, Cairo, Mashhad.
Europe

Members

- Athens
- Barcelona
- Bucharest
- Lisbon
- Moscow
- Sofia
- Berlin
- Brussels Region
- Île-de-France
- Madrid
- Sarajevo
- Zagreb

Focal Points

- Regional Secretariat
  - Barbara Berninger
  - Berlin
- Secretariat General
  - Lia Brum

Board of Directors Members

- Copresident
  - Ada Colau
  - Mayor of Barcelona
- Copresident
  - Michael Müller
  - Mayor of Berlin
- Treasurer
  - Jean-Luc Vanraes
  - Vicepresident of the Brussels Region Investment Company
- Laura Pérez
  - City Councillor of Barcelona
  - Metropolis Women President
- To be appointed
  - Île-de-France

Activity Report | January - March 2017
Difficulties and solutions in implementing the gender vision

On the 18th of January of this year, the Brussels-Capital Region hosted the workshop entitled Sharing practices of gender mainstreaming methods in subnational and local policies. This was the first Metropolis event in 2017 which promoted inclusion from the gender perspective in all policies and at all organisational levels. In addition to the host city, other members of Metropolis like Barcelona, Mexico City and Seoul shared the difficulties and solutions that have emerged around implementation of the gender vision in their different public policies, such as budgets, tenders, statistics and environmental disaster management.

“Equal opportunity runs transversally through all issues,” stated the Secretary of State of Brussels for Equal Opportunities and the European Regional Vice President of Metropolis Women, Bianca Debaets, in the opening of the workshop. Another participant in the event was Laura Pérez Castañó, the Councillor for Feminisms of the Barcelona Town Hall and President of Metropolis Women, who drew attention to the challenges facing us in our headway towards gender equality: “The commitment of all members to ensure the empowerment of the women and non-teronormative genders who reside in our cities, as well as the conception and implementation of policies with a gender vision: this will be our main challenge.”

The day ended with an exchange of experiences among the participants which enriched the presentations by the Metropolis members invited. Based on this exchange, key proposals were drawn up to guide the efforts to overcome the obstacles that arise during the process of implementing the different policies with a gender vision.

The goal of the workshop was to foster cooperation, exchange and inspiration among the different government stakeholders specialising in gender mainstreaming matters. This goal is aligned with the framework of Metropolis’ new vision of “cities for and by their citizens”, which spearheads an inclusive model of governance and places the everyday lives of their residents at the core of our cities by means of incorporating the needs and experiences of women and other genders, thus responding to their needs and experiences and avoiding the androcentric approaches that have been so entrenched until now.

Metropolis members:
Barcelona, Brussels Region, Mexico City, Seoul.
Conference on Metropolitan areas in the future european cohesion policy

This conference “Metropolitan cities in the future cohesion policy” revealed that metropolitan areas are the spaces which generate the highest levels of wealth, competitiveness, employment, innovation and education, but also the ones that suffer the most from unemployment, poverty and problems with housing, mobility and air quality. As indicated by the vice president of the Barcelona Metropolitan Area, strong metropolitan governance is the key to guaranteeing social cohesion and quality of life.

More than 170 people, including the Executive Director of Metropolis, attended the conference organised by the Barcelona Metropolitan Area (BMA) in the headquarters of the European Committee of the Regions (Brussels), with participation by the representatives of European institutions, the OECD, the mayor of Greater Manchester, the president of the Oporto Metropolitan Area and vice presidents and councillors from the metropolitan areas of Toulouse, Turin and Thessaloniki.

During the keynote, the Vice President of International Affairs and Cooperation of the BMA, Alfred Bosch, asked that the cohesion policy earmark more funds to the metropolitan areas.

The Executive Director of Metropolis, Octavi de la Varga, took advantage of the gathering to share Metropolis with the different representatives of the European metropolitan areas present at the conference, along with the celebration of its 12th World Congress in Montréal in June 2017.

Metropolis members: Barcelona, Brussels Region.
Mexico City, a Metropolis founding member, is going through a historic moment. On February 5, date which coincides with the 100th anniversary of the Political Constitution of the Mexican United States, the Head of Government, Miguel Ángel Mancera, enacted the first constitution of the Mexican capital.

In addition to the political, financial and social implications of the entry into force of this instrument - scheduled for September 17, 2018 - the new Constitution is, above all, a recognition of the autonomy of its city and its citizens. The Constitution also integrates a metropolitan vision in fields such as land use planning, sustainable water management, mobility, economic development with sustainability and solidarity, among others. This Constitution foresees the participation in the development of instruments with a territorial vision that includes all the municipalities encompassed by the metropolis.

**Participatory exercise**

One of the features of the process of formulation of the text was the integration of the voices of the inhabitants of the city at all stages.

**International component**

The new Constitution of Mexico City incorporates some of the components and principles that have been adopted in the international agenda in recent months.

One example is the article 12, dedicated to the Right to the City, which is defined as “the use and the full and equitable enjoyment of the city, founded on principles of social justice, democracy, participation, equality, sustainability, respect for cultural diversity, nature and the environment”.

In response to the importance of the internationalization strategy of Mexico City, the article 20, “Global City”, recognizes international action as a public policy and outlines the values that characterize it. This is unprecedented in the legal framework of the country's capital and will allow, through the secondary laws, to provide the mechanisms and resources necessary for its proper implementation. Through its international action, Mexico City “reaffirms its historical commitment to peace, solidarity, hospital and asylum”. In addition, the will to promote “its presence in the world and its insertion in the global system of cities and local governments networks”.

The collaborative work through networks of cities is an activity that has been privileged in the internationalization strategy of Mexico City. An example of this is our active participation in Metropolis, and also in the coordination of cooperation spaces in the Euro-Latin Alliance for Cooperation between Cities (AL-LAS), United Cities and Local Governments (UCLG) and the Global Fund for Cities Development (FMDV).

Mexico City will continue strengthening its participation in Metropolis and contributing to consolidate spaces of cooperation between cities.

Source: Mariana Flores

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**Metropolis members:**

Mexico City.
Countdown to the 12th Metropolis Congress in Montréal

A delegation of the Metropolis Secretariat General travelled to Montreal to finalise the programme of the “Global challenges: Metropolises in action” conference and to discuss other themes specific to the organisation of this triennial event.

The Marathon Committee meeting, which was held to decide on the Congress' final programme, was attended by 25 people including members of the International Relations Office and other services of the city of Montreal, OPC (Professional Conference Organisers) Tribu, the NPO (non-profit organisation) as well as experts.

During the meeting, six teams organised by topic reviewed the 200 calls for contributions received and adopted 25 parallel sessions in total, training workshops and field workshops, active lunches, community activities, laboratory workshop, Hackathon, City Buzz Zone, etc. A dynamic Hub Area connected to the heart of the congress will give centre stage to metropolitan initiatives and Montreal start-ups.

All sessions will, insofar as is possible, be balanced in terms of gender representation, regional and political-technical diversity, not forgetting the ever-increasing challenges of the implementation of the New Urban Agenda and the Sustainable Development Goals.

Already more than 50 mayors have responded to the appeal made by Denis Coderre, Mayor of Montréal.

Here are the topics of the plenary sessions:

- Intelligent metropolises
- Inclusion and living together
- Mobility and urban design
- Metropolises and environment
- Economic development, collaborative economy and circular economy
- Metropolitan leadership and governance

The meetings of the Board of Directors and the General Assembly will have the task of renewing the Board of Directors' decision-making bodies, approving the 2018-2020 action plan, electing the host cities for our next annual meetings 2018-2019 and for the XIII World Congress and appointing the new Secretary General of Metropolis.

Metropolis members: Montréal.
Latin America and the Caribbean

Members
Belo Horizonte
Bogotá
Brasilia
Buenos Aires
Caracas
Cordoba
Guarulhos
Guayaquil
La Habana
La Paz
Maracaibo
Medellin
Minas Gerais
Montevideo
Porto Alegre
Quito
Rio de Janeiro
Rosario
San Salvador
Santiago de Chile
São Paulo (City)
São Paulo (State)
Zulia

Focal Points
Regional Secretariat
To be appointed
São Paulo State
Secretariat General
Lia Brum

Board of Directors Members
Copresident
Samuel Moreira
Chief of Government
São Paulo State

Regional Vicepresident
To be appointed
Santiago de Chile Metropolitan Region

Mauricio Rodas E.
Mayor of Quito

To be appointed
Porto Alegre

Horacio Rodriguez Larreta
Head of Government of the city of Buenos Aires

Activity Report | January - March 2017
Metropolis and UCLG express concerns about incident suffered by the mayor of Caracas

Metropolis and United Cities and Local Governments (UCLG) expresses deep concerns with respect and condemns recent aggression suffered by Mayor of Caracas, Helen Fernandez, and her team earlier this month.

Metropolis and UCLG call for protection of the rule of law, gender equality and women political participation in local governments. We underline the United Nations General Assembly’s 2011 resolution “Women and political participation” (A/RES/66/130), which encourages active participation of women in the political sphere, as well as the promotion and protection of human rights of women in political activities. Hence, Metropolis and UCLG call upon the Venezuelan authorities to investigate this incident and to take all necessary measures to bring those responsible to account. We also call upon the Venezuelan authorities to ensure adequate protection of mayors and local government political representatives from any act of intimidation or violence, in accordance with the principles of the rule of law and democracy.
Communiqué: Support for the mayor of Dakar, Khalifa Sall

United Cities and Local Governments (UCLG), Metropolis, as well as the International Association of Francophone Mayors (AIMF) are closely following events in Senegal surrounding the detention of the Mayor of Dakar and President of the Africa section of UCLG, Mr. Khalifa Sall.

UCLG, Metropolis and the AIMF express their concern at this worrisome situation and call on the competent Senegalese authorities to support the rule of law as well as the fundamental principles of democracy, so dear to Senegal and to all our members.

We also hope that the Mayor of Dakar, along with the other representatives of the local authorities, will be able to exercise all his rights and assume fully and without hindrance his functions on the basis of the legitimate mandate entrusted to him by the people of Dakar.